

TOWN OF NEWINGTON ANNUAL BUDGET

SUMMARY

Council Tentative Budget



2018-2019

2016-2017 REVISED BUDGET	2017-2018 REVISED BUDGET	TOWN OF NEWINGTON GENERAL FUND BUDGET SUMMARY	2018-2019		\$ CHANGE FROM PREVIOUS BUDGET	PERCENT CHANGE FROM PREVIOUS BUDGET
			MANAGER PROPOSED	TOWN COUNCIL TENTATIVE		
		BUDGET APPROPRIATIONS:				
34,608,768	35,286,641	Town Government Operations	36,698,107	36,695,607	1,408,966	4.0%
70,185,928	70,389,647	Board of Education Operations	73,205,233	72,853,285	2,463,638	3.5%
3,658,550	3,915,150	Metropolitan District Comm. Payment	4,348,900	4,348,900	433,750	11.1%
494,546	478,370	Debt Service - Town's Share (1)	476,660	476,660	-1,710	-0.4%
697,085	672,211	Debt Service - Education's Share (1)	309,421	309,421	-362,790	-54.0%
3,735,500	3,500,949	Capital Improvements & Equip. Res. - Town's Share (2)	4,240,000	2,706,000	-794,949	-22.7%
2,143,205	1,523,094	Capital Improvements - Education's Share (2)	1,313,828	1,313,828	-209,266	-13.7%
69,700	69,700	Empl. Leave Liability Res. Fund (3)	69,700	69,700	0	0.0%
<u>23,200</u>	<u>23,200</u>	Empl. Leave Liability Res. Fund - Education's Share (3)	<u>23,200</u>	<u>23,200</u>	<u>0</u>	<u>0.0%</u>
115,616,482	115,858,962	TOTAL APPROPRIATIONS - TOWN AND BOARD	120,685,049	118,796,601	2,937,639	2.5%
		LESS:				
23,044,420	21,037,561	Estimated Revenues from Non-Tax Sources	17,751,264	17,751,264	-3,286,297	-15.6%
6,954,906	7,028,418	Estimated Revenues from Motor Vehicle Tax	0	0	-7,028,418	-100.0%
		LESS:				
2,500,000	2,000,000	General Fund Balance Applied	1,000,000	1,000,000	-1,000,000	-50.0%
83,117,156	85,792,983	AMOUNT TO BE RAISED BY CURRENT TAXES	101,933,785	100,045,337	14,252,354	16.6%
2,608,593,873	2,610,601,359	NET GRAND LIST	2,624,408,027	2,624,408,027	13,806,668	0.5%
220,426,790	222,756,646	LESS: Motor Vehicle	0	0	-222,756,646	-100.0%
30,000,000	10,000,000	LESS: Est. Value of Legal Corrections & Exemptions	10,000,000	10,000,000	0	0.0%
2,358,167,083	2,377,844,713	NET ADJUSTED GRAND LIST	2,614,408,027	2,614,408,027	236,563,314	10.0%
2,325,152,744	2,344,554,887	NET ADJUSTED COLLECTIBLE GRAND LIST	2,577,806,315	2,577,806,315	233,251,428	10.0%
		(\$ VALUE OF ONE MILL = \$2,577,806)				
35.75	36.59	MILL RATE	39.54	38.81	2.22	6.1%

