



TOWN OF NEWINGTON

131 CEDAR STREET
NEWINGTON, CONNECTICUT 06111

OFFICE OF THE TOWN MANAGER

March 17, 2015

Dear Mayor Woods and Members of the Newington Town Council:

I am pleased to present to you for consideration the Proposed Long Range Capital Improvement Plan. This Plan, representing the Fiscal Years 2015-2016 through 2019-2020 long-range capital needs, starts with the current 2014-2015 fiscal year and plans an additional five years forward. As presented, I believe it provides a roadmap for the long-term capital needs of the Town.

Each day, the community, its residents, businesses and visitors use the public infrastructure – our roads, buildings and parks. As such, these valuable assets play a significant role in our community's quality of life. In order to best serve the needs of the community, however, such assets must be maintained appropriately. Over the years, the Town has established a solid record of maintaining its fleet through the Equipment Reserve Fund. The ongoing maintenance and capital needs of our facilities, however, have fallen behind. It is only through the timely and appropriate investment into our facilities that we may maximize the life expectancy of our facilities while minimizing the impact of future bond issues on the taxpayer.

Over the past few years, the need to develop, plan and fund a truly integrated Capital Improvement Plan that addresses both General Government and Board of Education capital projects has become more apparent. Historically, significant capital projects for education facilities have been funded through bond referendums while other educational capital needs are financed in accordance with the Public School Capital Improvement Projects Reserve Fund (Code of Ordinances 48-14 et seq.). This historically separate process has resulted in a number of capital needs that are deferred to the point where what was once a maintenance matter becomes a costly replacement matter. The most significant challenge in developing a truly integrated Capital Improvement Plan lies with the timing in which funding is available. This factor cannot inhibit the need to progress towards the ultimate goal of a truly integrated Capital Improvement Plan.

To address the capital needs of the Town in a comprehensive fashion, the Town Council in November 2006 established a Capital Improvement Program Committee that will provide a framework for the planning, scheduling and financing for the Town's multi-year capital improvement plan. Composed of Town Councilors (3) and Board of Education (2) members, with the assistance of Town and Board staff, the committee is in the process of addressing the following components of the Town's capital planning process:

- Evaluation of project priorities within the Town's ability to pay, public health and safety needs of its residents and legal mandates.
- Integration of Town and Board projects.
- Financing plans for capital projects.
- Coordination of the CIP program with the annual operating budget.

Phone: (860) 665-8510 Fax: (860) 665-8507
townmanager@newingtonct.gov
www.newingtonct.gov

The Town's recommended funding level for capital improvements considers two components:

1. The Town's Debt Management Policy advocates that the Town's total outstanding debt should not exceed \$30.0 million. Therefore, the maximum the Town will pay for future debt service payments is \$3.8 million.
2. Recognizing the merits of the Town's Equipment Replacement Reserve Fund for vehicles, this concept was duplicated to all Town fixed assets (infrastructure and buildings). Therefore, \$2.5 million meets the objective to fund at a constant level equal to straight-line depreciation.

This base number of \$6.3 million remains constant for future years. In other words, the Town would consistently budget \$6.3 million, reduce it by the amount required for principal and interest payments, and the excess would be used for "pay-as-you-go" projects. This funding level is best illustrated in Table 6 -Newington's Long-Term Debt Schedule. The schedules contained in this document demonstrate how this recommended funding level impacts future capital needs.

The Long Range CIP is comprised of two parts - capital projects and replacements of major equipment via the Equipment Replacement Reserve - defined as follows:

1. Capital Projects include major construction projects, alterations to existing facilities, new equipment and other non-recurring expenditures that have a long useful life. Items or projects qualifying for inclusion in the Capital Projects category have a life expectancy of at least seven (7) years AND cost at least \$25,000. Items that do not meet BOTH of these requirements are funded out of the operating budget. An exception to this would be if a capital project for a smaller dollar amount were grant eligible and reimbursement required that it be in the Capital Improvement Plan.
2. The Equipment Replacement Reserve provides for funding for the replacement of major capital equipment and rolling stock in the Public Safety, Public Works, General Government and Parks & Recreation Departments. Funding is contributed annually to accumulate sufficient resources to pay for current and future replacement of major equipment based upon the "Equipment Replacement Schedule." Major equipment replacements to be financed out of the Equipment Reserve must have a life expectancy of at least seven (7) years. Proposed replacements that do not meet this requirement are funded out of the operating budget. The replacement of Police cruisers which have a useful life of only a few years are incorporated into this replacement schedule but are appropriated in the Police operating budget.

In order to be eligible for the Local Capital Improvement Program (LoCIP) grant funds, the State requires that a Capital Improvement Plan be adopted by the Town Council. These grant funds are used for the Town's road improvement program. Annually, following discussion and review by the Town Council, a formal resolution by the Town Council to adopt the plan is required.

This document contains schedules to present the projects as requested by departments and the use of State funds such as LoCIP and Town Aid for Roads to offset the cost to the General Fund. The capital plan is summarized in several methods to illustrate the overall picture for the next five years. Other schedules included present the payment of lease-purchase financing commitments, balances of existing capital projects, projected use of the Public School Capital Improvement Projects Reserve Fund including the Board of Education's approved Capital Improvement Plan, the Town's five year road program, and an updated status of the Town's entire fleet.

This Plan is intended to serve as a guide to the Town in addressing policy decisions for the upcoming years and the overall planning of Newington's growth. The time spent by the Town Council in reviewing this Plan, and subsequently adopting the Capital Improvement Plan, gives weight and credence to the importance of this document. As evidenced by the recently identified needs of our General Government and Board of Education facilities, this tool – in conjunction with the annual operating budget - provides a basis for fiscal stability while meeting the many current and future needs of the Town of Newington.

Respectfully submitted,



John L. Salomone
Town Manager

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TABLE 1

CAPITAL IMPROVEMENT PLAN SUMMARY
FOR THE FISCAL YEARS 2015-2016 THROUGH 2019-2020
BY SOURCES OF FUNDING

Sources of Funding	COUNCIL ADOPTED		PROPOSED CAPITAL IMPROVEMENT PLAN				TOTAL
	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	
Town Funds	4,291,328	4,640,169	3,408,369	2,989,419	3,319,919	3,115,769	21,764,973
State Aid							
LoCIP	212,179	220,000	200,000	200,000	200,000	200,000	1,232,179
Town Aid Road	408,969	410,000	400,000	400,000	400,000	400,000	2,418,969
School Building Grants	400,000	932,000	302,188	400,000	900,000	400,000	3,334,188
Other Grants	100,000						100,000
Bond Proceeds			29,500,000				29,500,000
Other Revenue	40,000	40,000	40,000	40,000	40,000	40,000	240,000
TOTALS	5,452,476	6,242,169	33,850,557	4,029,419	4,859,919	4,155,769	58,590,309

CAPITAL IMPROVEMENT PLAN SUMMARY
FOR THE FISCAL YEARS 2014-2015 THROUGH 2018-2019
BY PAY-AS-YOU-GO PROJECTS AND DEBT SERVICE PAYMENTS

Project Category	COUNCIL ADOPTED		PROPOSED CAPITAL IMPROVEMENT PLAN				TOTAL
	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	
Pay-As-You-Go							
General Government	663,200	1,086,478	976,108	987,735	594,700	537,620	4,845,841
Public Safety	227,000	746,750	454,750				1,428,500
Public Works	1,168,446	420,000	540,000	500,000	500,000	500,000	3,628,446
Community Development	554,188	536,200	15,638				1,106,026
Library	70,300						70,300
Parks And Recreation	225,000	275,000	275,000	235,000	265,000	125,000	1,400,000
Education	1,428,194	1,994,500	427,189	525,000	1,195,535	1,164,465	6,734,883
Equipment Replacement	395,000	553,241	719,684	741,684	764,684	788,684	3,962,977
Annual Debt Service Payments	1,676,931	1,227,831	2,891,631	3,310,581	2,980,081	3,184,231	15,271,286
TOTALS	6,408,259	6,840,000	6,300,000	6,300,000	6,300,000	6,300,000	38,448,259

TABLE 2
COMPREHENSIVE CAPITAL IMPROVEMENT PLAN
PROJECT DESCRIPTIONS
FOR THE FISCAL YEARS 2015-2016 THROUGH 2019-2020

GENERAL GOVERNMENT

Multiple year projects are continued in FY 2015-2016 for Information Technology Reserve which allows for enhancements of and supplements to the General Government's computer system by rebuilding the network infrastructure as identified in the long range Strategic Technology Plan; General Property Improvements for major repairs and upgrades to aging Town Buildings, and Town Buildings Mechanical Reserve for systematic replacement of aging and failed HVAC, electrical, plumbing and support equipment at the various Town buildings.

Revaluation 2015 enables the Town to comply with a statutory mandate to complete the revaluation process every five years. FY 2015-16 is the second and last year of a multiple year funding plan for the revaluation of all properties for the October 1, 2015 Grand List.

Library Boiler Replacement in FY 2015-2016 is to replace the existing Library boiler and pump set with a new high efficiency boiler. The old boiler is past its useful life, parts are obsolete and the boiler is very inefficient to run.

