



**TOWN OF NEWINGTON
LONG RANGE
CAPITAL IMPROVEMENT PLAN
2011-2012 THROUGH 2015-2016
COUNCIL ADOPTED**

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TOWN OF NEWINGTON

131 CEDAR STREET
NEWINGTON, CONNECTICUT 06111

OFFICE OF THE MAYOR

April 26, 2011

This document represents the Town Council's Adopted Long Range Capital Improvement Plan. This Plan, representing the Fiscal Years 2011-2012 through 2015-2016 long-range capital needs, starts with the 2010-2011 fiscal year and plans an additional five years forward. As presented, I believe it provides a roadmap for the long-term capital needs of the Town. It is important to keep in mind this plan does not bind the ultimate policy decisions of future councils.

Each day, the community, its residents, businesses and visitors use the public infrastructure – our roads, buildings and parks. As such, these valuable assets play a significant role in our community's quality of life. In order to best serve the needs of the community, however, such assets must be maintained appropriately. Over the years, the Town has established a solid record of maintaining its fleet through the Equipment Reserve Fund. The ongoing maintenance and capital needs of our facilities, however, have fallen behind. It is only through the timely and appropriate investment into our facilities that we may maximize the life expectancy of our facilities while minimizing the impact of future bond issues on the taxpayer.

Over the past few years, the need to develop, plan and fund a truly integrated Capital Improvement Plan that addresses both General Government and Board of Education capital projects has become more apparent. Historically, significant capital projects for education facilities have been funded through bond referendums while other educational capital needs are financed in accordance with the Public School Capital Improvement Projects Reserve Fund (Code of Ordinances 48-14 et seq.). This historically separate process has resulted in a number of capital needs that are deferred to the point where what was once a maintenance matter becomes a costly replacement matter. The most significant challenge in developing a truly integrated Capital Improvement Plan lies with the timing in which funding is available. This factor cannot inhibit the need to progress towards the ultimate goal of a truly integrated Capital Improvement Plan.

To address the capital needs of the Town in a comprehensive fashion, the Town Council in November 2006 established a Capital Improvement Program Committee to provide a framework for the planning, scheduling and financing for the Town's multi- year capital improvement plan. Composed of Town Council (3) and Board of Education (2) members, with the assistance of Town and Board staff, this Committee's recommendations are advisory in nature, with policy decision making power left with the full Town Council. The committee addresses the following components of the Town's capital planning process:

- Evaluation of project priorities within the Town's ability to pay, public health and safety needs of its residents and legal mandates.
- Integration of Town and Board projects.
- Financing plans for capital projects.
- Coordination of the CIP program with the annual operating budget.

The Long Range CIP is comprised of two parts - capital projects and replacements of major equipment via the Equipment Replacement Reserve - defined as follows:

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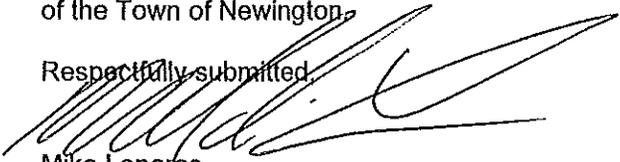
1. Capital Projects include major construction projects, alterations to existing facilities, new equipment and other non-recurring expenditures that have a long useful life. Items or projects qualifying for inclusion in the Capital Projects category have a life expectancy of at least seven (7) years AND cost at least \$25,000. Items that do not meet BOTH of these requirements are funded out of the operating budget. An exception to this would be if a capital project for a smaller dollar amount were grant eligible and reimbursement required that it be in the Capital Improvement Plan.
2. The Equipment Replacement Reserve provides for funding for the replacement of major capital equipment and rolling stock in the Public Safety, Public Works, General Government and Parks & Recreation Departments. Funding is contributed annually to accumulate sufficient resources to pay for current and future replacement of major equipment based upon the "Equipment Replacement Schedule." Major equipment replacements to be financed out of the Equipment Reserve must have a life expectancy of at least seven (7) years. Proposed replacements that do not meet this requirement are funded out of the operating budget. The replacement of Police cruisers which have a useful life of only a few years are incorporated into this replacement schedule but are appropriated in the Police operating budget.

In order to be eligible for the Local Capital Improvement Program (LoCIP) grant funds, the State requires that a Capital Improvement Plan be adopted by the Town Council. These grant funds are used for the Town's road improvement program. Annually, following discussion and review by the Town Council, a formal resolution by the Town Council to adopt the plan is required.

This document contains schedules to present the projects as requested by departments and the use of State funds such as LoCIP and Town Road Aid to offset the cost to the General Fund. The capital plan is summarized in several methods to illustrate the overall picture for the next five years. Other schedules included present the payment of lease-purchase financing commitments, balances of existing capital projects, projected use of the Public School Capital Improvement Projects Reserve Fund including the Board of Education's approved Capital Improvement Plan, the Town's five year road program, and an updated status of the Town's entire fleet.

This Plan is intended to serve as a guide to the Town in addressing policy decisions for the upcoming years and the overall planning of Newington's growth. The time spent by the Town Council in reviewing this Plan, and subsequently adopting the Capital Improvement Plan, gives weight and credence to the importance of this document. As evidenced by the recently identified needs of our General Government and Board of Education facilities, this tool – in conjunction with the annual operating budget - provides a basis for fiscal stability while meeting the many current and future needs of the Town of Newington.

Respectfully submitted,



Mike Lenares
Mayor

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TABLE 1

**CAPITAL IMPROVEMENT PLAN SUMMARY
FOR THE FISCAL YEARS 2011-2012 THROUGH 2015-2016
BY SOURCES OF FUNDING**

Sources of Funding	COUNCIL ADOPTED	COUNCIL ADOPTED	PROPOSED CAPITAL IMPROVEMENT PLAN				TOTAL
	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	
Town Funds	4,433,160	3,661,637	4,064,328	4,135,403	4,613,172	5,066,568	21,541,108
State Aid							
LoCIP	434,000	200,000	200,000	200,000	200,000	200,000	1,000,000
Town Aid Road	116,000	200,000	200,000	200,000	200,000	200,000	1,000,000
School Building Grants		608,225	280,387	280,388			1,169,000
Other Revenue	40,000	40,000	40,000	40,000	40,000	40,000	200,000
TOTALS	5,023,160	4,709,862	4,784,715	4,855,791	5,053,172	5,506,568	24,910,108

**CAPITAL IMPROVEMENT PLAN SUMMARY
FOR THE FISCAL YEARS 2011-2012 THROUGH 2015-2016
BY PAY-AS-YOU-GO PROJECTS AND DEBT SERVICE PAYMENTS**

Project Category	COUNCIL ADOPTED	COUNCIL ADOPTED	PROPOSED CAPITAL IMPROVEMENT PLAN				TOTAL
	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	
Pay-As-You-Go							
General Government	502,650	651,803	1,970,480	1,340,104	921,728	1,925,960	6,810,075
Public Safety	40,000	100,000	140,000	342,000	157,000	120,000	859,000
Public Works	856,594	656,594	586,594	586,594	773,044	475,000	3,077,826
Community Development	610,000	325,000	275,000	25,000	25,000	25,000	675,000
Community Services		35,000	50,000	50,000			135,000
Library			79,500	53,950	39,033		172,483
Parks And Recreation	250,000	465,648	105,000	80,000	1,920,000	1,855,000	4,425,648
Education	1,825,000	1,773,450	455,387	1,255,388	375,000	125,000	3,984,225
Equipment Replacement	388,916	302,367	402,367	402,367	402,367	540,608	2,050,076
Annual Debt Service Payments	2,162,361	2,312,265	2,235,672	2,164,597	1,686,828	1,233,432	9,632,794
TOTALS	6,635,521	6,622,127	6,300,000	6,300,000	6,300,000	6,300,000	31,822,127

**TABLE 2
COMPREHENSIVE CAPITAL IMPROVEMENT PLAN
PROJECT DESCRIPTIONS
FOR THE FISCAL YEARS 2011-2012 THROUGH 2015-2016**

GENERAL GOVERNMENT

Town Hall Improvements – Lower Level provides for the continuation of renovations to the Town Hall basement to allow for the permanent relocation of the Building, Engineering and Town Planning departments. The vacated wing will be renovated by the Board of Education for relocation of the Transition Academy education program.

HVAC Replacement Senior & Disabled Building will complete the replacement of the HVAC units at the Senior and Disabled Center.

Multiple year funding of \$40,000 is included for General Property Improvements for general repairs and upgrades to aging Town Buildings.

The following multiple year projects are proposed in FY 2012-2013:

- Town Hall Improvements Phase II – VI is to complete the renovations of the entire Town Hall.
- Information Technology Reserve allows for enhancements of and supplements to the General Government's computer system by rebuilding the network infrastructure as identified in the long range Strategic Technology Plan.

Roof Replacement Senior & Disabled Building is proposed in FY 2012-2013 to replace the deteriorating roof at the Senior and Disabled Center.

Historic Homes Roof Repairs is proposed in FY 2012-2013 for repairs and sealcoating of the cedar roof of the Kelsey House and for sealing of the roof of the Kellogg Eddy House Garage.

Town Hall Sidewalk & Masonry Repairs is proposed in FY 2012-2013 for the replacement and/or repair of sidewalks, handicap ramps and masonry defects to the various Town Hall entrances.

Funding is included FY 2013-2014 for Town Hall Roof Replacement to replace areas of the Town Hall roofs and drainage systems which are beyond repair.

Mortensen Center Roof Replacement is included for FY 2012-2013 to replace the existing roof over the gymnasium.

Funding is included in FY 2014-2015 for

- Volunteer Ambulance Roof Replacement to replace the existing roof and flashings as well as provide repairs to the brick face of the building damaged by water.
- Kellogg Eddy Roof Replacement to replace the cedar roof at this historic home.

TABLE 2

COMPREHENSIVE CAPITAL IMPROVEMENT PLAN
FOR THE FISCAL YEARS 2011-2012 THROUGH 2015-2016

PROJECT TITLE	Financing**	COUNCIL	COUNCIL	PROPOSED CAPITAL IMPROVEMENT PLAN				Total
		ADOPTED 2010-2011	ADOPTED 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	
General Government								
Library Expansion & Town Hall Site Planning	P	45,000						45,000
Town Hall Improvements - Lower Level	P		518,803					518,803
HVAC Replacement S&D Bldg	P	100,000	93,000					193,000
General Property Improvements	P	40,000	40,000	40,000	40,000	40,000	40,000	240,000
Information Technology Reserve	P	317,650		160,600	343,200	193,600	136,400	1,151,450
Town Hall Improvements Phase II - VI	P			518,285	956,904	441,378	1,749,560	3,666,127
Roof Replacement S&D Bldg	P			338,100				338,100
Historic Homes Roof Repairs	P			26,750				26,750
Town Hall Sidewalk & Masonry Repairs	P			68,000				68,000
Town Hall Roof Replacement	P			718,745				718,745
Mortensen Center Roof Replacement	P			100,000				100,000
Volunteer Ambulance Roof Replacement	P					141,750		141,750
Kellogg Eddy Roof Replacement	P					105,000		105,000
Total General Government		502,650	651,803	1,970,480	1,340,104	921,728	1,925,960	7,312,725

** Sources of Financing is designated as follows: P for Pay-as-you-go; B for Bonding; G for Grant

PUBLIC SAFETY

Radio Replacement Reserve in FY 2011-12 continues multiple year funding to allow for a systematic, centralized approach to replace aging radio communication equipment. This project utilizes funds received from the land lease for the cell tower at Newington High School.

In FY 2011-2012 Fire Co. 1 Roof Replacement & Gutter Relining provides for the replacement of both flat and pitch roofing material and relining of the gutters.

Apparatus Floor Resurfacing Co. 1 in FY 2012-2013, provides for removing and replacing the epoxy floor in the apparatus bays at Fire Company #1.

Beginning in FY 2012-2013, funding is included for Access Control Locks – all Fire Dept Buildings to replace outdated and unreplaceable programmable locks with a computer controlled system.

Fire Co. 1 Replacement Windows and Fire Co. 1 Cooling System Replacement are both proposed for FY 2013-2014 to replace deteriorating windows and failing cooling system at Fire Company 1.

Police Radio System Enhancement – Simulcast is proposed in FY 2013-2014 to upgrade the existing electronics within the Town's trunk radio system to a simulcast system and thereby fill in the remaining communication "dead" spots in town.