(1)Total Debt Service appears on page 8 of Gen. Govt. operations summary

(2)Total CIP appears on page 8 of Gen. Govt. operations summary

(3)Total ELLR appears on page 8 of Gen. Govt. operations summary

FUNCTION	ACTIVITY	PROGRAM
Town Government Operations	Summary	

2016-2017 Actual	2017-2018 Original Budget	2017-2018 Revised Budget	BUDGET APPROPRIATIONS	2018-2019 Manager Proposed	2018-2019 Council Tentative	Change from revised budget	
						\$	%
<u>Object Summary</u>							
15,852,648	16,046,623	16,054,018	100 Personal Services	16,308,633	16,308,633	254,615	1.59%
15,631,722	17,192,065	17,184,764	200 Contractual Services	18,340,338	18,337,838	1,153,074	6.71%
1,266,989	1,452,306	1,450,378	300 Materials and Supplies	1,477,243	1,477,243	26,865	1.85%
538,025	413,147	414,981	400 Capital Outlay	389,393	389,393	-25,588	-6.17%
180,900	182,500	182,500	500 Transfers to Other Funds	182,500	182,500	0	0.00%
33,470,284	35,286,641	35,286,641	TOTAL	36,698,107	36,695,607	1,408,966	3.99%
4,677,101	4,938,219	4,938,219	100 General Government	5,406,439	5,406,439	468,220	9.48%
8,374,070	8,500,649	8,500,649	200 Public Safety	8,544,217	8,544,217	43,568	0.51%
4,699,811	4,978,602	4,978,602	300 Public Works	5,114,679	5,114,679	136,077	2.73%
542,495	545,282	545,282	400 Community Planning & Development	543,704	543,704	-1,578	-0.29%
161,096	176,780	176,780	500 Public Health	185,579	185,579	8,799	4.98%
1,014,091	1,018,986	1,018,986	600 Community Services	1,027,504	1,027,504	8,518	0.84%
1,706,365	1,753,155	1,753,155	700 Public Library	1,772,571	1,772,571	19,416	1.11%
1,576,846	1,691,271	1,691,271	800 Parks & Recreation	1,757,676	1,757,676	66,405	3.93%
10,718,409	11,683,697	11,683,697	900 Insurance-Miscellaneous	12,345,738	12,343,238	659,541	5.64%
33,470,284	35,286,641	35,286,641	TOTAL	36,698,107	36,695,607	1,408,966	3.99%

FUNCTION	ACTIVITY	PROGRAM
Total Appropriations - Town and Board		
Summary		

2016-2017 Actual	2017-2018 Original Budget	2017-2018 Revised Budget	BUDGET APPROPRIATIONS	2018-2019 Manager Proposed	2018-2019 Council Tentative	Change from revised budget	
						\$	%
			0100 General Government				
49,172	52,608	52,608	0110 Town Council	52,543	52,543	-65	-0.12%
439,161	436,206	436,206	0120 Town Manager	449,594	449,594	13,388	3.07%
38,986	39,992	39,992	0130 Courts	39,992	39,992	0	0.00%
124,183	116,863	116,863	0140 Elections	149,969	149,969	33,106	28.33%
1,243,105	1,230,917	1,230,917	0150 Finance	1,523,266	1,523,266	292,349	23.75%
202,620	156,025	156,025	0160 Town Attorney	156,025	156,025	0	0.00%
160,705	177,000	177,000	0170 Town Clerk	183,527	183,527	6,527	3.69%
57,976	41,808	41,808	0180 Personnel	41,808	41,808	0	0.00%
2,361,193	2,686,800	2,686,800	0190 General Services	2,809,715	2,809,715	122,915	4.57%
4,677,101	4,938,219	4,938,219	TOTAL	5,406,439	5,406,439	468,220	9.48%
			0200 Public Safety				
7,105,100	7,160,285	7,160,285	0210 Police Department	7,239,153	7,239,153	78,868	1.10%
845,658	896,764	896,764	0230 Fire Department	859,464	859,464	-37,300	-4.16%
315,000	330,000	330,000	0250 Street Lighting	330,000	330,000	0	0.00%
62	4,050	4,050	0260 Emergency Management	4,050	4,050	0	0.00%
31,000	32,000	32,000	0270 Emergency Medical Services	34,000	34,000	2,000	6.25%
77,250	77,550	77,550	0280 Hydrants	77,550	77,550	0	0.00%
8,374,070	8,500,649	8,500,649	TOTAL	8,544,217	8,544,217	43,568	0.51%
			0300 Public Works				
298,347	317,113	317,113	0310 Engineering	314,894	314,894	-2,219	-0.70%
2,493,178	2,578,527	2,578,527	0320 Highway Department	2,675,790	2,675,790	97,263	3.77%
1,908,286	2,082,962	2,082,962	0350 Solid Waste Services	2,123,995	2,123,995	41,033	1.97%
4,699,811	4,978,602	4,978,602	TOTAL	5,114,679	5,114,679	136,077	2.73%
			0400 Community Planning & Development				
217,935	216,771	216,771	0420 Planning and Development	220,074	220,074	3,303	1.52%
15,556	17,557	17,557	0430 Town Plan and Zoning	17,242	17,242	-315	-1.79%
2,350	2,388	2,388	0440 Zoning Board of Appeals	2,703	2,703	315	13.19%
208,962	209,233	209,233	0450 Building Department	203,301	203,301	-5,932	-2.84%
4,285	5,088	5,088	0460 Conservation Commission	5,174	5,174	86	1.69%
93,407	94,245	94,245	0470 Economic Development	95,210	95,210	965	1.02%
542,495	545,282	545,282	TOTAL	543,704	543,704	-1,578	-0.29%