Highway Garage Oil to Gas Conversion in FY 2015-2016 is to install a main natural gas line from Milk Lane to the highway garage building allowing for the installation of high efficiency gas fired ceiling unit heaters throughout the building. The current oil-fired HVAC system is past its useful life and is in constant need of repair with parts that no longer exist.

Projects proposed for FY 2016-17 are:

- Parks Garage HVAC Replacement and Upgrades to replace the hot water boiler with new high efficiency radiant heat units in garage and office area.
- Library Roof to replace the existing shingled sections of the roof which is failing.

Multiple year funding begins in FY 2016-2017 for Highway Garage Building Addition to provide approximately 2,400 square feet of additional space to the mechanics bay area in order to service the town's larger vehicles.

Proposed project for bonding in FY 2016-2017:

- Town Hall/Community Center Renovations will complete renovations of the entire Town Hall and the Community Center.

Projects proposed for FY 2017-2018 are:

- Senior & Disabled Center HVAC Replacement.
- Micro Grid Electrical Installation Analysis.

Funding is included in FY 2017-2018 and FY 2018-2019 for Senior & Disabled Center Boiler Replacement.

TABLE 2

COMPREHENSIVE CAPITAL IMPROVEMENT PLAN
FOR THE FISCAL YEARS 2015-2016 THROUGH 2019-2020

PROJECT TITLE	Financing**	COUNCIL	PROPOSED CAPITAL IMPROVEMENT PLAN					Total
		ADOPTED 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	
General Government								
Information Technology Reserve	P	231,200	438,900	319,108	345,735	359,700	337,620	2,032,263
General Property Improvements	P	100,000	150,000	150,000	150,000	150,000	150,000	850,000
Town Buildings Mechanical Reserve	P	35,000	50,000	50,000	50,000	50,000	50,000	285,000
Revaluation 2015	P	110,000	116,000					226,000
Town Hall Emergency Generator	P	187,000						187,000
Library Boiler Replacement	P		60,000					60,000
Highway Garage Oil to Gas Conversion	P		271,578					271,578
Parks Garage HVAC Replacement & Upgrades	P			140,000				140,000
Library Roof Replacement	P			95,000				95,000
Highway Garage Building Addition	P			222,000	262,000			484,000
Town Hall/Community Center Renovations	B			29,500,000				29,500,000
Senior & Disabled Center HVAC Replacement	P				120,000			120,000
Micro Grid Electrical Installation Analysis	P				25,000			25,000
Senior & Disabled Center Boiler Replacement	P				35,000	35,000		70,000
Total General Government		663,200	1,086,478	30,476,108	987,735	594,700	537,620	34,345,841

** Sources of financing is designated as follows: P for Pay-as-you-go; B for Bonding; G for Grant

PUBLIC SAFETY

Radio Replacement Reserve in FY 2015-16 continues multiple year funding to allow for a systematic, centralized approach to replace aging radio communication equipment. This project utilizes funds received from the land lease for the cell tower at Newington High School.

Multiple year funding begins in FY 2015-2016 for Public Safety Radio System Enhancement for improvements to address a communication weak spot which will allow for better radio building penetration throughout town and the existing radio electronics (base transmitters, Passport computer controls, and miscellaneous radio accessories) of the current trunked radio system, and Fire Dept. SCBA Replacement which will replace 20 year old self-contained breathing apparatus (SCBA). We have applied for a FEMA grant that, if approved, could fund this project.

The following projects are proposed in FY 2015-2016:

- Fire Co. 1 Breathing Air System Replacement for replacement of aging breathing air compressor system at this location. We have applied for a FEMA grant that, if approved, could fund this project.
- Fire Co. 2 Breathing Air System Replacement for replacement of aging breathing air compressor system at this location.
- Fire Co. 2 & 3 Replacement Emergency Generator to replace failing 40 year old generators.
- Fire Co. 2 & 3 Heating System Replacement for replacement of failing heating systems.
- Fire Co. 3 & 5 Replacement Windows for replacement of deteriorating windows at both locations.

TABLE 2

COMPREHENSIVE CAPITAL IMPROVEMENT PLAN
FOR THE FISCAL YEARS 2015-2016 THROUGH 2019-2020

PROJECT TITLE	Financing**	COUNCIL	PROPOSED CAPITAL IMPROVEMENT PLAN					Total
		ADOPTED 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	
Public Safety								
Radio Replacement Reserve	P	40,000	40,000	40,000	40,000	40,000	40,000	240,000
Police Records Mgmt and CAD Replacement	P	100,000						100,000
Fire Co 1 Shingled Roof Replacement	P	50,000						50,000
Fire Co 1 Heating System Replacement	P	37,000						37,000
Public Safety Radio System Enhancement	P		217,250	217,250				434,500
Fire Dept SCBA Replacement	P		237,500	237,500				475,000
Fire Co 1 Breathing Air System Replacement	P		65,000					65,000
Fire Co 2 Breathing Air System Replacement	P		65,000					65,000
Fire Co 2 & 3 Replacement Emergency Generators	P		45,000					45,000
Fire Co 2 & 3 Heating System Replacement	P		47,000					47,000
Fire Co 3 & 5 Replacement Windows	P		30,000					30,000
Total Public Safety		227,000	746,750	494,750	40,000	40,000	40,000	1,588,500

** Sources of Financing is designated as follows: P for Pay-as-you-go; B for Bonding; G for Grant

PUBLIC WORKS - ENGINEERING

The Town receives from the State, through the LOCIP and Town Aid for Roads Grants, approximately \$600,000 annually for improvements to the road infrastructure of the community in order to ensure the safety of the students, commuters and residents that travel our roadways on a daily basis. In FY 2015-2016, this amount is \$630,000 and an additional \$170,000 has been proposed to make a total of \$800,000 available to repair over 16,000 linear feet of roads. Details of the annual road reconstruction and resurfacing program for the five-year period appear in Appendix C.

Road Reconstruction Program includes the continuation of the multi-year program to completely reconstruct targeted roads. Grant funding through the Local Capital Improvement Program (LOCIP) is used for the road reconstruction program, while the Town Aid for Roads Grant funds the Pavement Crack Seal portion of this program (improves roadways that crack during inclement conditions).

Road Resurfacing Program provides funding to continue the annual pavement resurfacing program to: 1) repair and preserve roads which have been built to proper specifications, and 2) hold inadequate streets together in acceptable form until they can be addressed by the reconstruction program. This effort is considered major maintenance rather than capital investment but, because of the magnitude of the funding and the appropriateness of programming for it in the long-range plan, it is included in this overall CIP. The Town uses Town Aid for Roads and LOCIP State Grant funds to offset the costs of this program.

Multiple year funding continues in FY 2015-2016 for:

- Sidewalk and Stone Wall Repair Program for repair of aging sidewalks and the repair and/or reconstruction of existing stonewalls for which the Town is responsible.
- Drainage Improvements to repair, replace, reconstruct the existing drainage infrastructure throughout the Town. This funding is needed to replace the Town's aging stormwater drainage infrastructure. Portions of the drainage system have been identified with reoccurring problematic events associated with flooding, erosion and deterioration of the roadway infrastructure. Locations meeting the requirements above are, but not limited to, Day Street, Brook Street, Veterans Drive, Highway Garage and Parks Garage.
- Public Building Resurfacing Program to resurface driveways and parking lots at Town facilities.

Funding is included in FY 2016-2017 for Elton Drive Cul-de-sac Construction which will include tree removal, excavation and construction of a paved cul-de-sac at the southerly terminus of Elton Drive, installation of curb, topsoil, turf establishment, minor drainage improvement and planting.

PUBLIC WORKS – HIGHWAY

Multiple year funding continues in FY 2015-2016 for Traffic Signal Repair & Replacement Reserve to provide funding for replacement and repairs to traffic signals and traffic preemption on an ongoing basis.

PUBLIC WORKS – SANITATION

Multiple year funding continues in FY 2015-2016 for Landfill Conversion to Transfer Station to continue to convert current bulky waste landfill on Main Street into a transfer station under a new general permit required by the Department of Energy and Environmental Protection (DEEP). This \$1,000,000 project is also subsidized with \$460,000 of grant funds.