The following projects are proposed in FY 2014-2015:

- Fire Co. 2 & 3 Heating System Replacement to replace failing heating systems.
- Fire Co. 3 & 5 Replacement Windows for replacement of failing windows at both locations.
- Fire Co. 4 Repl. Windows, Roof, Heating System provides funds to replace failing windows, roof and boiler.
- Apparatus Corrosion Protection & Repair provides funds to repair rust and corrosion on fire apparatus, thereby increasing longevity.
- Fire Co. 3 & 4 Replace Bay Floors to replace failing epoxy floor finish on bay floors.

The following projects are proposed in FY 2015-16:

- Breathing Air Compressor Replacement to replace existing unit used to refill firefighters breathing air tanks. Current compressor is having repair problems and is at the end of its life expectancy.
- Fire Co. 1 Replacement of Shingled Roof will replace pitched roof shingles.

TABLE 2

COMPREHENSIVE CAPITAL IMPROVEMENT PLAN
FOR THE FISCAL YEARS 2011-2012 THROUGH 2015-2016

PROJECT TITLE	Financing*	COUNCIL	COUNCIL	PROPOSED CAPITAL IMPROVEMENT PLAN				Total
		ADOPTED 2010-2011	ADOPTED 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	
Public Safety								
Radio Replacement Reserve	P	40,000	40,000	40,000	40,000	40,000	40,000	240,000
Fire Co. 1 Roof Replacement & Gutter Relining	P		60,000					60,000
Apparatus Floor Resurfacing Co. 1	P			75,000				75,000
Access Control Locks - all Fire Dept Bldgs.	P			65,000	55,000			120,000
Fire Co 1 Replacement Windows	P				32,000			32,000
Fire Co 1 Cooling System Replacement	P				25,000			25,000
Police Radio System Enhancement - Simulcast	P				230,000			230,000
Fire Co 2 & 3 Heating System Replacement	P					44,000		44,000
Fire Co 3 & 5 Replacement Windows	P					28,000		28,000
Fire Co 4 Repl Windows, Roof, Heating System	P					28,000		28,000
Apparatus Corrosion Protection & Repair	P					25,000		25,000
Fire Co 3 & 4 Replace Bay Floors	P					32,000		32,000
Breathing Air Compressor Replacement	P						80,000	80,000
Fire Co 1 Replacement of Shingled Roof	P						40,000	40,000
Total Public Safety		40,000	100,000	180,000	382,000	197,000	160,000	1,059,000

** Sources of Financing is designated as follows: P for Pay-as-you-go; B for Bonding; G for Grant

PUBLIC WORKS - ENGINEERING

In conjunction with State funding, a total of \$700,000 is committed annually for improvements to the road infrastructure of the community in order to ensure the safety of the students, commuters and residents that travel our roadways on a daily basis. An additional \$90,000 has been approved in FY 2011-2012 plus a balance from prior years of \$210,000 to make a total of \$1,000,000 available in FY 2011-2012. Details of the annual road reconstruction and resurfacing program for the five-year period appear in Appendix C.

Road Reconstruction Program includes the continuation of the multi-year program to completely reconstruct targeted roads. Grant funding through the Local Capital Improvement Program (LOCIP) is used for the road reconstruction program, while the Town Aid for Roads Grant funds the Pavement Crack Seal portion of this program (improves roadways that crack during inclement conditions).

Road Resurfacing Program provides funding to continue the annual pavement resurfacing program to: 1) repair and preserve roads which have been built to proper specifications, and 2) hold inadequate streets together in acceptable form until they can be addressed by the reconstruction program. This effort is considered major maintenance rather than capital investment but, because of the magnitude of the funding and the appropriateness of programming for it in the long-range plan, it is included in this overall CIP. The Town uses Town Aid for Roads and LOCIP State Grant funds to offset the costs of this program.

Multiple year funding begins again in FY 2011-2012 for Sidewalk and Stone Wall Repair Program for repair of aging sidewalks and the repair and/or reconstruction of existing stonewalls for which the Town is responsible.

Multiple year funding continues in FY 2011-2012 for Public Building Resurfacing Program to resurface parking lots at Town Buildings.

PUBLIC WORKS – HIGHWAY

Traffic Signal Repair & Replacement Reserve resumes in FY 2012-2013 to provide annual funding for replacement and repairs to traffic signals and traffic preemption on an ongoing basis.

Expansion of Repair Garage in Highway Building is proposed in FY 2014-2015 to provide adequate space for fleet maintenance and increase in house repair capabilities.

Portable Truck Lift System is proposed in FY 2014-2015 to purchase portable lift that can accommodate fire trucks and heavy highway equipment. The current truck lift is outdated and cannot accommodate most fire apparatus and the highway department's heavy trucks.

PUBLIC WORKS – SANITATION

Multiple year funding continues in FY 2011-2012 for Single Stream Recycling Containers. This is the 2nd year of a 5 year lease for the purchase of new 95-gallon recycling containers for the town's transition to single-stream automated recycling collection.

Landfill Conversion to Transfer Station in FY 2011-2012 is to continue to convert current bulky waste landfill on Main Street into a transfer station under a new general permit required by the Department of Environmental Protection (DEP).

TABLE 2

COMPREHENSIVE CAPITAL IMPROVEMENT PLAN
FOR THE FISCAL YEARS 2011-2012 THROUGH 2015-2016

PROJECT TITLE	Financing*	COUNCIL	COUNCIL	PROPOSED CAPITAL IMPROVEMENT PLAN				Total
		ADOPTED 2010-2011	ADOPTED 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	
Public Works - Engineering								
Road Resurfacing (LoCIP & Road Aid)	P	611,000	701,900	645,000	625,000	534,500	600,000	3,717,400
Road Reconstruction (LoCIP & Road Aid)	P	89,000	88,100	55,000	75,000	165,500	100,000	572,600
Sidewalk and Stone Wall Repair	P	20,000	25,000	50,000	50,000	50,000	50,000	245,000
Public Building Resurfacing Program	P	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Fenn Road Access Road	P	450,000						450,000
Public Works - Highway								
Traffic Signal Repair & Replacement Reserve	P	25,000		25,000	25,000	25,000	25,000	125,000
Expansion of Repair Garage in Highway Bldg	P					135,000		135,000
Portable Truck Lift System	P					51,450		51,450
Public Works - Sanitation								
Single Stream Recycling Containers	P	111,594	111,594	111,594	111,594	111,594		557,970
Landfill Conversion to Transfer Station	P		30,000					30,000
Total Public Works		1,406,594	1,056,594	986,594	986,594	1,173,044	875,000	6,484,420

** Sources of Financing is designated as follows: P for Pay-as-you-go; B for Bonding; G for Grant

COMMUNITY DEVELOPMENT

Funding of \$300,000 is included in FY 2011-2012 for Market Square Development to supplement STEAP Grants to improve this downtown area. The funding available for this project totals \$1,000,000.

Multiple year funding begins in FY 2011-2012 for Land Acquisition Fund, which will be used to fund possible purchases of land for Open Space.

National Welding Site Development includes funding of \$250,000 in FY 2012-2013 for "seed money" and/or cost sharing match for Federal and State Brownfield remediation programs with priority to demolish building and prepare site for soil clean up.

COMMUNITY SERVICES

In FY 2011-2012, funding of \$35,000 is provided for Senior & Disabled Entrance Canopy to provide protection against the elements for older adults using the facility and those traveling by Dial-A-Ride in particular. This is in addition to \$15,000 raised in donations.

Funding is proposed in FY 2012-2013 FY 2013-2014 for:

- Senior & Disabled Office Renovations to renovate main office and create a customer service window to the hallway. This will increase the confidentiality of documents on the staff's desk and improve visibility from the office to the hallway.
- Senior & Disabled Health Area Upgrades/Renovations to reconfigure the current layout of the health area, provide greater access and increase utility of the area. Included is replacement of cabinets and fixtures that are in bad condition.

LIBRARY

Multiple year funding begins in FY 2012-2013 for RFID Library Security Upgrade Phases I-III to replace the library's 22-year old security system with Radio-frequency identification (RFID) security system, including tags for all library materials, theft protection gates, pad staff workstations, self-checkout stations and an RFID book return. This would automate the circulation process.

TABLE 2

COMPREHENSIVE CAPITAL IMPROVEMENT PLAN
FOR THE FISCAL YEARS 2011-2012 THROUGH 2015-2016

PROJECT TITLE	Financing*	COUNCIL	COUNCIL	PROPOSED CAPITAL IMPROVEMENT PLAN				Total
		ADOPTED 2010-2011	ADOPTED 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	
Community Development								
Market Square Development	P	350,000	300,000					650,000
Land Acquisition Fund	P		25,000	25,000	25,000	25,000	25,000	125,000
National Welding Site Development	P			250,000				250,000
Municipal Parking Lot - Constitution Square	P	260,000						260,000
Total Community Development		610,000	325,000	275,000	25,000	25,000	25,000	1,285,000
Community Services								
Senior & Disabled Entrance Canopy	P		35,000					35,000
Senior & Disabled Office Renovations	P			50,000				50,000
Senior & Disabled Health Area Upgrades/Renovations	P				50,000			50,000
Total Community Services		-	35,000	50,000	50,000	-	-	135,000
Library								
RFID Library Security Upgrade Phases I-III	P			79,500	53,950	39,033		172,483
Total Library		-	-	79,500	53,950	39,033	-	172,483

** Sources of Financing is designated as follows: P for Pay-as-you-go; B for Bonding; G for Grant

PARKS AND RECREATION

This is the second and final year for funding of the Synthetic Athletic Field. This project allows for the installation of an artificial turf field and provides an improved playing surface for all youth programs including football, soccer, lacrosse and field hockey at the Clem Lemire Complex. This appropriation generates a total amount available for FY 2011-12 of \$1,215,648.

The annual appropriation for Park and Playfield Improvements resumes in FY 2012-13. It is the major funding source for repairs, replacement and additions to all Town parks and athletic facilities. All playground equipment, backstops, basketball hoops, fencing and signage are dependent upon this appropriation to remain in proper condition. Funding is included to continue to address the Park Master Plan improvements.

Annual funding for P & R Resurfacing Program resumes in FY 2012-13 to address repairs and upkeep of all park pathways, parking lots and basketball courts.

Funding is included in FY 2012-2013 for Mill Pond Playscape Poured Rubber Surfacing to repair and replace approximately 8,000 square feet of existing poured-in-place rubber safety surface.

In FY 2013-2014, multiple year funding begins for Churchill Park Renovation for the design and complete renovation of the entire park according to the Master Plan. This project will address the existing pool which is over 45 years old and has reached its expected life. The entire park will be redesigned to better suit the current needs of residents.

In FY 2014-2015 funds are included for:

- Mortensen Community Center Gym Floor Refinish to refinish the existing gym floor.
- Mortensen Community Center Gym Bleachers to replace the existing bleachers.

TABLE 2

COMPREHENSIVE CAPITAL IMPROVEMENT PLAN
FOR THE FISCAL YEARS 2011-2012 THROUGH 2015-2016

PROJECT TITLE	Financing*	COUNCIL	COUNCIL	PROPOSED CAPITAL IMPROVEMENT PLAN				Total
		ADOPTED 2010-2011	ADOPTED 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	
Parks And Recreation								
Synthetic Athletic Field	G/P	250,000	465,648					715,648
Park & Playfield Improvements	P			30,000	30,000	30,000	30,000	120,000
P & R Resurfacing Program	P			25,000	25,000	25,000	25,000	100,000
Mill Pond Playscape Poured Rubber Surfacing	P			50,000				50,000
Churchill Park Renovation	P				25,000	1,800,000	1,800,000	3,625,000
Mortensen Comm Ctr Gym Floor Refinish	P					30,000		30,000
Mortensen Comm Ctr Gym Bleachers	P					35,000		35,000
Total Parks & Recreation		250,000	465,648	105,000	80,000	1,920,000	1,855,000	4,675,648

** Sources of Financing is designated as follows: P for Pay-as-you-go; B for Bonding; G for Grant

EDUCATION DEPARTMENT

In accordance with Newington Code of Ordinances 48-14 et seq., a Public School Capital Improvement Project Reserve Fund is established with proceeds from various sources including (a) earnings derived from investment and fund balances, (b) income from current school rental fees, (c) tuition, and (d) an annual appropriation of at least \$125,000 subject to a fund balance limit of \$450,000. Such funds are restricted to fund repairs, renovations and/or minor additions at buildings and/or facilities maintained by the Board of Education which have a life expectancy of at least seven (7) years. Costs for projects funded through this mechanism must be at least \$25,000 but cannot exceed the fund balance limit. Pursuant to Code of Ordinances 48-14 et seq., expenditures from this fund must conform to appropriations made by the Town Council. Appendix B illustrates a five-year income and expense analysis with descriptions of the proposed projects.