FUNCTION	ACTIVITY	PROGRAM
Total Appropriations - Town and Board		Summary

2016-2017 Actual	2017-2018 Original Budget	2017-2018 Revised Budget	BUDGET APPROPRIATIONS	2018-2019 Manager Proposed	2018-2019 Council Tentative	Change from revised budget	
						\$	%
			0500 Public Health				
161,096	176,780	176,780	0510 Health Services	185,579	185,579	8,799	4.98%
161,096	176,780	176,780	TOTAL	185,579	185,579	8,799	4.98%
			0600 Community Services				
465,106	458,489	458,489	0610 Human Services	443,843	443,843	-14,646	-3.19%
540,381	551,229	551,229	0640 Senior and Disabled Center	574,362	574,362	23,133	4.20%
8,604	9,268	9,268	0670 Boards and Commissions	9,299	9,299	31	0.33%
1,014,091	1,018,986	1,018,986	TOTAL	1,027,504	1,027,504	8,518	0.84%
			0700 Public Library				
1,706,303	1,753,125	1,753,125	0710 Library Operations	1,772,541	1,772,541	19,416	1.11%
62	30	30	0730 Hubbard Book Fund	30	30	0	0.00%
1,706,365	1,753,155	1,753,155	TOTAL	1,772,571	1,772,571	19,416	1.11%
			0800 Parks & Recreation				
321,060	310,599	310,599	0810 Parks & Recreation Administr.	318,066	318,066	7,467	2.40%
1,255,786	1,380,672	1,380,672	0830 Grounds Maintenance	1,439,610	1,439,610	58,938	4.27%
1,576,846	1,691,271	1,691,271	TOTAL	1,757,676	1,757,676	66,405	3.93%
			0900 Insurance - Miscellaneous				
963,918	985,586	985,586	0910 Municipal Insurance	1,012,939	1,012,939	27,353	2.78%
2,930	2,930	2,930	0930 Greater Htfd. Transit District	2,930	2,930	0	0.00%
9,680,283	10,013,524	10,013,524	0940 Employee Benefits	10,665,019	10,665,019	651,495	6.51%
25,000	25,000	25,000	0950 Special Community Activities	15,000	12,500	-12,500	-50.00%
46,278	656,657	656,657	0960 Contingency	649,850	649,850	-6,807	-1.04%
10,718,409	11,683,697	11,683,697	TOTAL	12,345,738	12,343,238	659,541	5.64%

FUNCTION	ACTIVITY	PROGRAM
Total Appropriations - Town and Board		

2016-2017 Actual	2017-2018 Original Budget	2017-2018 Revised Budget	BUDGET APPROPRIATIONS	2018-2019 Manager Proposed	2018-2019 Council Tentative	Change from revised budget	
						\$	%
			1000 Debt Service				
156,631	125,581	125,581	1010 Interest Expense	91,081	91,081	-34,500	-27.47%
1,035,000	1,025,000	1,025,000	1020 Principal Payments	695,000	695,000	-330,000	-32.20%
1,191,631	1,150,581	1,150,581	TOTAL	786,081	786,081	-364,500	-31.68%
			1050 Metropolitan District				
3,654,273	3,915,150	3,915,150	1051 MDC Assessment	4,348,900	4,348,900	433,750	11.08%
3,654,273	3,915,150	3,915,150	TOTAL	4,348,900	4,348,900	433,750	11.08%
			1100 Capital Improvements				
5,527,305	4,298,643	4,298,643	1100 Capital Improvements Program	4,766,428	3,232,428	-1,066,215	-24.80%
5,527,305	4,298,643	4,298,643	TOTAL	4,766,428	3,232,428	-1,066,215	-24.80%
			2000 Equipment Reserve				
629,400	725,400	725,400	2500 Equipment Reserve CIP	787,400	787,400	62,000	8.55%
629,400	725,400	725,400	TOTAL	787,400	787,400	62,000	8.55%
			3000 Employee Leave Liability				
23,200	23,200	23,200	3100 ELLF-Board of Education	23,200	23,200	0	0.00%
69,700	69,700	69,700	3200 ELLF-Town Operations	69,700	69,700	0	0.00%
92,900	92,900	92,900	TOTAL	92,900	92,900	0	0.00%
			4000 Board of Education				
70,608,660	70,389,647	70,389,647	4000 Board of Education	73,205,233	72,853,285	2,463,638	3.50%
70,608,660	70,389,647	70,389,647	TOTAL	73,205,233	72,853,285	2,463,638	3.50%
115,174,453	115,858,962	115,858,962	GRAND TOTALS	120,685,049	118,796,601	2,937,639	2.54%