TABLE 2

COMPREHENSIVE CAPITAL IMPROVEMENT PLAN
FOR THE FISCAL YEARS 2015-2016 THROUGH 2019-2020

PROJECT TITLE	Financing *	COUNCIL	PROPOSED CAPITAL IMPROVEMENT PLAN					Total
		ADOPTED 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	
Public Works - Engineering								
Road Resurfacing/Reconstruction	P	700,000	800,000	800,000	800,000	800,000	800,000	4,700,000
Sidewalk and Stone Wall Repair	P	60,000	50,000	50,000	50,000	50,000	50,000	310,000
Drainage Improvement	P	55,000	100,000	100,000	100,000	100,000	100,000	555,000
Public Building Resurfacing Program	P	75,000	25,000	25,000	25,000	25,000	25,000	200,000
Volunteer Ambulance Sidewalks, Drianage, Site Improvements	P	38,000						38,000
Garfield Street Realignment/Town Hall Site Improvements	P	650,000						650,000
Elton Drive Cul-de-sac Construction	P			40,000				40,000
Public Works - Highway								
102" Snow Thrower Attachment to Loader	P	75,000						75,000
Traffic Signal Repair & Replacement Reserve	P	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Public Works - Sanitation								
Single Stream Recycling Containers	P	111,594						111,594
Landfill Conversion to Transfer Station	P	100,000	50,000	100,000	100,000	100,000	100,000	550,000
Total Public Works		1,889,594	1,050,000	1,140,000	1,100,000	1,100,000	1,100,000	7,379,594

** Sources of Financing is designated as follows: P for Pay-as-you-go; B for Bonding; G for Grant

COMMUNITY DEVELOPMENT

Multiple year funding continues in FY 2015-2016 for Marcap Property Purchase/Land Acquisition Fund to complete the purchase of the Marcap Property on Cedar Mountain.

PARKS AND RECREATION

The annual appropriation for Park, Pool and Playfield Improvements continues in FY 2015-2016. It is the major funding source for repairs, replacement and additions to all Town parks and athletic facilities. All playground equipment, backstops, basketball hoops, fencing and signage are dependent upon this appropriation to remain in proper condition. Due to the age of the Mill Pond and Churchill Pools, pool improvements will now be included in this account, as more costly improvements are foreseen. For instance, this account includes the replacement of the Churchill Pool filtration system. Funding is included to continue to address the Park Master Plan improvements.

Multiple year funding continues in FY 2015-2016 for Synthetic Turf Replacement Reserve to accumulate funds over the next several years in order to replace the existing turf and fill material, which has a useful life of 10 years.

Funding is included in FY 2015-2016 for Mill Pond Playscape Replacement to replace the playscape equipment. This will supplement the \$80,000 appropriated for surface replacement in FY 2012-13.

Projects proposed for FY 2016-17 are:

- Churchill Park Playscape Addition to put in a new playscape at Churchill Park.
- Municipal Parking Lot Center Green Irrigation System to install an irrigation system at the Municipal Parking Lot to help maintain the turf at the center green.

Multiple year funding is proposed to begin in FY 2017-2018 for Newington High School Irrigation System Replacement. This irrigation system is over 20 years old and is beginning to show signs of deterioration.

TABLE 2

COMPREHENSIVE CAPITAL IMPROVEMENT PLAN
FOR THE FISCAL YEARS 2015-2016 THROUGH 2019-2020

PROJECT TITLE	Financing **	COUNCIL	PROPOSED CAPITAL IMPROVEMENT PLAN					Total
		ADOPTED 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	
Community Development								
Marcap Property Purchase/Land Acquisition Fund	G/P	554,188	536,200	15,638				1,106,026
Total Community Development		554,188	536,200	15,638	-	-	-	1,106,026
Library								
Library Automated Collection Mgmt System	P	70,300						70,300
Total Library		70,300	-	-	-	-	-	70,300
Parks And Recreation								
Park, Pool & Playfield Improvements	P	125,000	100,000	100,000	100,000	100,000	100,000	625,000
Recreation Software	P	75,000						75,000
Synthetic Turf Replacement Reserve	P	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Mill Pond Playscape Replacement	P		150,000					150,000
Churchill Park Playscape Addition	P			125,000				125,000
Municipal Parking Lot Center Green Irrigation System	P			25,000				25,000
Newington High School Irrigation System Replacement	P				110,000	140,000		250,000
Total Parks & Recreation		225,000	275,000	275,000	235,000	265,000	125,000	1,400,000

** Sources of Financing is designated as follows: P for Pay-as-you-go; B for Bonding; G for Grant

EDUCATION DEPARTMENT

In accordance with Newington Code of Ordinances 48-14 et seq., a Public School Capital Improvement Project Reserve Fund is established with proceeds from various sources including (a) earnings derived from investment and fund balances; (b) income from current school rental fees; (c) tuition; and (d) an annual appropriation of at least \$125,000 subject to a fund balance limit of \$1,200,000. Such funds are restricted to fund repairs, renovations and/or minor additions at buildings and/or facilities maintained by the Board of Education which have a life expectancy of at least seven (7) years. Costs for projects funded through this mechanism must be at least \$15,000 but cannot exceed the fund balance limit. Pursuant to Code of Ordinances 48-14 et seq., expenditures from this fund must conform to appropriations made by the Town Council. Appendix B illustrates a five-year income and expense analysis with descriptions of the proposed projects.

The FY 2015-16 capital budget allocates funds for NHS Career Tech Program Renovations.

Multiple year funding begins in FY 2016-2017 for:

- Continuation of Newington High School Code Compliance
- Districtwide Roof Replacements

FY 2018-2019 includes the beginning of multiple year funding for Parking Lot Expansions – NHS, John Patterson and School Entrances – Security Updates.

Projects proposed for FY 2019-20 are:

- Newington High School Rear Driveway
- Driveways & Parking Lots

EQUIPMENT REPLACEMENT

The Major Equipment Replacement Reserve is intended to set aside a reserve for future replacements of existing major equipment of the General Government, Police, Fire, Highway and Parks and Grounds Departments. The basis of the appropriation is the "equipment replacement schedule," which is detailed in Appendix D.

The Lease Purchase Payments appropriation has been separated from the Equipment Replacement Reserve funds to illustrate the short-term financing payments due during the upcoming fiscal years for those vehicles the Town lease-purchased.

TABLE 2

COMPREHENSIVE CAPITAL IMPROVEMENT PLAN
FOR THE FISCAL YEARS 2015-2016 THROUGH 2019-2020

PROJECT TITLE	Financing**	COUNCIL	PROPOSED CAPITAL IMPROVEMENT PLAN					Total
		ADOPTED 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	
Education								
Appr. To Public School CIP Reserve	P	125,000	125,000	125,000	125,000	125,000	125,000	750,000
STEM Academy JW/MK & NHS Career/Technical *	P/B	1,303,194	1,869,500					3,172,694
NHS Code Compliance	P			104,377	300,000	1,000,000		1,404,377
Districtwide Roof Replacements	P			500,000	500,000	500,000	500,000	2,000,000
Parking Lot Expansions - NHS, John Patterson	P					170,535	79,465	250,000
School Entrances - Security Upgrades	P					300,000	300,000	600,000
NHS Rear Driveway	P						200,000	200,000
Driveway & Parking Lots	P						360,000	360,000
Total Education		1,428,194	1,994,500	729,377	925,000	2,095,535	1,564,465	8,737,071
Total Capital Improvements		5,057,476	5,688,928	33,130,873	3,287,735	4,095,235	3,367,085	54,627,332
Equipment Replacement								
Equipment Replacement Reserve	P	395,000	415,000	436,000	458,000	481,000	505,000	2,690,000
Lease Purchase & Other Payments	P	-	138,241	283,684	283,684	283,684	283,684	1,272,977
Total Equipment Replacement		395,000	553,241	719,684	741,684	764,684	788,684	3,962,977
Grand Total		5,452,476	6,242,169	33,850,557	4,029,419	4,859,919	4,155,769	58,590,309

* Breakout of STEM Academy JW/MK & NHS Career/Technical

STEM Academy Martin Kellogg				
NHS Career Tech Program Renovations		1,869,500	4,000,000 (1)	
STEM Academy John Wallace with PCB Remediation Wing 7	1,303,194			
	1,303,194	1,869,500	4,000,000	

(1) See Table 7 for bond financing in FY 2020-21.