The FY 2011-12 capital budget allocates funds for:

- John Wallace Middle School Roof Replacement
- Newington High School Code Compliance

Other projects listed were provided by the Board of Education as major long-term projects that could not be addressed in FY 2011-12 with funds available in the Public School Capital Improvements Project Reserve Fund.

EQUIPMENT REPLACEMENT

The Major Equipment Replacement Reserve is intended to set aside a reserve for future replacements of existing major equipment of the General Government, Police, Fire, Highway and Parks and Grounds Departments. The basis of the appropriation is the "equipment replacement schedule," which is detailed in Appendix D. The Town Council reduced this funding by \$100,000 for FY 2011-2012.

The Lease Purchase Payments appropriation has been separated from the Equipment Replacement Reserve funds to illustrate the short-term financing payments due during the upcoming fiscal years for those vehicles the Town lease-purchased.

TABLE 2

COMPREHENSIVE CAPITAL IMPROVEMENT PLAN
FOR THE FISCAL YEARS 2011-2012 THROUGH 2015-2016

PROJECT TITLE	Financing**	COUNCIL	COUNCIL	PROPOSED CAPITAL IMPROVEMENT PLAN				Total
		ADOPTED 2010-2011	ADOPTED 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	
Education								
Appr. To Public School CIP Reserve	P	125,000	125,000	125,000	125,000	125,000	125,000	750,000
NHS Gym Floor	P	100,000						100,000
JWMS Roof Replacement	G/P	600,000	1,270,000					1,870,000
NHS Code Compliance	G/P	1,000,000	378,450	580,774	560,776			2,500,000
Landscape/Fence	P			50,000				50,000
High School Tennis Courts	P				400,000			400,000
Air Conditioning MK Auditorium	P				250,000			250,000
Air Conditioning JW Auditorium	P				200,000			200,000
Parking Lot Expansions	P					250,000		250,000
Total Education		1,825,000	1,773,450	735,774	1,535,776	375,000	125,000	6,370,000
Total Capital Improvements		4,634,244	4,407,495	4,382,348	4,453,424	4,650,805	4,965,960	27,494,276
Equipment Replacement								
Equipment Replacement Reserve	P	283,089	183,089	283,089	283,089	283,089	283,089	1,598,534
Lease Purchase & Other Payments	P	105,827	119,278	119,278	119,278	119,278	257,519	840,458
Total Equipment Replacement		388,916	302,367	402,367	402,367	402,367	540,608	2,438,992
Grand Total		5,023,160	4,709,862	4,784,715	4,855,791	5,053,172	5,506,568	29,933,268

** Sources of Financing is designated as follows: P for Pay-as-you-go; B for Bonding; G for Grant

TABLE 3
PROPOSED CAPITAL IMPROVEMENT PLAN 2010-11

Project Title	Department Request	Town Manager Proposed	CIP		STATE AID		General Fund Budget
			Committee Proposed	Town Council Adopted	LoCIP	Town Aid Roads	
General Government							
Town Hall Improvements - Lower Level	486,150	486,150	86,150				
Information Technology Reserve	435,800	386,250	366,250	317,650			317,650
Town Hall Improvements Phase II - VI	1,953,000						
Library Expan. & Town Hall Campus Site Planning	45,000	45,000	45,000	45,000			45,000
Historic Properties Upgrades	30,000						
General Property Improvements	60,000	40,000	40,000	40,000			40,000
Roof Replacements - Senior & Disabled and NVA	393,500						
Senior & Disabled Ctr HVAC Replacement	187,000	187,000	100,000	100,000			100,000
Backfile Conversion of Images 1984-2008	23,076						
Public Safety							
Radio Replacement Reserve	40,000	40,000	40,000	40,000			40,000
Replacement of Town Hall Cameras	63,000						
Fire Co. 1 Roof Replacement & Gutter Relining	60,000						
SCBA Breathing Air Compressor Replacement	85,000						
Apparatus Floors Company #1	75,000						
Access Control Locks - Fire Dept Bldgs	110,000						
Apparatus Rust & Corrosion Improvements	30,000						
Public Works							
Road Resurfacing (LoCIP & Road Aid)	630,000	630,000	630,000	611,000	345,000	116,000	150,000
Road Reconstruction (LoCIP & Road Aid)	70,000	70,000	70,000	89,000	89,000		
Sidewalk And Stone Wall Repair	20,000	20,000	20,000	20,000			20,000
Fenn Road Access Road	450,000	450,000	450,000	450,000			450,000
Public Building Resurfacing Program	230,000	100,000	100,000	100,000			100,000
Traffic Signal Repair/Replace/Preemption Reserve	50,000	25,000	25,000	25,000			25,000
Highway Bldg Expansion Projects	157,500						
Single Stream Recycling Containers	188,705	94,594	94,594	111,594			111,594
Landfill Conversion to Transfer Station	350,000						
Community Development							
Constitution Square Downtown Development			225,250	260,000			260,000
Market Square Development	350,000	350,000	350,000	350,000			350,000
Community Services							
Senior & Disabled Entrance Canopy	50,000	48,250					
Senior & Disabled Health/Main Office Renovations	100,000						
Parks And Recreation							
P & R Recreation Software & Hardware	35,000						
Synthetic Athletic Field	1,160,000			250,000			250,000
P & R Resurfacing/Wood Fiber/Poured Rubber	87,500						
Education							
Appr. To Public School CIP Reserve	125,000	125,000	125,000	125,000			125,000
NHS Code Compliance	1,000,000	1,000,000	1,000,000	1,000,000			1,000,000
NHS Gym Floor	100,000	100,000	100,000	100,000			100,000
NHS Bleacher Renovation/Replacement	100,000						
Middle School Tech Prep Renovation	250,000						
Parking Lot Expansions	250,000						
School Air Conditioning Projects	1,650,000						
Landscape/fence	50,000						
RC Early Childhood Program Renovation	479,402						
JWMS Roof Replacement	1,933,000	600,000	600,000	600,000			600,000
District Roof Replacement	2,500,000						
Alumni Field Synthetic Turf	1,125,000						
Equipment Replacement							
Equipment Replacement Reserve	283,089	283,089	283,089	283,089			283,089
Lease Purchase & Other Payments	105,827	105,827	105,827	105,827			105,827
Subtotal Capital Improvements	17,956,639	5,166,160	4,856,160	5,023,160	434,000	116,000	4,473,160
Annual Debt Service Payments							2,162,381
GRAND TOTAL							6,635,521
							(500,000)
							(40,000)
							6,095,521

TABLE 4A

PROPOSED CAPITAL IMPROVEMENT PLAN 2011-12

-----STATE AID-----

Project Title	Department Request	CIP			Town Council Adopted	LoCIP	Town Aid Roads	General Fund Budget
		Committee Proposed	Town Manager Proposed	Town Council Tentative				
General Government	Town Hall Improvements Lower Level	530,350	380,350	380,350	380,350	518,803		518,803
	Senior & Disabled Ctr HVAC Replacement	93,000	93,000	93,000	93,000	93,000		93,000
	General Property Improvements	40,000	40,000	40,000	40,000	40,000		40,000
	Town Hall Improvements Phase II-VI	1,953,000						
	Historic Homes Roof Repairs	26,750						
	Mortensen Center Roof Replacement	100,000						
Public Safety	Radio Replacement Reserve	40,000	40,000	40,000	40,000	40,000		40,000
	Fire Co. 1 Roof Replacement & Gutter Refinishing	60,000	60,000	60,000	60,000	60,000		60,000
	Apparatus Floor Resurfacing Co. 1	75,000						
	Access Control Locks - all Fire Dept Bldgs	65,000						
	Fire Co. Repl. Windows, Roofs, Heating, Cooling, Floors	229,000						
Public Works	Road Resurfacing (LoCIP & Road Aid)	611,900	611,900	611,900	611,900	741,900	152,400	389,500
	Road Reconstruction (LoCIP & Road Aid)	88,100	88,100	88,100	88,100	48,100	47,600	500
	Sidewalk and Stonewall Repair	50,000	25,000	25,000	25,000	25,000		25,000
	Public Building Resurfacing Program	100,000	100,000	100,000	100,000	100,000		100,000
	Single Stream Recycling Containers	111,594	111,594	111,594	111,594	111,594		111,594
	Landfill Conversion to Transfer Station	30,000	30,000	30,000	30,000	30,000		30,000
	Traffic Signal Repair & Replacement Reserve	35,000						
	Portable Truck Lift System	51,450						
	Expansion of Repair Garage in Highway Bldg	135,000						
Community Development	Market Square Development	650,000	500,000	300,000	300,000	300,000		300,000
	National Welding Site Development	250,000						
	Land Acquisition Fund					25,000		25,000
Community Services	Senior & Disabled Entrance Canopy	35,000	35,000	35,000	35,000	35,000		35,000
	Senior & Disabled Health/Main Office Renovations	100,000						
Library	RFID Library Security Upgrade Phases I-III	79,500						
Parks And Recreation	Synthetic Athletic Field	601,200	601,200	601,200	601,200	485,648		485,648
	P & R Playscape Safety Wood Fiber	25,000	25,000	25,000	25,000			
	Mill Pond Playscape Poured Rubber Surfacing	50,000						
	P & R Resurfacing Program	25,000						
	Park and Playfield Improvements	30,000						
Education	Appr. To Public School CIP Reserve	125,000	125,000	125,000	125,000	125,000		125,000
	JWMS Roof Replacement	1,333,000	1,270,000	1,270,000	1,270,000	1,270,000		1,270,000
	NHS Code Compliance	1,500,000	378,450	378,450	378,450	378,450		378,450
	High School Tennis Courts	400,000						
	School Landscape/Fence	50,000						
	Air Conditioning JW Auditorium	200,000						
	Air Conditioning MK Auditorium	250,000						
	School Parking Lot Expansions	250,000						
Equipment Replacement	Equipment Replacement Reserve	283,089	283,089	283,089	283,089	183,089		183,089
	Lease Purchase & Other Payments	119,278	119,278	119,278	119,278	119,278		119,278
Subtotal Capital Improvements		10,781,211	4,916,961	4,716,961	4,716,961	4,709,862	200,000	4,309,862
Annual Debt Service Payments								2,312,265
GRAND TOTAL								6,622,127
								(608,225)
								(40,000)
								5,973,902

Less Revenue Budgeted: School Bldg Grants (608,225)
 Tower Revenue (40,000)
 Net Total 5,973,902

TABLE 4B
PROPOSED CAPITAL IMPROVEMENT PLAN 2012-13

-----STATE AID-----

	Project Title	Total	LoCIP	Town Aid Roads	Building Grants	Other Revenue	General Fund Budget
General Government	General Property Improvements	40,000					40,000
	Information Technology Reserve	160,600					160,600
	Town Hall Improvements Phase II - VI	518,285					518,285
	Roof Replacement S&D Bldg	338,100					338,100
	Historic Homes Roof Repairs	26,750					26,750
	Town Hall Sidewalk & Masonry Repairs	68,000					68,000
	Town Hall Roof Replacement	718,745					718,745
	Mortensen Center Roof Replacement	100,000					100,000
Public Safety	Radio Replacement Reserve	40,000				40,000	
	Apparatus Floor Resurfacing Co. 1	75,000					75,000
	Access control Locks - all Fire Dept Bldgs	65,000					65,000
Public Works	Road Resurfacing (LoCIP & Road Aid)	645,000	145,000	200,000			300,000
	Road Reconstruction (LoCIP & Road Aid)	55,000	55,000				
	Sidewalk And Stone Wall Repair	50,000					50,000
	Public Building Resurfacing Program	100,000					100,000
	Traffic Signal Repair & Replacement Reserve	25,000					25,000
	Single Stream Recycling Containers	111,594					111,594
Community Development	Land Acquisition Fund	25,000					25,000
	National Welding Site Development	250,000					250,000
Community Services	Senior & Disabled Office Renovations	50,000					50,000
Library	RFID Library Security Upgrade Phases I-III	79,500					79,500
Parks And Recreation	Park & Playfield Improvements	30,000					30,000
	P & R Resurfacing Program	25,000					25,000
	Mill Pond Playscape Poured Rubber Surfacing	50,000					50,000
Education	Appr. To Public School CIP Reserve	125,000					125,000
	NHS Code Compliance	560,774			280,387		280,387
	School Landscape/Fence	50,000					50,000
Equipment Replacement	Equipment Replacement Reserve	283,089					283,089
	Lease Purchase & Other Payments	119,278					119,278
Subtotal Capital Improvements		4,784,715	200,000	200,000	280,387	40,000	4,064,328
Annual Debt Service Payments							2,235,672
GRAND TOTAL							6,300,000