2016-2017 Actual	2017-2018 Council Adopted	2017-2018 Estimated	Revenue Source	2018-2019 Manager Proposed	2018-2019 Council Tentative	Change from estimated budget \$	%
TAXES							
84,367,882	85,792,983	85,792,983	5001 Current Levy	93,196,586	91,470,545	5,677,562	6.6%
1,132,897	817,425	1,230,637	5002 Prorated Motor Vehicles	1,230,637	1,230,637	0	0.0%
	50,000		5003 Prorated Real Estate	50,000	50,000	50,000	***
372,487	490,000	490,000	5004 Prior Year Tax Levies	490,000	490,000	0	0.0%
357,075	355,000	355,000	5005 Interest & Liens	355,000	355,000	0	0.0%
7,494,599	7,028,418	7,815,206	5007 Motor Vehicles	8,737,199	8,574,792	759,586	9.7%
93,724,940	94,533,826	95,683,826	SUBTOTAL	104,059,422	102,170,974	6,487,148	6.8%
PILOTS							
560,153	477,113	13,472	5101 State-Owned PILOT	13,472	13,472	0	0.0%
5,058	5,057	5,057	5105 Disabled Exemption	5,057	5,057	0	0.0%
271,697	271,697		5106 Elderly Circuit Breaker			0	***
28,401	28,401	28,401	5107 Add'l Veteran's Exemption	28,401	28,401	0	0.0%
1,529,519	1,627,558	896,361	5109 Tax Exempt Colleges & Hospital	896,361	896,361	0	0.0%
169,211	176,884		5111 Municipal Revenue Sharing			0	***
2,564,039	2,586,710	943,291	SUBTOTAL	943,291	943,291	0	0.0%

2016-2017 Actual	2017-2018 Council Adopted	2017-2018 Estimated	Revenue Source	2018-2019 Manager Proposed	2018-2019 Council Tentative	Change from estimated \$	budget %
ASSESSMENTS							
14,609	14,609	14,846	5201 New Meadow Housing	14,846	14,846	0	0.0%
14,609	14,609	14,846	SUBTOTAL	14,846	14,846	0	0.0%
LICENSES & PERMITS							
287,389	250,000	250,000	5301 Building Permits	260,000	260,000	10,000	4.0%
2,090	1,000	1,000	5302 Vendor's Permits	1,000	1,000	0	0.0%
15,730	10,000	10,000	5305 Gun Permits	10,000	10,000	0	0.0%
66	500	500	5306 Raffle & Bingo Permits	500	500	0	0.0%
11,248	12,000	12,000	5308 Work Within Rights of Way	12,000	12,000	0	0.0%
2,160	2,000	2,000	5310 Refuse Handling Licenses	2,000	2,000	0	0.0%
318,683	275,500	275,500	SUBTOTAL	285,500	285,500	10,000	3.6%
RENTALS							
3,358	3,600	3,600	5402 Town Hall Rental Receipts	3,600	3,600	0	0.0%
54,000	52,334	52,334	5403 Indian Hill Country Club	52,334	52,334	0	0.0%
49,931	44,000	44,000	5404 Other Town Property	44,000	44,000	0	0.0%
107,289	99,934	99,934	SUBTOTAL	99,934	99,934	0	0.0%
INVESTMENT INCOME							
78,024	75,000	190,000	5501 Interest Earnings	130,000	130,000	(60,000)	-31.6%
78,024	75,000	190,000	SUBTOTAL	130,000	130,000	(60,000)	-31.6%
FINES							
17,376	20,000	20,000	5602 Parking Tickets	20,000	20,000	0	0.0%
4,555	15,000	15,000	5603 False Alarms	10,000	10,000	(5,000)	-33.3%
10,733	2,500	2,500	5605 Blighted Premises	2,500	2,500	0	0.0%
607			5606 Snow Removal Fines			0	***
150			5607 Zoning Citation Fines			0	***
33,421	37,500	37,500	SUBTOTAL	32,500	32,500	(5,000)	-13.3%