TABLE 3

PROPOSED CAPITAL IMPROVEMENT PLAN 2014-15

Project Title	Department Request	Town Manager Proposed	CIP			-----STATE AID-----			General Fund Budget	
			Committee Proposed	Town Council Tentative	Town Council Adopted	LoCIP	Town Aid Roads	Other Grants		
General Government	General Property Improvements	100,000	100,000	100,000	100,000	100,000			100,000	
	Revaluation 2015	110,000	110,000	110,000	110,000	110,000			110,000	
	Town Hall Emergency Generator	187,000	187,000	187,000	187,000	187,000			187,000	
	Town Buildings Mechanical Reserve	35,000	35,000	35,000	35,000	35,000			35,000	
	Highway Garage Bldg Addition - Mechanics Bay	200,000							-	
	Information Technology Reserve	231,200	231,200	231,200	231,200	231,200			231,200	
Public Safety	Radio Replacement Reserve	40,000	40,000	40,000	40,000	40,000			40,000	
	Police Records Mgmt & CAD Replacement	100,000	100,000	100,000	100,000	100,000			100,000	
	Fire Co 1 Shingled Roof Replacement	50,000	50,000	50,000	50,000	50,000			50,000	
	Fire Co 1 Heating System Replacement	37,000	37,000	37,000	37,000	37,000			37,000	
Public Works	Road Resurfacing/Reconstruction	700,000	700,000	700,000	700,000	700,000	212,179	408,969	78,852	
	Sidewalk and Stonewall Repair	60,000	60,000	60,000	60,000	60,000			60,000	
	Public Building Resurfacing Program	75,000	75,000	75,000	75,000	75,000			75,000	
	Drainage Improvements	55,000	55,000	55,000	55,000	55,000			55,000	
	Volunteer Ambulance Sidewalks, Drainage, Site Impr.	38,000	38,000	38,000	38,000	38,000			38,000	
	Single Stream Recycling Containers	111,594	111,594	111,594	111,594	111,594			111,594	
	Garfield Street/Town Hall Site Improvements	825,000	750,000	725,000	650,000	650,000			650,000	
	Town Hall New Main Entrance Citizen Parking	75,000							-	
	Landfill Conversion to Transfer Station	100,000	100,000	100,000	100,000	100,000		100,000	-	
	Traffic Signal Repair & Replacement Reserve	25,000	25,000	25,000	25,000	25,000			25,000	
	102" Snow Thrower Attachment for Loader				75,000	75,000			75,000	
Community Development	Marcap Property Acquisition	554,188	554,188	554,188	554,188	554,188			554,188	
Library	Library Automated Collection Mgmt System	70,300	70,300	70,300	70,300	70,300			70,300	
Parks And Recreation	Community Center Furniture & Furnishings	250,000							-	
	Synthetic Turf Replacement Reserve	25,000		25,000	25,000	25,000			25,000	
	Park and Playfield Improvements	125,000	75,000	75,000	125,000	125,000			125,000	
	Recreation Software	75,000	66,935	66,935	75,000	75,000			75,000	
	Anna Reynolds Little League Field	200,000							-	
Education	Appr. To Public School CIP Reserve	125,000	125,000	125,000	125,000	125,000			125,000	
	NHS Career Tech Program Renovations	300,000	300,000	300,000					-	
	J.Wallace PCB Remediation - Wing 7	1,600,000	900,000	236,406	1,303,194	1,303,194			1,303,194	
	Technology			563,594					-	
	School Bus			100,000					-	
Subtotal Capital Improvements		6,479,282	4,896,217	4,896,217	5,057,476	5,057,476	212,179	408,969	100,000	4,336,328
Equipment Replacement	Equipment Replacement Reserve	395,000	395,000	395,000	395,000	395,000				395,000
Annual Debt Service Payments										1,676,931
GRAND TOTAL										<u>6,408,259</u>
				Less Revenue Budgeted:				School Bldg Grants		(400,000)
								Tower Revenue		(40,000)
										<u>5,968,259</u>

TABLE 4A

PROPOSED CAPITAL IMPROVEMENT PLAN 2015-16

Project Title	Department Request	CIP Committee Proposed	Town Manager Proposed	-----STATE AID-----		General Fund Budget
				LoCIP	Town Aid Roads	
General Government						
Information Technology Reserve	438,900	438,900	438,900			438,900
General Property Improvements	150,000	150,000	150,000			150,000
Town Buildings Mechanical Reserve	50,000	50,000	50,000			50,000
Revaluation 2015	116,000	116,000	116,000			116,000
Library Boiler Replacement	60,000	60,000	60,000			60,000
Highway Garage Oil to Gas Conversion	310,000	271,578	271,578			271,578
Parks Garage HVAC Replacement & Upgrades	140,000					-
Public Safety						
Radio Replacement Reserve	40,000	40,000	40,000			40,000
Public Safety Radio System Enhancement Phase I of II	217,250	217,250	217,250			217,250
Fire Dept SCBA Replacement Phase I of II	237,500	237,500	237,500			237,500
Fire Co 1 Breathing Air System Replacement	65,000	65,000	65,000			65,000
Fire Co 2 Breathing Air System Replacement	65,000	65,000	65,000			65,000
Fire Co 2 & 3 Replacement Emergency Generators	45,000	45,000	45,000			45,000
Fire Co 2 & 3 Heating System Replacement	47,000	47,000	47,000			47,000
Fire Co 3 & 5 Replacement Windows	30,000	30,000	30,000			30,000
Public Works						
Road Resurfacing/Reconstruction	900,000	800,000	800,000	220,000	410,000	170,000
Sidewalk and Stonewall Repair	50,000	50,000	50,000			50,000
Drainage Improvements	100,000	100,000	100,000			100,000
Public Building Resurfacing Program	25,000	25,000	25,000			25,000
Traffic Signal Repair & Replacement Reserve	25,000	25,000	25,000			25,000
Landfill Conversion to Transfer Station	50,000	50,000	50,000			50,000
Community Development						
Marcap Property Acquisition	536,200	536,200	536,200			536,200
Parks And Recreation						
Park, Pool and Playfield Improvements	100,000	100,000	100,000			100,000
Synthetic Turf Replacement Reserve	25,000	25,000	25,000			25,000
Mill Pond Playscape Replacement	150,000	150,000	150,000			150,000
Municipal Parking Lot Center Green Irrigation System	25,000					-
Education						
Appr. To Public School CIP Reserve	125,000	125,000	125,000			125,000
NHS Career Tech	2,100,000	1,869,500	1,869,500			1,869,500
Equipment Replacement						
Equipment Replacement Reserve	415,000	415,000	415,000			415,000
Lease Purchase & Other Payments	138,241	138,241	138,241			138,241
Subtotal Capital Improvements	6,776,091	6,242,169	6,242,169	220,000	410,000	5,612,169
Annual Debt Service Payments						1,227,831
GRAND TOTAL						6,840,000
				Less Revenue Budgeted:	School Bldg Grants	(932,000)
					Tower Revenue	(40,000)
						5,868,000

TABLE 4B
PROPOSED CAPITAL IMPROVEMENT PLAN 2016-17

	Project Title	Total	STATE AID				Other Revenue	General Fund Budget
			LoCIP	Town Aid Roads	Building Grants	Bonding		
General Government	Information Technology Reserve	319,108					319,108	
	General Property Improvements	150,000					150,000	
	Town Buildings Mechanical Reserve	50,000					50,000	
	Parks Garage HVAC Replacement & Upgrades	140,000					140,000	
	Library Roof Replacement	95,000					95,000	
	Highway Garage Building Addition Phase I of II	222,000					222,000	
	Town Hall/Community Center Renovations	29,500,000				29,500,000	-	
Public Safety	Radio Replacement Reserve	40,000				40,000	-	
	Public Safety Radio System Enhancement Phase II of II	217,250					217,250	
	Fire Dept SCBA Replacement Phase II of II	237,500					237,500	
Public Works	Road Resurfacing/Reconstruction	800,000	200,000	400,000			200,000	
	Sidewalk and Stone Wall Repair	50,000					50,000	
	Drainage Improvement	100,000					100,000	
	Public Building Resurfacing Program	25,000					25,000	
	Elton Drive Cul-de-sac Construction	40,000					40,000	
	Traffic Signal Repair & Replacement Reserve	25,000					25,000	
	Landfill Conversion to Transfer Station	100,000					100,000	
Community Development	Marcap Property Purchase/Land Acquisition Fund	15,638					15,638	
Parks And Recreation	Park, Pool and Playfield Improvements	100,000					100,000	
	Synthetic Turf Replacement Reserve	25,000					25,000	
	Churchill Park Playscape Addition	125,000					125,000	
	Municipal Parking Lot Center Green Irrigation System	25,000					25,000	
Education	Appr. To Public School CIP Reserve	125,000					125,000	
	NHS Code Compliance	104,377			52,188		52,189	
	Districtwide Roof Replacements Phase I of IV	500,000			250,000		250,000	
Equipment Replacement	Equipment Replacement Reserve	436,000					436,000	
	Lease Purchase & Other Payments	283,684					283,684	
Subtotal Capital Improvements		33,850,557	200,000	400,000	302,188	29,500,000	40,000	3,408,369
Annual Debt Service Payments								2,891,631
GRAND TOTAL								<u>6,300,000</u>

TABLE 4C
PROPOSED CAPITAL IMPROVEMENT PLAN 2017-18

	Project Title	Total	STATE AID			General Fund Budget	
			LoCIP	Town Aid Roads	Building Grants Other Revenue		
General Government	Information Technology Reserve	345,735				345,735	
	General Property Improvements	150,000				150,000	
	Town Buildings Mechanical Reserve	50,000				50,000	
	Highway Garage Building Addition Phase II of II	262,000				262,000	
	Senior & Disabled Center HVAC Replacement	120,000				120,000	
	Micro Grid Electrical Installation Analysis	25,000				25,000	
	Senior & Disabled Center Boiler Replacement Phase I of II	35,000				35,000	
Public Safety	Radio Replacement Reserve	40,000			40,000	-	
Public Works	Road Resurfacing/Reconstruction	800,000	200,000	400,000		200,000	
	Sidewalk And Stone Wall Repair	50,000				50,000	
	Drainage Improvement	100,000				100,000	
	Public Building Resurfacing Program	25,000				25,000	
	Traffic Signal Repair & Replacement Reserve	25,000				25,000	
	Landfill Conversion to Transfer Station	100,000				100,000	
Parks And Recreation	Park, Pool and Playfield Improvements	100,000				100,000	
	Synthetic Turf Replacement Reserve	25,000				25,000	
	Newington High School Irrigation System Repl. Phase I of II	110,000				110,000	
Education	Appr. To Public School CIP Reserve	125,000				125,000	
	NHS Code Compliance	300,000			150,000	150,000	
	Districtwide Roof Replacements Phase II of IV	500,000			250,000	250,000	
Equipment Replacement	Equipment Replacement Reserve	458,000				458,000	
	Lease Purchase & Other Payments	283,684				283,684	
Subtotal Capital Improvements		4,029,419	200,000	400,000	400,000	40,000	2,989,419
Annual Debt Service Payments							3,310,581
GRAND TOTAL							<u>6,300,000</u>