TABLE 4C
PROPOSED CAPITAL IMPROVEMENT PLAN 2013-14

	Project Title	-----STATE AID-----					General Fund Budget
		Total	LoCIP	Town Aid Roads	Building Grants	Other Revenue	
General Government	General Property Improvements	40,000					40,000
	Informallon Technology Reserve	343,200					343,200
	Town Hall Improvements Phase II-VI	956,904					956,904
Public Safety	Radio Replacement Reserve	40,000				40,000	
	Access Control Locks - all Fire Dept Bldgs	55,000					55,000
	Fire Co 1 Replacement Windows	32,000					32,000
	Fire Co 1 Cooling System Replacement	25,000					25,000
	Police Radio System Enhancement - Simulcast	230,000					230,000
Public Works	Road Resurfacing (LoCIP & Road Aid)	625,000	125,000	200,000			300,000
	Road Reonstruclon (LoCIP & Road Aid)	75,000	75,000				
	Sidewalk And Stone Wall Repair	50,000					50,000
	Public Building Resurfacing Program	100,000					100,000
	Traffic Signal Repair & Replacement Reserve	25,000					25,000
	Single Stream Recycling Containers	111,594					111,594
Community Development	Land Acqulsition Fund	25,000					25,000
Community Services	Senior & Disabled Health Area Upgrade/Renov	50,000					50,000
Library	RFID Library Security Upgrade Phases I-III	53,950					53,950
Parks And Recreation	Park + Playfield Improvements	30,000					30,000
	P & R Resurfacing Program	25,000					25,000
	Churchill Park Renovation	25,000					25,000
Education	Appr. To Public School CIP Reserve	125,000					125,000
	NHS Code Compliance	560,776			280,388		280,388
	High School Tennis Courts	400,000					400,000
	Air Conditioning MK Auditorium	250,000					250,000
	Air Conditioning JW Auditorium	200,000					200,000
Equipment Replacement	Equipment Replacement Reserve	283,089					283,089
	Lease Purchase & Other Payments	119,278					119,278
Subtotal Capital Improvements		4,855,791	200,000	200,000	280,388	40,000	4,135,403
Annual Debt Service Payments							2,164,597
GRAND TOTAL							<u>6,300,000</u>

TABLE 4D
PROPOSED CAPITAL IMPROVEMENT PLAN 2014-15

	Project Title	-----STATE AID-----			General Fund Budget	
		Total	LoCIP	Town Aid Roads		Other Revenue
General Government	General Property Improvements	40,000			40,000	
	Information Technology Reserve	193,600			193,600	
	Town Hall Improvements Phase II-VI	441,378			441,378	
	Volunteer Ambulance Roof Replacement	141,750			141,750	
	Kellog Eddy Roof Replacement	105,000			105,000	
Public Safety	Radio Replacement Reserve	40,000			40,000	
	Fire Co 2 & 3 Heating System Replacement	44,000			44,000	
	Fire Co 3 & 5 Replacement Windows	28,000			28,000	
	Fire Co 4 Repl Windows, Roof, Heating System	28,000			28,000	
	Apparatus Corrosion Protection & Repair	25,000			25,000	
	Fire Co 3 & 4 Replace Bay Floors	32,000			32,000	
Public Works	Road Resurfacing (LoCIP & Road Aid)	534,500	57,500	200,000	277,000	
	Road Reconstruction (LoCIP & Road Aid)	165,500	142,500		23,000	
	Sidewalk And Stone Wall Repair	50,000			50,000	
	Public Building Resurfacing Program	100,000			100,000	
	Traffic Signal Repair & Replacement Reserve	25,000			25,000	
	Expansion of Repair Garage in Highway Bldg	135,000			135,000	
	Portable Truck Lift System	51,450			51,450	
	Single Stream Recycling Containers	111,594			111,594	
Community Development	Land Acquisition Fund	25,000			25,000	
Library	RFID Library Security Upgrade Phases I-III	39,033			39,033	
Parks And Recreation	Park & Playfield Improvements	30,000			30,000	
	P & R Resurfacing Program	25,000			25,000	
	Churchill Park Renovation	1,800,000			1,800,000	
	Mortensen Comm Cir Gym Floor Refinish	30,000			30,000	
	Mortensen Comm Cir Gym Bleachers	35,000			35,000	
Education	Appr. To Public School CIP Reserve	125,000			125,000	
	School Parking Lot Expansions	250,000			250,000	
Equipment Replacement	Equipment Replacement Reserve	283,089			283,089	
	Lease Purchase & Other Payments	119,278			119,278	
Subtotal Capital Improvements		5,053,172	200,000	200,000	4,000	4,613,172
Annual Debt Service Payments						1,686,828
GRAND TOTAL						<u>6,300,000</u>

TABLE 4E
PROPOSED CAPITAL IMPROVEMENT PLAN 2015-16

-----STATE AID-----

	Project Title	Total	LoCIP	Town Aid Roads	Other Revenue	General Fund Budget
General Government	General Property Improvements	40,000				40,000
	Information Technology Reserve	136,400				136,400
	Town Hall Improvements Phase II-VI	1,749,560				1,749,560
Public Safety	Radio Replacement Reserve	40,000			40,000	
	SCBA Breathing Air Compressor Replacement	80,000				80,000
	Fire Co 1 Replacement of Shingled Roof	40,000				40,000
Public Works	Road Resurfacing (LoCIP & Road Aid)	600,000	118,000	200,000		282,000
	Road Reconstruction (LoCIP & Road Aid)	100,000	82,000			18,000
	Sidewalk And Stone Wall Repair	50,000				50,000
	Public Building Resurfacing Program	100,000				100,000
	Traffic Signal Repair & Replacement Reserve	25,000				25,000
Community Development	Land Acquisition Fund	25,000				25,000
Parks And Recreation	Park & Playfield Improvements	30,000				30,000
	P & R Resurfacing Program	25,000				25,000
	Churchill Park Renovation	1,800,000				1,800,000
Education	Appr. To Public School CIP Reserve	125,000				125,000
Equipment Replacement	Equipment Replacement Reserve	283,089				283,089
	Lease Purchase & Other Payments	257,519				257,519
Subtotal Capital Improvements		5,506,568	200,000	200,000	40,000	5,066,568
Annual Debt Service Payments						1,233,432
GRAND TOTAL						<u>6,300,000</u>

TABLE 5

SCHEDULE OF LEASE PURCHASE FINANCING PAYMENTS

DESCRIPTION OF EQUIPMENT	Date of Issue	Council Adopted 2010-2011	Council Adopted 2011-2012	PROPOSED CAPITAL IMPROVEMENT PLAN				TOTAL
				2012-2013	2013-2014	2014-2015	2015-2016	
Fire Aerial Truck T1	Jul-05	105,827						105,827
Fire Pumper E4	Jul-11		119,278	119,278	119,278	119,278	119,278	596,390
Fire Rescue R1	Jul-15						138,241	138,241
Total Proposed Lease Payments In Equipment Reserve		105,827	119,278	119,278	119,278	119,278	257,519	840,458

DEBT MANAGEMENT

In accordance with the Newington Town Council's Debt Capacity Study completed in June 2002, the following guidelines should be utilized with regard to the Town's issuance of general obligation bonds:

1. In the current environment, it is recommended that the Town should not exceed the following ratios in order to maintain its fiscal soundness:
 - A. Debt Service as a percent of total General Fund expenditures should not exceed 6%.
 - B. Outstanding bonded debt as a percent of assessed value should not exceed 2.0%.
 - C. Outstanding bonded debt against the population on a per capita basis should not exceed \$1,000 per year.
2. It is recommended that the Town's total outstanding debt should not exceed \$30.0 million.
3. Should economic conditions slow down, revenue growth slow or operating expenditures exceed assumptions, a more conservative debt issuance program should be implemented

TABLE 6
NEWINGTON'S LONG-TERM DEBT SCHEDULE
ANNUAL DEBT SERVICE PAYMENTS ON EXISTING SERIAL BONDS

Fiscal Year Ending June 30,	Education Facilities I (E.Green & R.Chaffee Elementary Schools) \$4,950,000 Issued 5/2003 3.11% true interest cost	Education Facilities II (E.Green & R.Chaffee Elementary Schools) \$4,950,000 Issued 5/2004 4.3% true interest cost	Police Station I \$3,750,000 Issued 5/2004 4.3% true interest cost	Police Station II \$3,700,000 Issue 6/2005 4.07% true interest cost	Refunding of School Expansion I & II Issued 4/2010 1.275% true interest cost	Total Principal and Interest Payments	Net Change in Debt Service	Funding for Pay As You Go Projects Net of \$6,300,000
2012	405,405	388,451	294,281	287,953	936,175	2,312,265		3,987,736
2013	395,505	377,933	286,313	281,246	894,675	2,235,672	(76,592)	4,064,328
2014	385,605	367,414	278,344	274,309	858,925	2,164,597	(71,076)	4,135,403
2015	375,375	356,276	269,906	267,371	417,900	1,686,828	(477,769)	4,613,172
2016	364,650	346,129	262,219	260,434		1,233,432	(453,397)	5,066,568
2017	353,100	335,858	254,438	253,034		1,196,430	(37,002)	5,103,570
2018	341,550	325,339	246,469	245,634		1,158,992	(37,438)	5,141,008
2019		314,696	238,406	238,234		791,336	(367,656)	5,508,664
2020		303,806	230,156	230,834		764,796	(26,540)	5,535,204
2021		292,793	221,813	223,434		738,040	(26,756)	5,561,960
2022		281,655	213,375	216,034		711,064	(26,976)	5,588,936
2023		270,394	204,844	208,403		683,641	(27,423)	5,616,360
2024		259,009	196,219	200,725		655,953	(27,688)	5,644,047
2025				192,863		192,863	(463,091)	6,107,138
2026						0	(192,863)	6,300,000
TOTALS \$	2,621,190 \$	4,219,753 \$	3,196,783 \$	3,380,505 \$	3,107,675 \$	16,525,906 \$	(2,312,265)	