2016-2017 Actual	2017-2018 Council Adopted	2017-2018 Estimated	Revenue Source	2018-2019 Manager Proposed	2018-2019 Council Tentative	Change from estimated budget	
						\$	%
CHARGES FOR SERVICES							
4,452	9,000	9,000	5702 Conservation Commission	9,000	9,000	0	0.0%
595	600	600	5703 Zoning Board of Appeals	600	600	0	0.0%
8,640	9,000	9,000	5704 Town Planning & Zoning	9,000	9,000	0	0.0%
611,838	475,000	475,000	5705 Town Clerk Fees	475,000	475,000	0	0.0%
11,498	8,000	8,000	5706 Police	8,000	8,000	0	0.0%
6,475	5,000	5,000	5707 Human Services-Counseling Fee	5,000	5,000	0	0.0%
19,648	19,000	19,000	5708 Library - Overdue Fines	19,000	19,000	0	0.0%
4,494	5,000	5,000	5709 Dial-A-Ride Tickets	5,000	5,000	0	0.0%
1,209	1,275	1,275	5711 Engineering Fees	1,275	1,275	0	0.0%
23,568	11,500	11,500	5712 Scrap Metal Curbside	11,500	11,500	0	0.0%
25			5714 Senior and Disabled Center Fees				
692,442	543,375	543,375	SUBTOTAL	543,375	543,375	0	0.0%
REFUNDS & REIMBURS.							
14,750	35,000	35,000	5802 Refunds-Town	35,000	35,000	0	0.0%
2,361	10,000	10,000	5803 Refunds-Schools	10,000	10,000	0	0.0%
32,068	34,000	34,000	5822 Recycling Rebates	34,000	34,000	0	0.0%
49,179	79,000	79,000	SUBTOTAL	79,000	79,000	0	0.0%
SALE-TOWN PROPERTY							
42,020		5,037	5902 Other	4,840	4,840	(197)	-3.9%
184	300	300	5904 Library-Sale of Jump Drives	300	300	0	0.0%
42,204	300	5,337	SUBTOTAL	5,140	5,140	(197)	-3.7%

2016-2017 Actual	2017-2018 Council Adopted	2017-2018 Estimated	Revenue Source	2018-2019 Manager Proposed	2018-2019 Council Tentative	Change from estimated budget		
						\$	%	
			STATE-AID					
		698,607	6002	Municipal Stabilization Grant		(698,607)	-100.0%	
	1,250	1,250	6003	Public Library	1,250	1,250	0	0.0%
248,178	245,693	245,693	6005	Mashantucket Pequot Fund	164,924	164,924	(80,769)	-32.9%
20,741	11,222	20,368	6006	Youth Services Bureau	20,368	20,368	0	0.0%
5,683	4,500	4,500	6007	Alcohol and Drug Abuse	4,500	4,500	0	0.0%
651,000	937,100		6011	Municipal Revenue Sharing			0	***
118,700	115,300	115,300	6013	Telecommunications Tax	115,300	115,300	0	0.0%
23,928	18,459	18,459	6015	Emergency Management Grant	18,459	18,459	(0)	0.0%
917,869		917,869	6022	Grants for Municipal Projects	917,869	917,869	0	0.0%
	668,057		6026	Motor Vehicle Property Tax Grant			0	***
39,413	37,300	36,363	6054	Adult Education	36,545	36,545	182	0.5%
933,344	378,000	378,000	6056	School Building Grants	378,000	378,000	0	0.0%
19,870	15,000	15,000	6058	Health Services	15,000	15,000	0	0.0%
			6060	Special Education-Excess Costs			0	***
12,968,010	12,983,806	11,225,932	6062	Education Cost Sharing Grant	11,597,967	11,597,967	372,035	3.3%
15,946,736	15,415,687	13,677,341	SUBTOTAL		13,270,182	13,270,182	(407,159)	-3.0%
			FEDERAL AID					
12,152	9,000	9,000	6101	Senior Citizen Trans Aid	9,000	9,000	0	0.0%
12,152	9,000	9,000	SUBTOTAL		9,000	9,000	0	0.0%