TABLE 4D
PROPOSED CAPITAL IMPROVEMENT PLAN 2018-19

	Project Title	Total	STATE AID			General Fund Budget	
			LoCIP	Town Aid Roads	Building Grants Other Revenue		
General Government	Information Technology Reserve	359,700				359,700	
	General Property Improvements	150,000				150,000	
	Town Buildings Mechanical Reserve	50,000				50,000	
	Senior & Disabled Center Boiler Replacement Phase II	35,000				35,000	
Public Safety	Radio Replacement Reserve	40,000			40,000	-	
Public Works	Road Resurfacing/Reconstruction	800,000	200,000	400,000		200,000	
	Sidewalk And Stone Wall Repair	50,000				50,000	
	Drainage Improvement	100,000				100,000	
	Public Building Resurfacing Program	25,000				25,000	
	Traffic Signal Repair & Replacement Reserve	25,000				25,000	
	Landfill Conversion to Transfer Station	100,000				100,000	
Parks And Recreation	Park, Pool and Playfield Improvements	100,000				100,000	
	Synthetic Turf Replacement Reserve	25,000				25,000	
	Newington High School Irrigation System Repl. Phase II	140,000				140,000	
Education	Appr. To Public School CIP Reserve	125,000				125,000	
	NHS Code Compliance	1,000,000			500,000	500,000	
	Districtwide Roof Replacements Phase III of IV	500,000			250,000	250,000	
	Parking Lot Expansions - NHS, J. Patterson Phase I of I	170,535				170,535	
	School Entrances - Security Upgrades Phase I of III	300,000			150,000	150,000	
Equipment Replacement	Equipment Replacement Reserve	481,000				481,000	
	Lease Purchase & Other Payments	283,684				283,684	
Subtotal Capital Improvements		4,859,919	200,000	400,000	900,000	40,000	3,319,919
Annual Debt Service Payments							2,980,081
GRAND TOTAL							<u>6,300,000</u>

TABLE 4E
PROPOSED CAPITAL IMPROVEMENT PLAN 2019-20

	Project Title	Total	STATE AID				General Fund Budget	
			LoCIP	Town Aid Roads	Building Grants	Bonding Other Revenue		
General Government	Information Technology Reserve	337,620					337,620	
	General Property Improvements	150,000					150,000	
	Town Buildings Mechanical Reserve	50,000					50,000	
Public Safety	Radio Replacement Reserve	40,000				40,000	-	
Public Works	Road Resurfacing/Reconstruction	800,000	200,000	400,000			200,000	
	Sidewalk And Stone Wall Repair	50,000					50,000	
	Drainage Improvement	100,000					100,000	
	Public Building Resurfacing Program	25,000					25,000	
	Traffic Signal Repair & Replacement Reserve	25,000					25,000	
	Landfill Conversion to Transfer Station	100,000					100,000	
Parks And Recreation	Park, Pool and Playfield Improvements	100,000					100,000	
	Synthetic Turf Replacement Reserve	25,000					25,000	
Education	Appr. To Public School CIP Reserve	125,000					125,000	
	Districtwide Roof Replacements Phase IV of IV	500,000			250,000		250,000	
	Parking Lot Expansions - NHS, J. Patterson Phase II of II	79,465					79,465	
	School Entrances - Security Upgrades Phase II of III	300,000			150,000		150,000	
	NHS Rear Driveway	200,000					200,000	
	Driveway & Parking Lots Phase I of II	360,000					360,000	
Equipment Replacement	Equipment Replacement Reserve	505,000					505,000	
	Lease Purchase & Other Payments	283,684					283,684	
Subtotal Capital Improvements		4,155,769	200,000	400,000	400,000	-	40,000	3,115,769
Annual Debt Service Payments								3,184,231
GRAND TOTAL								<u>6,300,000</u>

TABLE 5

SCHEDULE OF LEASE PURCHASE FINANCING PAYMENTS

DESCRIPTION OF EQUIPMENT	Date of	Council	PROPOSED CAPITAL IMPROVEMENT PLAN					TOTAL	
	Issue	Adopted	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019		2019-2020
Fire Rescue R1	Jul-15			138,241	138,241	138,241	138,241	138,241	691,205
Fire Pumper E1	Jul-16				145,443	145,443	145,443	145,443	581,772
Total Proposed Lease Payments In Equipment Reserve			0	138,241	283,684	283,684	283,684	283,684	1,272,977

DEBT MANAGEMENT

In accordance with the Newington Town Council's Debt Capacity Study completed in June 2002, the following guidelines should be utilized with regard to the Town's issuance of general obligation bonds:

1. In the current environment, it is recommended that the Town should not exceed the following ratios in order to maintain its fiscal soundness:
 - A. Debt Service as a percent of total General Fund expenditures should not exceed 6%.
 - B. Outstanding bonded debt as a percent of assessed value should not exceed 2.0%.
 - C. Outstanding bonded debt against the population on a per capita basis should not exceed \$1,000 per year.
2. It is recommended that the Town's total outstanding debt should not exceed \$30.0 million.
3. Should economic conditions slow down, revenue growth slow or operating expenditures exceed assumptions, a more conservative debt issuance program should be implemented

TABLE 6
NEWINGTON'S LONG-TERM DEBT SCHEDULE
ANNUAL DEBT SERVICE PAYMENTS ON EXISTING SERIAL BONDS

Fiscal Year Ending June 30,	Refunding of School Expansion I & II \$3,640,000 Issued 4/2010 1.275% true interest cost	Refunding of Education Facilities I & II \$4,965,700 Issued 2/2013 1.58% true interest cost	Refunding of Police Station I & II \$4,844,300 Issued 2/2013 1.58% true interest cost	Total Principal and Interest Payments	Net Change In Debt Service	Funding for Pay As You Go Projects Net of \$6,300,000
2016		707,282	520,549	1,227,831	(449,100)	5,072,169
2017		685,982	505,649	1,191,631	(36,200)	5,108,369
2018		664,768	485,814	1,150,581	(41,050)	5,149,419
2019		314,184	471,897	786,081	(364,500)	5,513,919
2020		302,955	457,276	760,231	(25,850)	5,539,769
2021		291,726	439,705	731,431	(28,800)	5,568,569
2022		280,611	427,320	707,931	(23,500)	5,592,069
2023		269,610	410,021	679,631	(28,300)	5,620,369
2024		258,723	392,908	651,631	(28,000)	5,648,369
2025		0	188,931	188,931	(462,700)	6,111,069
2026			0	0	(188,931)	6,300,000
TOTALS	\$ -	\$ 3,775,841	\$ 4,300,072	\$ 8,075,913	\$ (1,676,931)	

Total Principal Payments	\$ 7,295,000
Total Interest Payments	\$ 780,913
Total Principal and Interest Payments	<u>\$ 8,075,913</u>

CURRENT BONDED DEBT
As of June 30, 2015

Education	\$ 3,441,000
Public Safety	\$ 3,854,000
Total	<u>\$ 7,295,000</u>

TABLE 7

NEWINGTON'S PROPOSED LONG-TERM DEBT SCHEDULE
ANNUAL DEBT SERVICE PAYMENTS ON EXISTING & PROPOSED SERIAL BONDS

Fiscal Year Ending June 30,	Existing Long-Term Debt	Town Hall/Community Center Renovations			Pool/Career Tech	Anna Reynolds	Total Debt Service	Net Change In Debt Service	Funding for Pay As You Go Projects Net of \$6,300,000	Total Outstanding Debt
		\$20,000,000 Issued 5/2016 3.50%	\$5,500,000 Issued 5/2017 4.00%	\$4,000,000 Issued 8/2018 4.00%	\$4,803,059 Issued 8/2020 4.00%	\$7,000,000 Issued 5/2024 4.00%				
2015	1,676,931								7,295,000	
2016	1,227,831								26,255,000	
2017	1,191,631	1,700,000							29,720,000	
2018	1,150,581	1,665,000	495,000						27,420,000	
2019	786,081	1,630,000	484,000	80,000					29,450,000	
2020	760,231	1,595,000	473,000	356,000					27,285,000	
2021	731,431	1,560,000	462,000	348,000	96,061				29,938,059	
2022	707,931	1,525,000	451,000	340,000	427,472				27,557,906	
2023	679,631	1,490,000	440,000	332,000	417,866				25,192,753	
2024	651,631	1,455,000	429,000	324,000	408,260				29,842,600	
2025	188,931	1,420,000	418,000	316,000	398,654	630,000			27,592,447	
2026		1,385,000	407,000	308,000	389,048	616,000			25,527,294	
2027		1,350,000	396,000	300,000	379,442	602,000			23,462,141	
2028		1,315,000	385,000	292,000	369,836	588,000			21,396,988	
2029		1,280,000	374,000	284,000	360,229	574,000			19,331,835	
2030		1,245,000	363,000	276,000	350,623	560,000			17,266,682	
2031		1,210,000	352,000	268,000	341,017	546,000			15,201,530	
2032		1,175,000	341,000	260,000	331,411	532,000			13,136,377	
2033		1,140,000	330,000	252,000	321,805	518,000			11,071,224	
2034		1,105,000	319,000	244,000	312,199	504,000			9,006,071	
2035		1,070,000	308,000	236,000	302,593	490,000			6,940,918	
2036		1,035,000	297,000	228,000	292,987	476,000			4,875,765	
2037			286,000	220,000	283,380	462,000			3,810,612	
2038				212,000	273,774	448,000			3,020,459	
2039				204,000	264,168	434,000			2,230,306	
2040					254,562	420,000			1,640,153	
2041					244,956	406,000			1,050,000	
2042						392,000			700,000	
2043						378,000			350,000	
2044						364,000			-	
TOTALS	9,752,844	27,350,000	7,810,000	5,680,000	6,820,344	9,940,000	67,353,188	(1,676,931)		

Town's total outstanding debt reaches the \$30 million recommended level.