Total Principal Payments \$ 13,515,000

Total Interest Payments \$ 3,010,906

CURRENT BONDED DEBT
As of June 30, 2011

Education	\$ 8,487,500
Public Safety	\$ 5,027,500
Total	<u>\$ 13,515,000</u>

APPENDICES

APPENDIX A
SUMMARY OF CAPITAL PROJECTS

Project No.	Description	Date of Approval	Appropriation	Encumbrances	Expenditures	Total	Balance as of 4/12/11
<i>Public Building Fund Projects (3001)</i>							
88002	Fire Co. 2 Renovations	04/11/2000	1,200,607		1,200,577	1,200,577	30
88704	School Roof Replacement	04/11/2006	500,000		449,504	449,504	50,496 *
88007	Parks Garage Roof Replacement	04/11/2006	71,891		54,237	54,237	17,654
88804	Town Hall Improvements	04/10/2007	2,020,000		2,009,236	2,009,236	10,764
88907	Parks Garage Updates	04/08/2008	52,500	7,621	40,634	48,255	4,245
88101	Library Expansion/Town Hall Site Plan	04/15/2010	45,000		731	731	44,269
88102	J.Wallace Middle School Roof Replacement	04/15/2010	600,000	15,600		15,600	584,400
Subtotal Public Building Fund Projects (3001)			4,489,998	23,221	3,754,919	3,778,140	711,868
* Balance to be returned to the General Fund Acct #7002							
<i>Capital And Non-Recurring Expenditures Fund Projects (3002)</i>							
88811	Parks + Playground Improvements	04/28/1987	663,660	2,298	568,671	570,968	92,692
88141	General Government Equip. Res.	04/26/1988	577,597		439,977	439,977	137,620
88142	Public Safety Equip. Res.	04/26/1988	4,789,138	30,414	4,667,198	4,697,612	91,526
88143	Public Works Equip. Res.	04/26/1988	3,063,175	161,764	2,712,803	2,874,567	188,609
88144	Parks+Grounds Equip. Res.	04/26/1988	1,246,863	43,873	1,123,602	1,167,475	79,388
88411	Information Technology Reserve	04/27/1993	3,015,380	26,174	2,426,009	2,452,183	563,197
88416	Drainage Improvement	04/27/1993	977,556	3,080	779,230	782,310	195,247
88515	Sidewalks & Stonewall Repair	04/26/1994	264,138	7,663	253,860	261,522	2,616
88517	Resurfacing Program - P&G	04/26/1994	240,193		230,823	230,823	9,370
88611	Replacement of Heating & Air Conditioning	06/25/1996	172,505		144,943	144,943	27,562
88014	Road Rehab - Church St. & Stoddard	04/13/1999	428,779		416,301	416,301	12,478
88911	Tax Revaluation Reserve	06/22/1999	843,652		789,338	789,338	54,314
88916	Traffic Signalization Reserve	06/22/1999	169,050	6,200	70,847	77,047	92,003
88031	Computer Assisted Dispatch	04/14/2009	45,000			0	45,000
88032	Landfill Conversion to Transfer Station	04/14/2009	15,000		14,000	14,000	1,000
88033	Salt Spreader Controls	04/14/2009	25,000		25,000	25,000	0
88034	HS Gym Floor Replacement	04/14/2009	400,000		111,575	111,575	288,426
88035	School Concrete Sidewalk Replacement	04/14/2009	40,000			0	40,000
88036	90 Welles Drive North Demolition	09/08/2009	60,457		60,457	60,457	0
88037	Municipal Parking Lot Improvements	04/14/2009	580,597	8,942	559,495	568,437	12,160
88038	Recycling Containers Single Stream	04/13/2010	525,000	3,205	518,385	521,590	3,410
88721	Sky Light Replacement - NVA	04/11/2006	55,210		47,381	47,381	7,829
88819	Road Reconstruction	04/10/2007	1,697,113		1,533,014	1,533,014	164,099
93169	Kelsey/Church St Pavement Rehab	09/21/2009	133,816	16,421	43,214	59,635	74,181
88111	General Property Improvements	04/15/2010	40,000	5,959	6,598	12,557	27,443
88112	Senior & Disabled Ctr HVAC Replacement	04/15/2010	100,000	77,211	22,789	100,000	0
88113	Fenn Road Access Road	04/15/2010	450,000			0	450,000
88114	Public Building Resurfacing	04/15/2010	100,000	1,835	50,276	52,111	47,889
88115	Market Square Development	04/15/2010	350,000			0	350,000
88116	Synthetic Athletic Field	04/15/2010	250,000			0	250,000
88926	Radio Replacement Reserve	04/10/2007	199,132	4,740	107,294	112,034	87,098
88931	OCR Compliance	04/08/2008	1,510,000	13,125	738,050	751,175	758,825
Subtotal Capital And Non-Recurring Expenditures Fund			23,028,013	412,903	18,461,128	18,874,031	4,153,982

APPENDIX A
SUMMARY OF CAPITAL PROJECTS

Project No.	Description	Date of Approval	Appropriation	Encumbrances	Expenditures	Total	Balance as of 4/12/11
<i>Public School Capital Improvement Projects Reserve Fund (3003)</i>							
88957	Painting	04/14/1998	346,240	35,000	310,090	345,090	1,151
88959	Carpet Replacement	04/13/1999	203,621	30,000	173,621	203,621	0
88452	Districtwide Security and Safety	04/09/2003	78,265		77,786	77,786	479
88453	Districtwide Furniture Replacement	04/09/2003	58,097		58,097	58,097	0
88555	Technology	02/08/2005	0			0	0
88651	System-wide Air Conditioning Installation	04/12/2005	64,957		64,957	64,957	0
88851	Field House/Athletic Improvements	04/10/2007	339,070		339,070	339,070	0
88952	NHS Parking Lot Alumni Rd.	04/14/2009	30,000			0	30,000
88953	NHS Stage Curtains & Rigging	04/08/2008	0			0	0
Subtotal of prior year projects			1,120,251	65,000	1,023,621	1,088,621	31,630
88150	HS Locker Refurbishment	04/15/2010	221,359	221,359		221,359	0
88151	HS Kitchen Floor Replacement	04/15/2010	50,000			0	50,000
88153	Transillon Academy	04/12/2011	170,000			0	170,000
Subtotal of current year projects			441,359	221,359	0	221,359	220,000
Subtotal Public School Capital Improvement Projects			1,561,609	286,359	1,023,621	1,309,980	251,630
Total			29,079,820	722,483	23,239,667	23,962,160	5,117,470

Appendix B-1
Projected Use of the Public School CIP Reserve Fund
Project Descriptions
Capital Improvement Plan 2011-2012 through 2015-2016

District-Wide Air Conditioning, Painting, District-Wide Technology, Carpet/Flooring Replacement, Security and Safety, Furniture Upgrades, High School Locker Refurbishment and Athletic Improvement projects throughout the school district are scheduled on a continuous yearly basis.

Transfers were approved by the Town Council in FY 2010-2011 to provide funding for Transition Academy.

FY 2011-12 provides funding for High School Kitchen Floor Replacement, and District-Wide Lighting Improvements and begins multiple year funding for Career Technical Facilities Modifications.

APPENDIX B-1
 PROJECTED USE OF THE PUBLIC SCHOOL CIP RESERVE FUND
 CAPITAL IMPROVEMENT PLAN 2011-2012 THROUGH 2015-2016

Fiscal Year				
2010-2011	Opening reserve		377,435	
	Appropriation from General Fund		125,000	
	Investment income		867	
	Tuition Receipts		150,000	
	School Rental Receipts		<u>57,000</u>	
	Total available		710,302	
	Less program projects:			
		Painting	36,151	
		Carpet/Flooring Replacement	30,000	
		Security and Safety	479	
		Alumni Road Parking Lot	30,000	
	High School Locker Refurbishment	221,359		
	High School Kitchen Floor Replacement	50,000		
	Transition Academy	<u>170,000</u>	<u>537,989</u>	
2011-2012	Opening reserve		172,313	
	Appropriation from General Fund		125,000	
	Investment income		388	
	Tuition Receipts		60,000	
	School Rental Receipts		<u>50,000</u>	
	Total available		407,701	
	Less program projects:			
		District-Wide Air Conditioning	25,000	
		Painting	30,000	
		District-Wide Technology	25,000	
		Carpet/Flooring Replacement	25,000	
	Security and Safety	25,000		
	District-Wide Furniture Upgrades	25,000		
	District-Wide Locker Refurbishment	50,000		
	Athletic Improvements	25,000		
	High School Kitchen Floor Replacement	50,000		
	Career Technical Facilities Modifications	25,000		
	District-Wide Lighting Improvements	<u>25,000</u>	<u>330,000</u>	

Appendix B-1 (continued)

Project Descriptions

District-Wide Air Conditioning, Painting, District-Wide Technology, Carpet/Flooring Replacement, Security and Safety, Furniture Upgrades, District-Wide Locker Refurbishment, Athletic Improvement and Career Technical Facilities Modifications projects throughout the school district are scheduled on a continuous yearly basis.

FY 2012-13 provides funding for District-Wide Corridor/Exterior Doors.

FY 2013-14 provides funding for NHS North Hallway Floors.

APPENDIX B-1
 PROJECTED USE OF THE PUBLIC SCHOOL CIP RESERVE FUND
 CAPITAL IMPROVEMENT PLAN 2009-2010 THROUGH 2013-2014

2012-2013	Opening reserve		77,701
	Appropriation from General Fund		125,000
	Investment income		233
	Tuition Receipts		60,000
	School Rental Receipts		50,000
	Total available		<u>312,934</u>
	Less program projects:		
		District-Wide Air Conditioning	25,000
		Painting	30,000
		Carpet/Flooring Replacement	25,000
	Security and Safety	25,000	
	District-Wide Furniture Upgrades	25,000	
	Athletic Improvements	25,000	
	District-Wide Locker Refurbishment	50,000	
	Career Technical Facilities Modifications	25,000	
	District-Wide Corridor/Exterior Doors	50,000	
		<u>280,000</u>	
2013-2014	Opening reserve		32,934
	Appropriation from General Fund		125,000
	Investment Income		198
	Tuition Receipts		60,000
	School Rental Receipts		50,000
	Total available		<u>268,132</u>
	Less program projects:		
		District-Wide Air Conditioning	25,000
		Painting	25,000
		Carpet/Flooring Replacement	25,000
	Security and Safety	25,000	
	District-Wide Furniture Upgrades	25,000	
	Athletic Improvements	25,000	
	District-Wide Locker Refurbishment	25,000	
	Career Technical Facilities Modifications	25,000	
	NHS North Hallway Floors	50,000	
		<u>250,000</u>	
2014-2015	Opening reserve		18,132
	Appropriation from General Fund		125,000
	Investment income		181
	Tuition Receipts		60,000
	School Rental Receipts		50,000
	Total available		<u>253,313</u>
	Less program projects:		
		District-wide air conditioning	25,000
		Painting	25,000
		District-wide technology	25,000
	Carpet/Flooring Replacement	25,000	
	Security and Safety	25,000	
	District-Wide Furniture Upgrades	25,000	
	Athletic Improvements	25,000	
	Career Technical Facilities Modifications	25,000	
		<u>200,000</u>	

Appendix B-1 (continued)

Project Descriptions

District-Wide Air Conditioning, Painting, District-Wide Technology, Carpet/Flooring Replacement, Security and Safety, Furniture Upgrades, District-Wide Locker Refurbishment Athletic Improvement and Career Technical Facilities Modifications projects throughout the school district are scheduled on a continuous yearly basis.

APPENDIX B-1

2015-2016	Opening reserve		53,313
	Appropriation from General Fund		125,000
	Investment income		533
	Tuition Receipts		60,000
	School Rental Receipts		50,000
	Total available		<u>288,846</u>
	Less program projects:		
	District-wide air conditioning	25,000	
	Painting	25,000	
	District-wide technology	50,000	
	Carpet/Flooring Replacement	25,000	
	Security and Safety	25,000	
	District-Wide Furniture Upgrades	25,000	
	Athletic Improvements	50,000	
	Career Technical Facilities Modifications	25,000	
			<u>250,000</u>
2015-2016	Opening reserve		38,846

Note: Per Section 48-14 et seq. of the Town of Newington Ordinance, a Public School capital improvement project shall be defined as a repair, renovation and/or minor addition which has a life expectancy of at least seven (7) years and costs in excess of fifteen thousand dollars (\$15,000) to a building and/or facility maintained by the Board of Education. The ordinance also states that "The fund balance shall not exceed the sum of four hundred fifty thousand dollars (\$450,000) at anytime. All funds in excess of four hundred fifty thousand dollars (\$450,000) shall be immediately returned or deposited to the General Fund balance."

APPENDIX B-2

PROJECTED USE OF THE PUBLIC SCHOOL CIP RESERVE FUND
ESTIMATED REVENUES AND EXPENDITURES FOR FY 2011-2012

<u>ACTUAL/ESTIMATED RECEIPTS</u>	<u>ORIGINAL BUDGET ESTIMATE</u>	<u>REVENUES AS OF 4/12/11</u>	<u>ESTIMATED REVENUES BY 6/30/2011</u>	<u>BALANCE (DEFICIT) AS OF 6/30/2011</u>
General Fund Appropriation	125,000	125,000	125,000	-
Investment Income	867	700	867	-
Tuition Receipts	50,000	147,896	150,000	100,000
School Rental Receipts	60,000	34,043	57,000	(3,000)
<u>Total Receipts</u>	<u>235,867</u>	<u>307,639</u>	<u>332,867</u>	<u>97,000</u>

<u>APPROPRIATIONS/EXPENDITURES</u>	<u>BUDGET APPROPRIATIONS AS AMENDED</u>	<u>EXPENDED/ ENCUMBERED AS OF 4/12/11</u>	<u>ESTIMATED EXPENDITURES BY 6/30/2011</u>	<u>BALANCE (DEFICIT) AS OF 6/30/2011</u>
Painting	36,151	35,000	36,151	
Carpeting	30,000	30,000	30,000	
Districtwide Security & Safety	479		479	
High School Locker Refurbishment	221,359	221,359	221,359	
High School Kitchen Floor Replacement	50,000		50,000	
Pave NHS Parking Lot Alumni Road	30,000		30,000	
Transition Academy	170,000		170,000	
<u>TOTAL</u>	<u>537,988</u>	<u>286,359</u>	<u>537,988</u>	<u>-</u>

COMPONENTS OF FUND BALANCE

Reserved for encumbrances:	156,123
Unreserved:	
Designated (appropriated balances):	-
Undesignated, Unreserved:	172,313
<u>TOTAL FUND BALANCE</u>	<u>328,436</u>