2016-2017 Actual	2017-2018 Council Adopted	2017-2018 Estimated	Revenue Source	2018-2019 Manager Proposed	2018-2019 Council Tentative	Change from estimated budget	
						\$	%
			MISCELLANEOUS				
91,974	58,500	58,500	6203 Cancelled PY Encumbrances	58,500	58,500	0	0.0%
91,974	58,500	58,500	SUBTOTAL	58,500	58,500	0	0.0%
			DONATIONS				
6,000	6,000	6,000	6302 United Way (Human Services)	6,000	6,000	0	0.0%
6,000	6,000	6,000	SUBTOTAL	6,000	6,000	0	0.0%
			TRF FROM OTHER FUNDS				
118,724	123,921	123,921	7012 Transfer from Cemetery Fund	148,259	148,259	24,338	19.6%
133	70	70	7021 Transfer From Cemetery Trust	70	70	0	0.0%
60	30	30	7022 Transfer from Hubbard Fund	30	30	0	0.0%
118,917	124,021	124,021	SUBTOTAL	148,359	148,359	24,338	19.6%
113,800,609	113,858,962	111,747,471	TOTAL	119,685,049	117,796,601	6,049,130	5.4%

FUNCTION CAPITAL IMPROVEMENTS	ACTIVITY SUMMARY	PROGRAM	CODE 1100
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EXPLANATION

Summaries of FY 2018-19 capital projects are listed below and further descriptions of these projects are in a separate document, the Town's Long-Range Capital Improvements Plan FY 2018-2019 Through 2022-2023.

	Project Title	Department Request	Town Manager Proposed	CIP Committee Proposed	Town Council Tentative	-----STATE AID-----		
						LoCIP	Town Aid Roads	General Fund Budget
General Government	General Property Improvements	100,000	85,000	85,000	85,000			85,000
	Town Buildings Mechanical Reserve	50,000	50,000	50,000	50,000			50,000
	Highway Garage ADA Compliance Front Entryway	80,000	80,000	80,000				-
	Highway Garage Fire & Security Alarm Upgrade	29,000	29,000	29,000	29,000			29,000
	Highway Garage Building Upgrades & Repairs	120,000	120,000	120,000	120,000			120,000
	Town Buildings Sidewalk Replacement & Repairs	25,000	25,000	25,000	25,000			25,000
	Environmental Remediation			800,000	300,000			300,000
	Historical Property Upgrades	70,000						-
	Center Cemetary Fence Replacement	37,000						-
	Senior & Disabled Center Building Energy Management System	100,000						-
	Highway Garage Building Addition	300,000						-
	Police Building Energy Management System	100,000						-
	Information Technology Reserve	435,600	435,600	435,600	435,600			435,600
	Townwide Fiber Optic Deployment	1,250,000	500,000	500,000	250,000			250,000
	Town Hall/Community Ctr Technology Costs	2,000,000	800,000	800,000	450,000			450,000
Public Safety	Radio Replacement Reserve	40,000	40,000	40,000	40,000			40,000
	Fire Department Personal Protective Equip. (PPE) Replacement	120,000	68,000	68,000	68,000			68,000
	Fire Dept HQ & Co #1 Energy Efficient A/C Replacement	45,000	45,000	45,000	45,000			45,000
	Fire Dept Thermal Imager Camera Replacement	60,000	26,000	26,000	26,000			26,000
	Fire Co #4 & #5 Heating System Replacement	25,000						-
	Fire Department PPE Dryers	25,000						-
	Fire Co #4 Firehouse Replacement	150,000						-
	Fire Co #5 Interior Interior and Exterior Painting	30,000						-
	Fire Co #1 Energy Efficient Radiant Heat System	40,000	40,000	40,000				-
Public Works	Road Resurfacing/Reconstruction	1,100,000	900,000	900,000	900,000	200,000	400,000	300,000
	MS4 Compliance/Stormwater Management Plan	110,000	30,000	30,000	30,000			30,000
	Streetscape Improvements	72,000						-
	Flood Control System Maintenance Reserve	40,000						-
	Sidewalk Repair	25,000						-
	Stonewall Repair	25,000						-
	Drainage Improvement	25,000						-
	Public Building Resurfacing Program	25,000						-
	Landfill Conversion to Transfer Station	200,000	200,000	200,000	200,000			200,000
	Traffic Signal Reserve	25,000	25,000	25,000	25,000			25,000
Community Development	2030 Plan of Conservation & Development (POCD)	40,000	40,000	40,000	40,000			40,000
Parks And Recreation	Snow Removal/Roadside Mowing Equipment	175,000	225,000	225,000				-
	Town Parks ADA Compliant Paths	75,000	25,000	25,000	25,000			25,000
	Mill Pond Soccer Field Irrigation	75,000	75,000	75,000	75,000			75,000
	Park, Pool & Playfield Improvements	200,000	75,000	75,000	75,000			75,000
	Synthetic Turf Field Replacement Reserve	25,000	25,000	25,000	25,000			25,000
	Clem Lemire Skate Park Renovation		89,000	89,000				-
	Walk Behind Core Aerator Equipment	35,000						-
	Emmanuel Christian Academy Soccer Fields Irrigation	100,000						-
	Clem Lemire Legends Field Lighting	250,000						-
Education	Appr. To Public School CIP Reserve	125,000	125,000	125,000	125,000			125,000
	J. Wallace Classroom Wings Reconfiguration	1,000,000	1,000,000					-
	School Technology Reserve	188,828	188,828	188,828	188,828			188,828
	School Bus Replacement Program	644,133		200,000	200,000			200,000
	School Entrances Reconfiguration	300,000						-
Subtotal Capital Improvements		10,111,561	5,366,428	5,366,428	3,832,428	200,000	400,000	3,232,428
Equipment Replacement	Equipment Replacement Reserve	520,000	520,000	520,000	520,000			520,000
	Lease Purchase & Other Payments	267,400	267,400	267,400	267,400			267,400
Annual Debt Service Payments		786,081	786,081	786,081	786,081			786,081
GRAND TOTAL		11,685,042	6,939,909	6,939,909	5,405,909			4,805,909