Total Principal Payments
Total Interest Payments
Total Principal and Interest Payments

\$ 50,043,059
\$ 17,310,129
\$ 67,353,188

Projected Bonding Projects:	
Town Hall/Community Center Improvements	\$ 29,500,000
Mill Pond Aquatics Facility and Churchill Pool	2,803,059
NHS Career Tech	2,000,000
Anna Reynolds Renovate as New	7,000,000
	<u>\$ 41,303,059</u>

APPENDICES

APPENDIX A

SUMMARY OF CAPITAL PROJECTS

Project No.	Description	Date of Approval	Appropriation	Encumbrances	Expenditures	Total	Balance as of 3/6/15
<i>Public Building Fund Projects (3001)</i>							
88002	Fire Co. 2 Renovations	4/11/2000	1,200,607		1,200,577	1,200,577	30 **
88804	Town Hall Improvements	4/10/2007	2,970,467	38,043	2,765,610	2,803,653	166,814 **
88101	Library Expansion/Town Hall Site Plan	4/15/2010	45,000		40,110	40,110	4,890
88102	J.Wallace Middle School Roof Replacement	4/15/2010	2,370,000		2,154,664	2,154,664	215,336 **
88305	Parks Storage Barn Roof Replacement	5/8/2012	30,000		23,358	23,358	6,642
88307	JW, MK, NHS Career Tech Renovation	5/8/2012	2,453,194	14,139	453,542	467,681	1,985,513 **
88401	S & D Roof Replacement with Extension	4/9/2013	755,500		750,283	750,283	5,217 **
88402	NHS Music Wing/Air Cond Auditorium	4/9/2013	472,648	26,315	337,649	363,964	108,684
88501	Fire Co. 1 Shingled Roof Replacement	4/8/2014	92,649			0	92,649
Subtotal Public Building Fund Projects (3001)			10,390,065	78,497	7,725,793	7,804,289	2,585,776
<i>Capital And Non-Recurring Expenditures Fund Projects (3002)</i>							
88811	Park, Pool & Playground Improvements	4/28/1987	1,038,660	11,309	779,334	790,643	248,017
88141	General Government Equip. Res.	4/26/1988	760,377		680,370	680,370	80,008
88142	Public Safety Equip. Res.	4/26/1988	5,090,457		5,027,471	5,027,471	62,987
88143	Public Works Equip. Res.	4/26/1988	3,859,452		3,668,389	3,668,389	191,063
88144	Parks & Grounds Equip. Res.	4/26/1988	1,456,522	30,188	1,334,051	1,364,239	92,282
88411	Information Technology Reserve	4/27/1993	3,812,580	112,188	3,384,347	3,496,535	316,045
88416	Drainage Improvement	4/27/1993	957,556	427	799,474	799,901	157,655
88515	Sidewalks & Stonewall Repair	4/26/1994	472,466	9,053	419,461	428,514	43,952
88517	Resurfacing Program - P&G	4/26/1994	240,193		233,562	233,562	6,631
88611	Replacement of Heating & Air Conditioning	6/25/1996	172,505		172,290	172,290	215
88911	Tax Revaluation Reserve	6/22/1999	928,940		814,524	814,524	114,416
88916	Traffic Signalization Reserve	6/22/1999	181,550	17,800	85,715	103,515	78,035
88819	Road Reconstruction	4/10/2007	2,551,572		2,505,694	2,505,694	45,878
88926	Radio Replacement Reserve	4/10/2007	309,132	7,366	253,158	260,524	48,609
88931	OCR Compliance	4/8/2008	2,676,876		2,473,986	2,473,986	202,890 **
88031	Computer Assisted Dispatch	4/14/2009	45,000		44,545	44,545	455
88032	Landfill Conversion to Transfer Station	4/14/2009	95,000	2,682	53,093	55,775	39,225
88035	School Concrete Sidewalk Replacement	4/14/2009	40,000		25,694	25,694	14,306
88039	Lease Pmts Recycling Containers	4/15/2010	557,970		556,085	556,085	1,885
88111	General Property Improvements	4/15/2010	487,654	36,407	395,103	431,509	56,145
88114	Public Building Resurfacing	4/15/2010	450,000		202,546	202,546	247,454
88115	Market Square Development	4/15/2010	662,146		632,408	632,408	29,738
88325	Churchill Park Renovation	5/8/2012	25,000	7,500	17,500	25,000	0

** Building Committee exists

APPENDIX A

SUMMARY OF CAPITAL PROJECTS

Project No.	Description	Date of Approval	Appropriation	Encumbrances	Expenditures	Total	Balance as of 3/6/15
88326	Clem Lemire Drainage & Paving	5/8/2012	60,000		59,970	59,970	30
88327	Mill Park Playground Surface Repl.	5/8/2012	80,000			0	80,000
88328	High School Tennis Courts	5/8/2012	500,000	23,875	465,391	489,266	10,734
88329	National Welding Engineering Services	5/8/2012	320,000	3,899	8,023	11,923	308,077
88422	Town Buildings Mechanical Reserve	4/9/2013	70,000	1,422	38,721	40,143	29,857
88423	Police Records Mgmt/CAD Replacement	4/9/2013	150,000	50,745	99,255	150,000	0
88426	Library Automated Collection Management System	4/9/2013	135,861	59,457	50,033	109,490	26,371
88427	Mill Pond Park Renovation Study	4/9/2013	32,552			0	32,552
88521	Town Hall Emergency Generator	4/8/2014	100,000	28,750		28,750	71,250
88522	Fire Co. 1 Heating System Replacement	4/8/2014	37,000			0	37,000
88523	NVA Sidewalk/Drainage/Site Improv.	4/8/2014	38,000			0	38,000
88524	Garfield St Realign/TH Site Improv.	4/8/2014	650,000			0	650,000
88525	Recreation Software	4/8/2014	75,000			0	75,000
88526	Synthetic Turf Replacement Reserve	4/8/2014	25,000			0	25,000
Subtotal Capital And Non-Recurring Expenditures Fund			29,145,022	403,069	25,280,192	25,683,261	3,461,761
<i>Public School Capital Improvement Projects Reserve Fund (3003)</i>							
88957	Painting	4/14/1998	341,195		283,115	283,115	58,081
88959	Carpet Replacement	4/13/1999	278,621		202,230	202,230	76,391
88452	Districtwide Security and Safety	4/9/2003	142,265		77,786	77,786	64,479
88453	Districtwide Furniture Replacement	4/9/2003	68,097		58,097	58,097	10,000
88555	Technology	2/8/2005	63,175			0	63,175
88651	System-wide Air Conditioning Installation	4/12/2005	74,957		64,957	64,957	10,000
88851	Athletic Improvements	4/10/2007	355,895		340,895	340,895	15,000
88355	Districtwide Bathroom Renovations	5/8/2012	10,000			0	10,000
88356	Districtwide Playground Renovations	5/8/2012	10,000			0	10,000
88556	J.Wallace PCB Remediation	4/8/2015	250,000			0	250,000
Subtotal Public School Capital Improvement Projects			1,594,206	0	1,027,080	1,027,080	567,126
Total			41,129,292	481,566	34,033,065	34,514,630	6,614,662

Appendix B-1
Projected Use of the Public School CIP Reserve Fund
Project Descriptions
Capital Improvement Plan 2014-2015 through 2018-2019

District-Wide Air Conditioning, Painting, District-Wide Technology, Carpet/Flooring Replacement, Security and Safety, Furniture Upgrades, and Athletic Improvements projects throughout the school district are scheduled on a continuous yearly basis.

FY 2015-16 provides funding for District-Wide Bathroom Renovations and Career Technical/STEM Facilities Modifications.