APPENDIX B-3

HISTORICAL USE OF THE PUBLIC SCHOOL CIP RESERVE FUND

ACCOUNT #	DESCRIPTION	Actual 2006-07	Actual 2007-08	Actual 2008-09	Actual 2009-10	Estimated 2010-2011	Budget 2011-12	TOTAL
OPENING BALANCE		380,291	349,121	445,499	350,225	377,435	172,313	380,291
ACTUAL/ESTIMATED RECEIPTS								
7032	General Fund Appropriation	125,000	125,000	125,000	125,000	125,000	125,000	750,000
5506	Interest Earnings	20,141	18,157	7,535	1,466	867	365	48,531
5751	Tuition Receipts	145,613	25,298	86,353	66,366	150,000	60,000	533,630
5401	School Rental Receipts	62,451	51,924	74,990	51,305	57,000	50,000	347,670
	Cancel PY Purchase Orders	11,102	999	-	30,000	-	-	42,101
TOTAL RECEIPTS		364,307	221,378	293,878	274,137	332,867	235,365	1,721,932
TOTAL AVAILABLE		744,598	570,499	739,377	624,362	710,302	407,678	2,102,223
APPROPRIATIONS								
88957	Painting	-	30,000	-	80,000	36,151	30,000	176,151
	Subtotal by project year 1998-99	-	30,000	-	80,000	36,151	30,000	176,151
88959	Carpet Replacement	-	45,000	-	41,927	30,000	25,000	141,927
	Subtotal by project year 1999-2000	-	45,000	-	41,927	30,000	25,000	141,927
88452	Districtwide Security & Safety	-	-	-	-	479	25,000	25,479
88453	Districtwide Furniture Replacement	-	-	-	126	-	25,000	25,126
	Subtotal by project year 2003-04	-	-	-	126	479	50,000	50,605
88554	Playground Equipment	50,540	-	-	-	-	-	50,540
88555	Technology	-	-	-	-	-	25,000	25,000
	Subtotal by project year 2004-05	50,540	-	-	-	-	25,000	75,540
88651	System-wide Air Conditioning Installation	25,000	-	50,082	14,875	-	25,000	114,957
88751	High School Foreign Language Lab	70,000	-	-	-	-	-	70,000
88752	E. Green Connecting Corridor	50,000	50,000	-	-	-	-	100,000
	Subtotal by project year 2005-06	145,000	50,000	50,082	14,875	-	25,000	284,957
88753	NHS 3rd Floor Air Conditioning	199,937	-	-	-	-	-	199,937
	Subtotal by project year 2006-07	199,937	-	-	-	-	-	199,937
88851	Athletic Improvements	-	-	339,070	-	-	25,000	364,070
	Subtotal by project year 2007-08	-	-	339,070	-	-	25,000	364,070

APPENDIX B-3

HISTORICAL USE OF THE PUBLIC SCHOOL CIP RESERVE FUND

ACCOUNT #	DESCRIPTION	Actual 2006-07	Actual 2007-08	Actual 2008-09	Actual 2009-10	Estimated 2010-2011	Budget 2011-12	TOTAL
88953	Replace NHS Stage Curtains & Rigging							-
88954	NHS Science Lab 107 Renovation				110,000			110,000
	Subtotal by project year 2008-09	-	-	-	110,000	-	-	110,000
88951	Refinish NHS Gym Bleachers							
88952	Pave NHS Parking Lot Alumni Rd					30,000		30,000
	Subtotal by project year 2009-10	-	-	-	-	30,000	-	30,000
88150	HS Locker Refurbishment					221,359	50,000	271,359
88151	HS Kitchen Floor Replacement					50,000	50,000	100,000
88152	Districtwide Lighting Improvements						25,000	25,000
88153	Transiton Academy					170,000		
	Subtotal by project year 2010-11	-	-	-	-	441,359	125,000	396,359
Total Expenditures		395,477	125,000	389,152	246,928	537,989	305,000	1,999,546
88250	Career Technical Facilities Modifications						25,000	25,000
Total Appropriations							25,000	25,000
CLOSING BALANCE		349,121	445,499	350,225	377,435	172,313	77,678	77,677

APPENDIX C-1
 CAPITAL IMPROVEMENT PLAN
 COMPREHENSIVE ROAD PLAN --- FY 2011-2012

ROAD CONSTRUCTION	<u>L.F.</u>	<u>ESTIMATED COST</u>
Tavener Circle	402	18,100
Lawton Avenue	668	30,000
Total Road Construction Program	<u>1,070</u>	<u>48,100</u>
PAVEMENT RESURFACING PROGRAM (VENDOR)		
Adrian Avenue (Browning to Taft)	1,405	63,300
Allston Road	1,075	48,400
Beacon Court	322	14,000
Beacon Street (Church to Howard)	2,154	96,000
Culver Street (Deming to Cortland)	1,760	79,000
Eddy Lane	2,916	132,000
Francis Drive	990	44,400
Griswoldville Avenue (Ridgeview to end)	1,286	58,000
Harding Avenue	2,898	130,000
Knollwood Road	2,418	108,000
Robinson Road (Main to Robbins)	411	18,500
Rock Hole Lane	207	9,300
Sunset Road	1,497	67,000
Winslow Drive	1,873	84,000
Total Pavement Resurfacing Program	<u>21,212</u>	<u>951,900</u>
Crack Seal Program		0
ESTIMATED TOTAL COST OF COMPREHENSIVE ROAD PLAN	<u>22,282</u>	<u>1,000,000</u>
ESTIMATED FINANCING FROM LOCIP		200,000
ESTIMATED FINANCING FROM TOWN ROAD AID GRANT		200,000
ESTIMATED FINANCING FROM GENERAL FUND		390,000
ESTIMATED FINANCING FROM CNRE - ROAD RECONSTRUCTION FUND		210,000
		<u>1,000,000</u>

NOTE: Plan is subject to revisions once a winter storm damage assessment is performed.

**APPENDIX C-2
CAPITAL IMPROVEMENT PLAN
COMPREHENSIVE ROAD PLAN --- FY 2012-2013**

ROAD CONSTRUCTION	<u>L.F.</u>	<u>ESTIMATED COST</u>
Boylston Street (Howard to end)	1,207	55,000
Total Road Construction Program	<u>1,207</u>	<u>55,000</u>
 PAVEMENT RESURFACING PROGRAM (VENDOR)		
Fenn Rd	7,263	330,000
Fox Lane	464	21,000
Great Oak Lane	502	23,000
Liberty Street	1,580	71,100
Lyondale Rd	673	30,000
Miami Ave	2,856	128,500
Turkey Hill Road	768	34,500
Total Pavement Resurfacing Program	<u>14,106</u>	<u>638,100</u>
 Crack Seal Program		 6,900
 ESTIMATED TOTAL COST OF COMPREHENSIVE ROAD PLAN	 <u>15,313</u>	 <u>700,000</u>
 ESTIMATED FINANCING FROM LOCIP		 200,000
ESTIMATED FINANCING FROM TOWN ROAD AID GRANT		200,000
ESTIMATED FINANCING FROM GENERAL FUND		<u>300,000</u>
		<u>700,000</u>

**APPENDIX C-3
CAPITAL IMPROVEMENT PLAN
COMPREHENSIVE ROAD PLAN --- FY 2013-2014**

ROAD CONSTRUCTION	<u>L.F.</u>	<u>ESTIMATED COST</u>
Atwood Street	985	44,300
Lincoln Street	683	30,700
Total Road Construction Program	<u>1,668</u>	<u>75,000</u>
PAVEMENT RESURFACING PROGRAM (VENDOR)		
Augusta Drive	1,521	68,400
Bridle Path	850	38,200
Broadview Street	1,444	65,000
Chestnut Road	1,869	85,000
Gilbert Road	1,554	70,000
Harold Drive	1,470	66,200
Homecrest Street	997	44,900
Isabelle Terrace	664	30,000
Judd Avenue	291	13,100
Olympia Avenue	544	25,000
Whitewood Road	1,383	62,200
Woodland Street	1,171	52,700
Total Pavement Resurfacing Program	<u>13,758</u>	<u>620,700</u>
Crack Seal Program		4,300
ESTIMATED TOTAL COST OF COMPREHENSIVE ROAD PLAN	<u>15,426</u>	<u>700,000</u>
ESTIMATED FINANCING FROM LOCIP		200,000
ESTIMATED FINANCING FROM TOWN ROAD AID GRANT		200,000
ESTIMATED FINANCING FROM GENERAL FUND		<u>300,000</u>
		<u>700,000</u>

**APPENDIX C-4
CAPITAL IMPROVEMENT PLAN
COMPREHENSIVE ROAD PLAN --- FY 2014-2015**

ROAD CONSTRUCTION	<u>L.F.</u>	<u>ESTIMATED COST</u>
Great Oak Lane	502	23,000
Michael Lane	1,692	76,200
Pickens Drive	1,472	66,300
Total Road Construction Program	<u>3,666</u>	<u>165,500</u>
PAVEMENT RESURFACING PROGRAM (VENDOR)		
Avery Road	956	43,000
Dalewood Road	1,277	58,000
Deepwood Drive	1,075	48,400
Eckert Road	510	23,000
Green Avenue (Evergreen to Standard)	244	11,000
Marvis Street	309	14,000
Northwood Road	1,816	81,700
Orchard Avenue (Stonehedge to Kelsey)	1,277	58,000
Oregon Avenue	523	24,000
Patriot Lane	1,509	68,000
Rosewood Drive	1,278	58,000
Salem Drive	686	31,000
Total Pavement Resurfacing Program	<u>11,460</u>	<u>518,100</u>
Crack Seal Program		16,400
ESTIMATED TOTAL COST OF COMPREHENSIVE ROAD PLAN	<u>15,126</u>	<u>700,000</u>
ESTIMATED FINANCING FROM LOCIP		200,000
ESTIMATED FINANCING FROM TOWN ROAD AID GRANT		200,000
ESTIMATED FINANCING FROM GENERAL FUND		300,000
		<u>700,000</u>

**APPENDIX C-5
CAPITAL IMPROVEMENT PLAN
COMPREHENSIVE ROAD PLAN --- FY 2015-2016**

ROAD CONSTRUCTION	<u>L.F.</u>	<u>ESTIMATED COST</u>
Holmes Road	1,814	82,000
Raymond Street	391	18,000
Total Road Construction Program	<u>2,205</u>	<u>100,000</u>
 PAVEMENT RESURFACING PROGRAM (VENDOR)		
Coles Avenue	1,144	51,500
Cornish Drive	1,017	46,000
Costello Road	1,447	65,200
Costello Place	347	15,700
Forest Drive	2,472	112,000
Franklin Circle	308	14,000
Hillcrest Avenue (Audubon to Wilson)	2,140	97,000
Miami Place	2,856	129,000
Vincent Drive	1,426	65,000
Total Pavement Resurfacing Program	<u>13,157</u>	<u>595,400</u>
 Crack Seal Program		 4,600
 ESTIMATED TOTAL COST OF COMPREHENSIVE ROAD PLAN	 <u>15,362</u>	 <u>700,000</u>
 ESTIMATED FINANCING FROM LOCIP		 200,000
ESTIMATED FINANCING FROM TOWN ROAD AID GRANT		200,000
ESTIMATED FINANCING FROM GENERAL FUND		<u>300,000</u>
		<u>700,000</u>

Appendix D

EQUIPMENT RESERVE FUNDS AND MAJOR EQUIPMENT REPLACEMENT SCHEDULE

The Equipment Replacement Reserve, part of the Capital and Non-Recurring Expenditures Fund, is funded by an annual appropriation from the General Fund that provides for the replacement of existing major equipment and rolling stock on a straight-line depreciation basis. The basis of the appropriation is the "Equipment Replacement Schedule," which shows the current major equipment replacement needs, and includes the funds needed to be reserved annually to pay for future replacements. The schedule (detailed on the following pages) inventories each piece of major equipment currently existing or as it is acquired in the motor vehicle fleet. The schedule calculates which piece of major equipment is in need of replacement when it reaches its optimum life cycle at a 3.5% inflation factor. The schedule also formulates the funds needed to be reserved annually on a straight-line depreciation basis to pay for future replacements.

The Town funds for future replacements on a depreciation-reserve basis. The "Schedule of Equipment Replacement Reserve Fund" on the succeeding page demonstrates that the fund no longer has a sufficient reserve level to meet its objective to fund at a constant level equal to straight-line depreciation and replace vehicles when they reach the optimum life cycle. This is due to reductions in funding by the Town Council in FY 2009-2010 and FY 2011-2012. These reductions by the Town Council will effect replacements in the near future, even though a concerted effort is being made to reduce the quantity of vehicles in the fleet.