BOARD OF EDUCATION FINAL PROGRAM STRUCTURE

<u>PROGRAM</u>	<u>2016 - 2017</u>	<u>2017 - 2018</u>	<u>2018 - 2019</u>
Art	\$701,120	\$711,087	\$737,429
Workforce Development	\$681,944	\$681,824	\$802,410
Education Technology	\$2,460,582	\$1,921,462	\$1,898,127
English/Language Arts	\$4,037,247	\$3,979,494	\$4,154,355
World Language	\$1,268,533	\$1,325,467	\$1,353,547
Mathematics	\$4,311,809	\$4,137,868	\$4,409,911
Music	\$1,219,086	\$1,117,302	\$1,144,855
Wellness	\$1,450,493	\$1,513,347	\$1,558,479
Reading	\$3,538,067	\$3,931,812	\$4,060,029
Science	\$3,319,531	\$3,375,224	\$3,453,606
STEM	\$674,854	\$644,675	\$718,224
Social Studies	\$3,524,577	\$3,479,554	\$3,520,742
Special Education	\$7,614,167	\$8,461,328	\$9,119,218
Homebound K-12	\$78,872	\$76,000	\$79,000
Continuing/Adult Education	\$102,033	\$96,144	\$98,390
Student Activities-Non-Athletics	\$154,123	\$162,958	\$167,895
Student Activities - Athletics	\$574,732	\$562,129	\$553,557
School Counseling	\$1,183,342	\$1,252,851	\$1,239,664
Health/Nursing Services	\$541,002	\$640,060	\$649,068
Psychological Services	\$932,308	\$905,623	\$933,047
Speech/Hearing	\$622,860	\$635,436	\$650,154
Curriculum & Assessment	\$364,538	\$405,399	\$402,437
Media/Library Services	\$906,728	\$897,966	\$902,593
General Supplies	\$205,319	\$271,156	\$272,662
Central Direction	\$1,602,376	\$1,783,076	\$1,839,919
Building Direction	\$3,791,635	\$3,635,619	\$3,661,454
Staff Development & Evaluation	\$185,625	\$93,092	\$93,092
Board of Education	\$349,683	\$498,275	\$879,275
Maintenance	\$3,865,894	\$1,908,402	\$2,421,689
Plant Operations	\$4,240,117	\$4,603,355	\$4,720,957
Transportation	\$3,307,659	\$2,761,579	\$2,851,981
Insurance	\$609,231	\$718,846	\$740,846
Other Salaries	\$497,742	\$1,018,360	\$1,193,360
Employee Benefits	\$10,394,893	\$12,063,606	\$12,231,163
Community Services	\$85,343	\$119,271	\$96,651
TOTAL	\$69,398,065	\$70,389,647	\$73,609,786
TOWN MANAGER PROPOSED			\$73,205,233
TOWN COUNCIL TENTATIVE			\$72,853,285