APPENDIX B-1
 PROJECTED USE OF THE PUBLIC SCHOOL CIP RESERVE FUND
 CAPITAL IMPROVEMENT PLAN 2014-2015 THROUGH 2018-2019

Fiscal Year				
2014-2015	Opening reserve		516,517	
	Appropriation from General Fund		125,000	
	Investment income		1,200	
	Tuition Receipts		100,000	
	School Rental Receipts		60,000	
	Total available		802,717	
	Less program projects:			
		District-Wide Air Conditioning	10,000	
		Painting	10,000	
		District-Wide Technology	15,000	
		Carpet/Flooring Replacement	10,000	
		Security and Safety	10,000	
		District-Wide Furniture Upgrades	10,000	
	Athletic Improvements	15,000		
	District-Wide Bathroom Renovations	10,000		
	District-Wide Playground Renovations	10,000		
	J.Wallace PCB Remediation	250,000	350,000	
2015-2016	Opening reserve		452,717	
	Appropriation from General Fund		125,000	
	Investment income		800	
	Tuition Receipts		100,000	
	School Rental Receipts		60,000	
	Total available		738,517	
	Less program projects:			
		District-Wide Air Conditioning	25,000	
		Painting	25,000	
		District-Wide Technology	50,000	
		Carpet/Flooring Replacement	25,000	
		Security and Safety	25,000	
		District-Wide Furniture Upgrades	25,000	
	Athletic Improvements	50,000		
	District-Wide Bathroom Renovations	25,000		
	Career Technical/STEM Facilities Modifications	75,000	325,000	

Appendix B-1 (continued)

Project Descriptions

District-Wide Air Conditioning, Painting, District-Wide Technology, Carpet/Flooring Replacement, Security and Safety, Furniture Upgrades, Athletic Improvements, Career Technical Facilities Modifications, District-Wide Playground Renovations, and District-Wide Bathroom Renovations projects throughout the school district are scheduled on a continuous yearly basis.

APPENDIX B-1
 PROJECTED USE OF THE PUBLIC SCHOOL CIP RESERVE FUND
 CAPITAL IMPROVEMENT PLAN 2014-2015 THROUGH 2018-2019

2016-2017	Opening reserve	413,517
	Appropriation from General Fund	125,000
	Investment income	800
	Tuition Receipts	100,000
	School Rental Receipts	60,000
	Total available	<u>699,317</u>
	Less program projects:	
	District-Wide Air Conditioning	25,000
	Painting	25,000
	District-Wide Technology	50,000
	Carpet/Flooring Replacement	25,000
	Security and Safety	25,000
	District-Wide Furniture Upgrades	25,000
	Athletic Improvements	50,000
	Career Technical/STEM Facilities Modifications	75,000
	District-Wide Playground Renovations	25,000
	District-Wide Bathroom Renovations	25,000
		<u>350,000</u>
2017-2018	Opening reserve	349,317
	Appropriation from General Fund	125,000
	Investment income	800
	Tuition Receipts	100,000
	School Rental Receipts	60,000
	Total available	<u>635,117</u>
	Less program projects:	
	District-Wide Air Conditioning	25,000
	Painting	25,000
	District-Wide Technology	50,000
	Carpet/Flooring Replacement	25,000
	Security and Safety	25,000
	District-Wide Furniture Upgrades	25,000
	Athletic Improvements	50,000
	Career Technical/STEM Facilities Modifications	75,000
	District-Wide Bathroom Renovations	25,000
	District-Wide Playground Renovations	25,000
		<u>350,000</u>

Appendix B-1 (continued)

Project Descriptions

District-Wide Air Conditioning, Painting, District-Wide Technology, Carpet/Flooring Replacement, Security and Safety, Furniture Upgrades, Athletic Improvements, Career Technical Facilities Modifications, District-Wide Playground Renovations, and District-Wide Bathroom Renovations projects throughout the school district are scheduled on a continuous yearly basis.

APPENDIX B-1
 PROJECTED USE OF THE PUBLIC SCHOOL CIP RESERVE FUND
 CAPITAL IMPROVEMENT PLAN 2014-2015 THROUGH 2018-2019

2018-2019	Opening reserve		285,117
	Appropriation from General Fund		125,000
	Investment income		800
	Tuition Receipts		100,000
	School Rental Receipts		60,000
	Total available		<u>570,917</u>
	Less program projects:		
	District-Wide Air Conditioning	25,000	
	Painting	25,000	
	District-Wide Technology	50,000	
	Carpet/Flooring Replacement	25,000	
	Security and Safety	25,000	
	District-Wide Furniture Upgrades	25,000	
	Athletic Improvements	50,000	
	Career Technical/STEM Facilities Modifications	75,000	
	District-Wide Bathroom Renovations	25,000	
	District-Wide Playground Renovations	25,000	<u>350,000</u>
2019-2020	Opening reserve		220,917
	Appropriation from General Fund		125,000
	Investment income		800
	Tuition Receipts		100,000
	School Rental Receipts		60,000
	Total available		<u>506,717</u>
	Less program projects:		
	District-Wide Air Conditioning	25,000	
	Painting	25,000	
	District-Wide Technology	50,000	
	Carpet/Flooring Replacement	25,000	
	Security and Safety	25,000	
	District-Wide Furniture Upgrades	25,000	
	Athletic Improvements	50,000	
	Career Technical/STEM Facilities Modifications	75,000	
	District-Wide Bathroom Renovations	25,000	
	District-Wide Playground Renovations	25,000	<u>350,000</u>
2020-2021	Opening reserve		156,717

Note: Per Section 48-14 et seq. of the Town of Newington Ordinance, a Public School capital improvement project shall be defined as a repair, renovation and/or minor addition which has a life expectancy of at least seven (7) years and costs in excess of fifteen thousand dollars (\$15,000) to a building and/or facility maintained by the Board of Education. The ordinance also states that "The fund balance shall not exceed the sum of one million two hundred thousand dollars (\$1,200,000) at anytime. All funds in excess of one million two hundred thousand dollars (\$1,200,000) shall be immediately returned or deposited to the General Fund balance."

APPENDIX B-2

PROJECTED USE OF THE PUBLIC SCHOOL CIP RESERVE FUND
ESTIMATED REVENUES AND EXPENDITURES FOR FY 2014-2015

ACTUAL/ESTIMATED RECEIPTS	ORIGINAL BUDGET ESTIMATE	REVENUES AS OF 2/16/15	ESTIMATED REVENUES BY 6/30/2015	BALANCE (DEFICIT) AS OF 6/30/2015
General Fund Appropriation	125,000	125,000	125,000	-
Investment Income	800	872	1,200	400
Tuition Receipts	100,000	18,132	100,000	-
School Rental Receipts	60,000	45,569	60,000	-
PY Canceled Purchase Orders				-
Total Receipts	285,800	189,572	286,200	400

APPROPRIATIONS/EXPENDITURES	BUDGET APPROPRIATIONS AS AMENDED	EXPENDED/ ENCUMBERED AS OF 2/16/15	ESTIMATED EXPENDITURES BY 6/30/2015	BALANCE (DEFICIT) AS OF 6/30/2015
Painting	10,000		10,000	-
Carpeting	10,000		10,000	-
Districtwide Security & Safety	10,000		10,000	-
Districtwide Furniture Replacement	10,000		10,000	-
Technology Equipment	15,000		15,000	-
System-wide Air Conditioning Installation	10,000		10,000	-
Athletic Improvements	15,000		15,000	-
Career Tech Modifications Martin Kellogg	0			-
Districtwide Bathroom Renovations	10,000		10,000	-
Districtwide Playground Renovations	10,000		10,000	-
J.Wallace PCB Remediation	250,000		250,000	-
TOTAL	350,000	-	350,000	-

COMPONENTS OF FUND BALANCE

Reserved for encumbrances:	434,978
Unreserved:	
Designated (appropriated balances):	-
Undesignated, Unreserved:	452,717
TOTAL FUND BALANCE	887,695

APPENDIX B-3

HISTORICAL USE OF THE PUBLIC SCHOOL CIP RESERVE FUND

ACCOUNT #	DESCRIPTION	Actual 2010-11	Actual 2011-12	Actual 2012-13	Actual 2013-14	Estimated 2014-2015	Budget 2015-16	TOTAL
OPENING BALANCE		377,435	217,355	383,298	1,027,162	516,517	452,717	377,435
ACTUAL/ESTIMATED RECEIPTS								
7032	General Fund Appropriation	125,000	125,000	125,000	125,000	125,000	125,000	750,000
5506	Interest Earnings	878	607	933	1,321	1,200	800	5,739
5751	Tuition Receipts	159,417	110,082	258,268	146,472	100,000	100,000	874,239
5401	School Rental Receipts	47,552	81,290	70,519	68,914	60,000	60,000	388,275
	Cancel PY Purchase Orders			189,145				189,145
TOTAL RECEIPTS		332,847	316,979	643,864	341,708	286,200	285,800	2,207,397
TOTAL AVAILABLE		710,282	534,334	1,027,162	1,368,870	802,717	738,517	2,584,832
APPROPRIATIONS								
88957	Painting	35,000				10,000	25,000	70,000
	Subtotal by project year 1998-99	35,000	-	-	-	10,000	25,000	70,000
88959	Carpet Replacement	30,000				10,000	25,000	65,000
	Subtotal by project year 1999-2000	30,000	-	-	-	10,000	25,000	65,000
88452	Districtwide Security & Safety					10,000	25,000	35,000
88453	Districtwide Furniture Replacement					10,000	25,000	35,000
	Subtotal by project year 2003-04	-	-	-	-	20,000	50,000	70,000
88554	Playground Equipment							-
88555	Technology		125,779			15,000	50,000	190,779
	Subtotal by project year 2004-05	-	125,779	-	-	15,000	50,000	190,779
88651	System-wide Air Conditioning Installation					10,000	25,000	35,000
88751	High School Foreign Language Lab							-
	Subtotal by project year 2005-06	-	-	-	-	10,000	25,000	35,000