APPENDIX D

SCHEDULE OF EQUIPMENT REPLACEMENT RESERVE FUND

	COUNCIL	COUNCIL	PROPOSED CAPITAL IMPROVEMENT PLAN			
	ADOPTED 2010-2011	ADOPTED 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
Opening Reserve Balance	276,177	245,158	42,342	(46,857)	(80,242)	(339,343)
Appropriation From General Fund						
Lease Payment	105,827	119,278	119,278	119,278	119,278	257,519
Annual Depreciation Funding*	283,089	183,089	283,089	283,089	283,089	283,089
Total General Fund Appropriation	388,916	302,367	402,367	402,367	402,367	540,608
Total Funds Available	665,093	547,525	444,709	355,510	322,125	201,265
Less:						
Proposed Equipment Expenditures (acquisitions and lease payments)	419,935	505,183	491,566	435,752	661,468	845,195
Ending Reserve Balance	245,158	42,342	(46,857)	(80,242)	(339,343)	(643,930)

*Depreciation stays at \$283,089, but the Town Council reduced the funding by \$100,000 for FY 2011-2012. This will effect replacements in the near future.

GENERAL GOVERNMENT

Funding is available to purchase replacement for Unit #635, a Ford E350 Dial-A-Ride vehicle.

GENERAL GOVERNMENT

USER	VEH. ID.	MAKE	MODEL	VEH. YEAR	PURCHASE PRICE	ANNUAL DEPRECIATION	ANTICIPATED LIFE CYCLE	YEARS REMAINING	CURRENT REPL. COST	PROJECTED REPL. COST	Lease & Other Payments	VEHICLES TO BE REPLACED DURING THE FISCAL YEAR BEGINNING JULY 1,					
												2011	2012	2013	2014	2015	
DIAL/RIDE	635	FORD	E350	2005	51,305	7,712	6	0	64,274	64,274		64,274	0	0	0	0	
ENGRG.	717118	DODGE	DURANGO	2002	21,450	2,272	10	1	25,976	26,885		0	26,885	0	0	0	
P&R	7102	HONDA	CIVIC-CNG	2002	20,045	2,172	11	2	25,563	27,384		0	0	27,384	0	0	
DIAL/RIDE	638	FORD	E350	2005	51,305	6,351	9	3	64,274	71,261		0	0	0	71,261	0	
HUM. SVC.	705	GMC	VAN	2002	23,000	1,850	13	4	33,325	38,241		0	0	0	0	38,241	
FACILITY	703	Chevy	Cargo Van 3500	2003	9,999	767	12	4	10,927	12,539		0	0	0	0	12,539	
PLANNER	9751	HONDA	CIVIC HYBRID	2005	20,247	2,194	11	5	24,528	29,132		0	0	0	0	0	
FACILITY	719	Chevrolet	Silverado 1500 w/cap	2005	8,800	800	11	5	9,641	11,450		0	0	0	0	0	
BLDG.	752	HONDA	CIVIC HYBRID	2007	21,680	2,342	10	6	23,926	29,411		0	0	0	0	0	
POOL	753	HONDA	CIVIC HYBRID	2007	21,680	2,342	10	6	23,926	29,411		0	0	0	0	0	
DIAL/RIDE	631	Ford	E450 F Econoline	2009	61,361	6,762	9	7	65,414	83,225		0	0	0	0	0	
TM	97xx	FORD	Escape Hybrid	2009	28,784	3,109	10	8	30,834	40,602		0	0	0	0	0	
HUM. SVC.	706	FORD	E350 VAN	2008	21,498	1,725	13	8	26,048	34,300		0	0	0	0	0	
ENGRG.	73102	PONTIAC	GRAND PRIX	1999	18,000							0	0	0	0	0	
Gen Govt	73101	PONTIAC	GRAND PRIX	1999	18,000							0	0	0	0	0	
HUM. SVC.	9749	FORD	VAN (natural gas)	1997	20,290							0	0	0	0	0	
HEALTH	9750	HONDA	CIVIC-CNG	2002	20,045							0	0	0	0	0	
BLDG.	73182	FORD	CROWN VICT	2002	22,725							0	0	0	0	0	
BLDG.	131	FORD	CROWN VICT	2003	21,524							0	0	0	0	0	
LIBRARY	107	FORD	TAURUS	1996	15,070							0	0	0	0	0	
Gen Govt	7103	FORD	TAURUS	2000	19,627							0	0	0	0	0	
S&D CTR	6132	FORD	CROWN VICT	2003	21,525							0	0	0	0	0	
ASSESSOR	7109	FORD	TAURUS	1996	15,150							0	0	0	0	0	
FAC MGMT	73106	FORD	TAURUS	1996	15,150							0	0	0	0	0	
ENGRG.	7233	CHEVROLET	BLAZER	1997	15,529							0	0	0	0	0	
FACILITY	701	CHEVROLET	PICK UP	1996	18,656							0	0	0	0	0	
DIAL/RIDE	634	FORD	GOSHEN	2001	15,000							0	0	0	0	0	
TOTAL					817,243	40,398						0	64,274	26,885	27,384	71,261	50,760

- (1) The amount paid by the Town for the vehicle.
- (2) Annual depreciation is equal to the purchase price (1) less estimated resale value divided by anticipated life cycle (3).
- (3) Anticipated life cycle is the number of years the vehicle will actually operate. This may vary from the optimum life cycle.
- (4) The estimated life years remaining is the age of vehicle compared to the anticipated life cycle (3).
- (5) Current replacement cost is the cost to replace the vehicle today.
- (6) Projected replacement cost is the current replacement cost (5) multiplied by an inflation factor of 3.5% compounded by the number years remaining (4).

Note: No annual depreciation amount is listed for vehicles replaced in previous years. They are listed here to give an accounting of the fleet.

POLICE

Unit #154, a Chevrolet Impala, and Unit #120, a Ford 500, will be fully depreciated in FY 2011-2012. This will leave funding available to purchase replacements for Unit #17119, a Ford Explorer and Unit #120, a Ford 500.

The Police Department Equipment Reserve Program is split into two categories. Vehicles in the first category meet Equipment Reserve requirements of having a life expectancy beyond seven years. The second category includes those vehicles appropriated in the Police - Vehicles (#220) operating budget because their life expectancy is only three years due to intensive use.

POLICE

USER	VEH. ID.	MAKE	MODEL	VEH. YEAR	PURCHASE PRICE	ANNUAL DEPRECIATION	ANTIC- EST.LIFE		CURRENT REPL. COST	PROJECTED REPL. COST	Lease & Other Payments	VEHICLES TO BE REPLACED DURING THE FISCAL YEAR BEGINNING JULY 1,					
							LIFE CYCLE	YEARS RE-MAINING				2011	2012	2013	2014	2015	
DETECTIVE	154	CHEVROLET	IMPALA	2005	17,145	3,229	6	0	29,330	29,330		29,330	0	0	0	0	0
DETECTIVE	120	FORD	500	2005	24,433	3,848	6	0	29,330	29,330		29,330	0	0	0	0	0
LT	121	FORD	500	2005	24,433	3,344	7	1	29,330	30,357		0	30,357	0	0	0	0
LT	122	FORD	500	2005	24,433	3,344	7	1	29,330	30,357		0	30,357	0	0	0	0
CHIEF	186	FORD	TAURUS	2008	25,174	3,264	5	2	26,967	28,888		0	0	28,888	0	0	0
LT	185	CHEVROLET	IMPALA	2008	19,919	2,532	5	2	25,343	27,148		0	0	27,148	0	0	0
SUP.SVCS.	189	FORD	TAURUS SL	2008	18,696	2,133	6	3	26,055	28,888		0	0	0	28,888	0	0
DETECTIVE	188	FORD	EXPEDITION	2008	24,858	3,801	6	3	26,628	29,523		0	0	0	29,523	0	0
ADMIN	196	FORD	TAURUS SEL AWD	2009	26,330	3,181	6	4	27,252	31,272		0	0	0	0	31,272	0
DETECTIVE	197	FORD	TAURUS SEL	2009	21,720	2,569	6	4	22,480	25,797		0	0	0	0	25,797	0
CANINE	172	FORD	F250	2007	27,000	3,492	9	5	29,500	35,037		0	0	0	0	0	0
	107	FORD	TAURUS SEL	2010	25,309	3,840	7	6	25,309	31,111		0	0	0	0	0	0
PATROL	137	KUSTOM SIGNAL	TRAFFIC TRAILER	2004	13,635	1,063	15	8	18,810	24,769		0	0	0	0	0	0
ERT	199	WELLS CARGO	UTILITY TRAILER CC	2001	20,990	1,126	22	12	27,111	40,966		0	0	0	0	0	0
DETECTIVE	104	DODGE	INTREPID	2001	15,539												
ERT	144	FORD	EXPEDITION	2003	26,143												
DETECTIVE	17119	FORD	EXPLORER	2003	23,119												
DETECTIVE	100	FORD	CROWN VICT	2001	24,539												
CSO	184	FORD	CROWN VICT	2002	22,725												
DET	147	JEEP	CHEROKEE	1998	Impound												
TOTAL					426,140	40,566						0	58,660	60,714	56,036	58,411	57,069

Police cruisers are purchased through the Police Vehicles (220-8403) operating budget rather than the Equipment Reserve. They are listed here to give an accounting of the fleet.

PATROL	173	FORD	CROWN VICT	2001	22,800												
PATROL	136	HARLEY	DAVIDSON	2003	13,450												
PATROL	140	FORD	EXPEDITION	2003	26,143												
PATROL	155	CLARK	CROWN VICT	2005	21,564												
PATROL	159	FORD	CROWN VICT	2005	21,564												
PATROL	160	FORD	CROWN VICT	2006	22,348												
PATROL	162	FORD	CROWN VICT	2006	22,348												
PATROL	164	HARLEY	MOTORCYCLE	2006	13,490												
PATROL	171	DODGE	CHARGER	2007	23,662												
PATROL	176	FORD	CROWN VICT	2007	22,472												
PATROL	177	FORD	CROWN VICT	2007	22,472												
PATROL	181	FORD	CROWN VICT	2008	22,727												
PATROL	182	FORD	CROWN VICT	2008	22,727												
PATROL	187	FORD	CROWN VICT	2008	22,727												
PATROL	190	FORD	CROWN VICT	2008	22,949												
PATROL	191	FORD	CROWN VICT	2009	22,949												
PATROL	192	FORD	CROWN VICT	2009	22,949												
PATROL	193	FORD	CROWN VICT	2009	22,949												
PATROL	194	FORD	CROWN VICT	2009	22,949												
PATROL	101	FORD	CROWN VICT	2010	22,108												
PATROL	102	FORD	CROWN VICT	2010	22,108												
PATROL	105	FORD	EXPEDITION	2010	28,219		22										
SUPPORT	174	FORD	F450	2007	GRANT												
	103	FORD	CROWN VICT	2010	GRANT												
DETECTIVE	106	Chrysler	Town & Country*	2003	DEA Forfeiture Funds												

Note: No annual depreciation amount is listed for vehicles replaced in previous years. They are listed here to give an accounting of the fleet.

FIRE DEPARTMENT

Funding is included for the lease purchase payment on Unit #204, the Sutphen Pumper apparatus.

As a note, Unit #206 is used as a reserve and training vehicle and is not scheduled to be replaced in the future.

FIRE				ANTIC- EST.LIFE								VEHICLES TO BE REPLACED DURING					
USER	VEH. ID.	MAKE	MODEL	VEH. YEAR	PURCHASE PRICE	ANNUAL DEPRECIATION	ANTICIPATED LIFE CYCLE	REMAINING YEARS	CURRENT REPL. COST	PROJECTED REPL. COST	Lease & Other Payments	THE FISCAL YEAR BEGINNING JULY 1,					
												2011	2012	2013	2014	2015	
FIRE	204	SUTPHEN	PUMPER E4	1991	222,083		20	0	550,000	550,000	119,278	0	119,278	119,278	119,278	119,278	
FIRE	2702	FORD	EXPLORER	2008	22,789	2,443	6	3	24,412	27,065		0	0	0	27,065	0	
FIRE	223	PIERCE	RESCUE R1	1994	266,000		21	4	560,000	642,613		0	0	0	0	138,241	
FIRE	208	PIERCE	PUMPER E1	1995	259,896		21	5	550,000	653,227		0	0	0	0	0	
FIRE	212	PIERCE	AERIAL T2	1997	540,000		21	7	1,047,738	1,333,015		0	0	0	0	0	
FIRE	242	PIERCE	DASH PUMPER E2	2003	383,588		20	12	510,000	770,645		0	0	0	0	0	
FIRE	252	KENWORTH	RESC TAC 2	2006	262,800		20	15	307,500	515,170		0	0	0	0	0	
FIRE	214	WINNEBAGO	WFG37S CMD CTR	2001	150,000		25	15	165,505	277,279		0	0	0	0	0	
FIRE	213	SUTPHEN	PUMPER E3 Repl	2008	498,450		20	17	536,960	983,669		0	0	0	0	0	
FIRE	222	FORD	F350 P/U	2010	40,524		15	14	40,524	85,596		0	0	0	0	0	
FIRE	203	SUTPHEN	PUMPER E3	1988	180,000												
FIRE	202	HAHN	PUMPER E6	1982	120,000												
FIRE	2650	FORD	VAN	1989	85,000												
FIRE	206	MACK	PUMPER E7	1965	60,000												
FIRE	215	DODGE	RAM 3500	1994	28,506												
FIRE	234	FORD	EXPEDITION 4X4	1999	28,225												
FIRE	231	FORD	EXPLORER	2003	26,000												
FMARSHAL	235	FORD	CROWN VICT	2003	22,610												
FIRE	221	PIERCE	AERIAL T1	2008	973,495												
FIRE	NAFA	BUFFALO	PUMPER	1929	10,000												
FIRE	NAFA	BUFFALO	PUMPER	1929	10,000												
					TOTAL	4,187,946	2,443					119,278	0	119,278	119,278	146,343	267,519

Note: No annual depreciation amount is listed for vehicles replaced in previous years. They are listed here to give an accounting of the fleet.

HIGHWAY DEPARTMENT

Funding is available to purchase replacements for Unit #311, an International Dump Truck and Unit #355, a Tarco Leaf Machine. Both have reached their optimum life cycles.

HIGHWAY

USER	VEH. ID.	MAKE	MODEL	VEH. YEAR	PURCHASE PRICE	ANNUAL DEPRECIATION	ANTIC- EST.LIFE		CURRENT REPL. COST	PROJECTED REPL. COST	Lease & Other Payments	VEHICLES TO BE REPLACED DURING THE FISCAL YEAR BEGINNING JULY 1,				
							LIFE CYCLE	RE-MAINTAINING				2011	2012	2013	2014	2015
HWY	311	INTERNATIONAL	DUMP TRUCK	1994	88,000	2,286	17	0	170,775	170,775	170,775	0	0	0	0	
HWY	355	TARCO	LEAF MACHINE	2000	16,200	1,190	11	0	21,928	21,928	21,928	0	0	0	0	
HWY	314	FORD	DUMP TRUCK	1996	87,553	4,637	16	1	170,775	176,752	0	176,752	0	0	0	
HWY	303	CHEVROLET	DUMP TRUCK w/plow	2003	29,975	2,948	9	1	42,427	43,912	0	43,912	0	0	0	
HWY	349	JOHN DEERE	SKIDSTEER	1998	27,423	1,378	14	1	39,932	41,330	0	41,330	0	0	0	
HWY	357	TARCO	LEAF MACHINE	2000	16,200	1,336	12	1	21,928	22,695	0	22,695	0	0	0	
HWY	350	CAT	WHEEL LOADER	1994	90,000	3,950	19	2	99,784	106,891	0	0	106,891	0	0	
HWY	305	CHEVROLET	PICKUP TRUCK	2000	18,574	1,130	13	2	28,702	30,746	0	0	30,746	0	0	
HWY	327	LEEBOY	ROLLER	1999	20,000	1,307	14	2	26,486	28,372	0	0	28,372	0	0	
HWY	301	FORD	F-250	2005	25,900	2,672	9	3	35,134	38,954	0	0	0	38,954	0	
HWY	321	INTERNATIONAL	DUMP TRUCK (CB)	1999	107,000	6,000	15	3	170,775	189,341	0	0	0	189,341	0	
HWY	308	FORD	F-250	2005	25,900	2,822	9	3	35,134	38,954	0	0	0	38,954	0	
HWY	322	STERLING	DUMP TRUCK	2000	92,300	5,581	15	4	170,775	195,968	0	0	0	0	195,968	
HWY	330	BRAGA	9-TON TRAILER	2000	15,000	934	15	4	18,174	20,855	0	0	0	0	20,855	
HWY	324	STERLING	DUMP TRUCK	2000	92,300	5,581	15	4	170,775	195,968	0	0	0	0	195,968	
HWY	356	ODB	LCT600 Leaf Collecto	2005	15,993	1,318	11	5	19,385	23,023	0	0	0	0	0	
HWY	388	FORD	EXPLORER	2007	22,234	2,123	9	5	24,651	29,278	0	0	0	0	0	
HWY	340	FORD	Explorer	1999	4,450	263	17	5	24,651	29,278	0	0	0	0	0	
HWY	313	STERLING	DUMP TRUCK	2001	89,386	5,524	15	5	170,775	202,827	0	0	0	0	0	
HWY	304	FORD	F350 P/U with plow	2008	27,104	2,956	9	6	29,035	35,691	0	0	0	0	0	
HWY	335	FORD	F350 Dump w/sander	2008	39,075	4,286	9	6	29,036	39,075	0	0	0	0	0	
TRAFFIC	317	STERLING	DUMP TRUCK	2003	93,000	5,625	15	7	170,775	217,273	0	0	0	0	0	
HWY	358	CAT	LOADER 938	1999	96,500	4,250	20	8	132,470	174,438	0	0	0	0	0	
HWY	323	STERLING	DUMP TRUCK	2004	94,328	5,708	15	8	170,775	224,878	0	0	0	0	0	
HWY	306	FORD	F350 P/U w/plow & sa	2010	32,706	3,221	10	9	32,706	44,575	0	0	0	0	0	
HWY	359	CATERPILLAR	LOADER 935	2000	97,000	4,273	20	9	107,546	146,574	0	0	0	0	0	
HWY	347	VACALL	LV16-C	2005	100,000	6,063	15	9	110,872	151,107	0	0	0	0	0	
HWY	333	ATHEY	SWEEPER	2000	81,000	5,300	20	9	194,025	264,436	0	0	0	0	0	
HWY	334	ATHEY	SWEEPER	2000	81,000	5,300	20	9	194,025	264,436	0	0	0	0	0	
HWY	348	CATERPILLAR	BACKHOE	2006	103,862	6,310	15	10	115,265	162,593	0	0	0	0	0	
HWY	318	STERLING	DUMP TRUCK	2006	100,932	6,121	15	10	170,775	240,895	0	0	0	0	0	
HWY	307	FORD	F450	2007	38,614	2,382	15	11	42,812	62,504	0	0	0	0	0	
HWY	328	DYNAPAK	ROLLER	2003	55,480	2,385	20	12	102,779	155,306	0	0	0	0	0	
HWY	325	STERLING	L7500	2008	114,159	6,947	15	12	122,290	184,789	0	0	0	0	0	
TRAFFIC	328	STERLING	L7500	2008	114,159	6,947	15	12	122,290	184,789	0	0	0	0	0	
HWY	336	INTERSTATE	TRAILER	2006	18,002	972	18	13	19,959	31,215	0	0	0	0	0	
HWY	312	FREIGHTLINER	DUMP TRUCK w/plow	2010	145,090	9,473	15	14	170,775	278,433	0	0	0	0	0	
HWY	362	LEEBOY	L1000T Paver	2008	58,880	2,794	20	17	63,074	113,197	0	0	0	0	0	
HWY	320	INTERNATIONAL	DUMP TRUCK	1993	84,000											
HWY	352	TARCO	LEAF MACHINE	1999	15,900											
HWY	302	FORD F-250	PICKUP TRUCK	2001	26,107											
HWY	332	SULLAIR	COMPRESSOR	1985	9,770											
HWY	3157	FORD	CROWN VICT	2001	21,584											
HWY	354	TARCO	LEAF MACHINE	1998	14,000											
HWY	3105	FORD	FLATBED TRUCK	1996	24865											
HWY	3116	CHEVROLET	BLAZER	1996	27,066											
HWY	3108	FORD	TAURUS	1996	15,150											
HWY	309	FORD	F-250	1995	22,080											
HWY	310	INTERNATIONAL	DUMP TRUCK	1993	84,000											
TRAFFIC	3179	M-B	PAINT MACHINE	1993	51,000											
HWY	315	INTERNATIONAL	DUMP TRUCK	1993	84,000											
HWY	329	KENWORTH	TRI-AXLE	1987	24000											
HWY	331	GALION	GRADER	1965	22,000											
					TOTAL	2,900,881	144,295			0	192,703	284,689	166,009	267,249	412,791	

Note: No annual depreciation amount is listed for vehicles replaced in previous years. They are listed here to give an accounting of the fleet.

PARKS DEPARTMENT

Funding is available to purchase a replacement for Unit #411, a Ford F250 Pick Up and Unit # 415 a Ford F250 Pick Up, which have reached their optimum life cycle.

PARKS				ANTIC- EST.LIFE		ANNUAL IPATED YEARS		CURRENT	PROJECTED	Lease &	VEHICLES TO BE REPLACED DURING						
USER	VEH. ID.	MAKE	MODEL	VEH. YEAR	PURCHASE PRICE	DEPRECIATION	LIFE CYCLE	RE-MAINTING	REPL. COST	REPL. COST	Other Payments	THE FISCAL YEAR BEGINNING JULY 1,					
												2011	2012	2013	2014	2015	
PARKS	411	FORD	F250 PICK UP	2001	26,107	2,534	10	0	35,134	35,134		35,134	0	0	0	0	
PARKS	415	FORD	F-250	2001	27,346	2,656	10	0	35,134	35,134		35,134	0	0	0	0	
PARKS	445	TORO	WORKMAN	2001	18,000	1,231	12	2	27,453	29,409		0	0	29,409	0	0	
PARKS	402	CHEVROLET	DUMP TRUCK w/sandr	2003	34,425	3,769	10	2	35,134	37,638		0	0	37,638	0	0	
PARKS	401	FORD	F-250	2004	26,730	2,914	10	3	35,134	38,954		0	0	0	38,954	0	
PARKS	409	JACOBSEN	Riding Mower	1999	56,739	3,649	15	3	71,479	79,250		0	0	0	79,250	0	
PARKS	416	CHEVROLET	VAN	2002	23,645	1,757	13	4	34,491	39,580		0	0	0	0	39,580	
PARKS	405	GMC	Cargo Van 3500	2002	9,000	654	13	4	23,926	27,456		0	0	0	0	27,456	
PARKS	403	FORD	F-250	2006	23,766	2,327	10	5	35,134	41,728		0	0	0	0	0	
PARKS	404	FORD	F-350	2006	35,741	3,524	10	5	35,134	41,728		0	0	0	0	0	
PARKS	420	HOLLAND	FARM TRACTOR	2001	27,895	1,726	15	5	41,071	48,779		0	0	0	0	0	
PARKS			Deep Tine Aerator	2002	20,110	1,307	15	6	24,364	29,949		0	0	0	0	0	
PARKS		SMITHCO	SWEEPER	2002	22,000	1,433	15	6	26,653	32,784		0	0	0	0	0	
PARKS	414	JACOBSEN	MOWER	2002	59,000	3,800	15	6	71,479	87,866		0	0	0	0	0	
PARKS	419	FORD	F-350 w/sander	2008	39,075	3,858	10	7	35,134	44,700		0	0	0	0	0	
PARKS	430	BANDIT	CHIPPER	2006	29,878	2,144	13	8	27,453	36,151		0	0	0	0	0	
PARKS	417	JOHN DEERE	BACKHOE	2004	89,385	5,826	15	8	86,138	87,091		0	0	0	0	0	
PARKS	413	CHEVROLET	3500 Cargo Van	2006	9,000	850	10	5	23,117	27,455		0	0	0	0	0	
PARKS	428	Ford	F550/L36A Aerial Buc	2003	42,000	2,857	14	6	80,730	99,238		0	0	0	0	0	
PARKS	418	JACOBSEN	HR-9016	2005	63,276	3,735	15	9	76,660	104,480		0	0	0	0	0	
PARKS	450	BOBCAT	SKID/LOADER	2008	44,628	2,835	15	12	48,086	69,640		0	0	0	0	0	
PARKS	410	FORD	DUMP TRUCK K3500	2000	30,000							0	0	0	0	0	
PARKS	4139	CHEVROLET	PICK UP S10	2000	19,993							0	0	0	0	0	
PARKS	473	FORD	TRACTOR	1993	31,170												
PARKS	407	FORD	PICK UP	1995	24,854												
PARKS	4312	INTERNATIONAL	DUMP TRUCK	1991	78,595												
				TOTAL	912,258	55,388						0	70,268	0	67,045	118,204	67,036
				GRAND TOTAL	283,089							119,278	385,905	491,566	435,752	861,468	845,195
				COUNT	146												

Note: No annual depreciation amount is listed for vehicles replaced in previous years. They are listed here to give an accounting of the fleet.