APPENDIX B-3

HISTORICAL USE OF THE PUBLIC SCHOOL CIP RESERVE FUND

ACCOUNT #	DESCRIPTION	Actual 2010-11	Actual 2011-12	Actual 2012-13	Actual 2013-14	Estimated 2014-2015	Budget 2015-16	TOTAL
88851	Athletic Improvements		1,825			15,000	50,000	66,825
	Subtotal by project year 2007-08	-	1,825	-	-	15,000	50,000	66,825
88953	Replace NHS Stage Curtains & Rigging							-
88954	NHS Science Lab 107 Renovation							-
	Subtotal by project year 2008-09	-	-	-	-	-	-	-
88150	Districtwide Locker Refurbishment	221,359						221,359
88151	HS Kitchen Floor Replacement	36,568	23,432					60,000
88152	Districtwide Lighting Improvements							-
88153	Transition Academy	170,000						170,000
	Subtotal by project year 2010-11	427,927	23,432	-	-	-	-	451,359
88250	Career Tech/STEM Modif M.Kellogg				275,000			275,000
	Subtotal by project year 2011-12	-	-	-	275,000	-	-	275,000
88354	Districtwide Corridor/Exterior Doors							-
88355	Districtwide Bathroom Renovations					10,000	25,000	35,000
88356	Districtwide Playground Renovations					10,000		10,000
88357	NHS Music Wing Expansion				577,352			577,352
	Subtotal by project year 2012-13	-	-	-	577,352	20,000	25,000	622,352
88556	J.Wallace PCB Remediation					250,000		250,000
	Subtotal by project year 2014-15	-	-	-	-	250,000	-	250,000
Total Expenditures		492,927	151,036	-	852,352	350,000	250,000	2,096,315
88550	Career Technical/STEM Facilities Modifications						75,000	75,000
Total Appropriations							75,000	75,000
CLOSING BALANCE		217,355	383,298	1,027,162	516,517	452,717	413,517	413,517

APPENDIX C-1
 CAPITAL IMPROVEMENT PLAN
 COMPREHENSIVE ROAD PLAN --- FY 2015-2016

ROAD CONSTRUCTION	<u>L.F.</u>	<u>ESTIMATED COST</u>
Judd Lane	324	18,000
Forest Drive- (Cul-de-Sac to east 500')	500	43,000
 Total Road Construction Program	<hr/> 824	<hr/> 61,000
 PAVEMENT RESURFACING PROGRAM (VENDOR)		
Avery Road	956	43,000
Chestnut Road	1,869	84,000
Costello Place	372	18,000
Costello Road	1,942	105,000
Forest Drive	1,994	90,000
Gilbert Road- (Tom-lin Road to Lloyd Street)	887	40,000
Griswoldville Avenue- (Berlin Turnpike to Deming Street)	546	47,000
Kitts Lane- (Ann Street to Butternut Lane)	2,374	107,000
Michael Lane	1,693	76,000
Pickens Drive	1,472	66,000
Woodland Street	1,175	49,000
 Total Pavement Resurfacing Program	<hr/> 15,281	<hr/> 725,000
 Crack Seal Program		14,000
 ESTIMATED TOTAL COST OF COMPREHENSIVE ROAD PLAN	<hr/> 16,105	<hr/> 800,000
 ESTIMATED FINANCING FROM LOCIP		220,000
ESTIMATED FINANCING FROM TOWN ROAD AID GRANT		410,000
ESTIMATED FINANCING FROM GENERAL FUND		<hr/> 170,000
		<hr/> <hr/> 800,000

APPENDIX C-2
 CAPITAL IMPROVEMENT PLAN
 COMPREHENSIVE ROAD PLAN --- FY 2016-2017

ROAD CONSTRUCTION	<u>L.F.</u>	<u>ESTIMATED COST</u>
Connecticut Avenue- (Brentwood Road to Dogwood Lane)	1,123	100,000
Total Road Construction Program	<u>1,123</u>	<u>100,000</u>
PAVEMENT RESURFACING PROGRAM (VENDOR)		
Birchlawn Terrace	702	32,000
Dalewood Road	1,278	58,000
Deepwood Drive	1,075	48,000
Eckert Road	758	34,000
Elm Ridge Terrace	619	28,000
Franklin Circle	550	25,000
Kitts Lane- (Berlin Turnpike to Ann Street)	978	82,000
Pascone Place	1,905	114,000
Rosewood Drive	1,278	58,000
Salem Drive	957	43,000
Tremont Street- (Edward Street to Red Rock Circle)	2,837	128,000
Wakeley Road	921	41,000
Total Pavement Resurfacing Program	<u>13,859</u>	<u>691,000</u>
Crack Seal Program		9,000
ESTIMATED TOTAL COST OF COMPREHENSIVE ROAD PLAN	<u>14,982</u>	<u>800,000</u>
ESTIMATED FINANCING FROM LOCIP		200,000
ESTIMATED FINANCING FROM TOWN ROAD AID GRANT		400,000
ESTIMATED FINANCING FROM GENERAL FUND		<u>200,000</u>
		<u>800,000</u>

APPENDIX C-3
 CAPITAL IMPROVEMENT PLAN
 COMPREHENSIVE ROAD PLAN --- FY 2017-2018

ROAD CONSTRUCTION	<u>L.F.</u>	<u>ESTIMATED COST</u>
Juniper Street	899	65,000
Total Road Construction Program	<u>899</u>	<u>65,000</u>
 PAVEMENT RESURFACING PROGRAM (VENDOR)		
Bridle Path	1,066	48,000
Burdon Lane	656	30,000
Center Court	500	21,000
Chapman Street	1,706	72,000
Coles Avenue	1,144	51,000
Connecticut Avenue- (Whitewood Road to Dogwood Lane)	890	43,000
Connecticut Avenue- (Brentwood Road to Hall Street)	562	27,000
Dogwood Lane	365	16,000
Holmes Road	1,845	111,000
Hemlock Street	859	39,000
Isabelle Terrace	664	26,000
Marvis Street	309	13,000
Nutmeg Lane	365	16,000
Olive Street	763	27,000
Puritan Lane	978	44,000
Revere Drive	1,904	86,000
Spur Lane	499	22,000
Summit Street- (Chapman Street to end)	402	16,000
Vineyard Avenue- (Kelsey Street to Foster Street)	518	22,000
Total Pavement Resurfacing Program	<u>15,994</u>	<u>730,000</u>
Crack Seal Program		5,000
ESTIMATED TOTAL COST OF COMPREHENSIVE ROAD PLAN	<u>16,893</u>	<u>800,000</u>
ESTIMATED FINANCING FROM LOCIP		200,000
ESTIMATED FINANCING FROM TOWN ROAD AID GRANT		400,000
ESTIMATED FINANCING FROM GENERAL FUND		<u>200,000</u>
		<u>800,000</u>

APPENDIX C-4
 CAPITAL IMPROVEMENT PLAN
 COMPREHENSIVE ROAD PLAN --- FY 2018-2019

ROAD CONSTRUCTION	<u>L.F.</u>	<u>ESTIMATED COST</u>
Ridgewood Road	712	59,000
Total Road Construction Program	<u>712</u>	<u>59,000</u>
 PAVEMENT RESURFACING PROGRAM (VENDOR)		
Deming Street- (Griswoldville Avenue to Candlewyck Drive)	2,486	112,000
Evergreen Road	870	39,000
Fairfield Avenue	722	26,000
Francis Avenue	3,112	140,000
Glenview Drive	2,323	105,000
Pane Road- (Rockwell Road to Berlin Turnpike)	2,271	102,000
Richard Street- (Willard Avenue to Revere Drive)	2,667	128,000
Spruce Street	865	39,000
Styles Avenue- (Maple Hill Avenue to Henry Avenue)	1,118	50,000
Total Pavement Resurfacing Program	<u>16,432</u>	<u>741,000</u>
Crack Seal Program		0
ESTIMATED TOTAL COST OF COMPREHENSIVE ROAD PLAN	<u>17,144</u>	<u>800,000</u>
ESTIMATED FINANCING FROM LOCIP		200,000
ESTIMATED FINANCING FROM TOWN ROAD AID GRANT		400,000
ESTIMATED FINANCING FROM GENERAL FUND		<u>200,000</u>
		<u>800,000</u>

APPENDIX C-5
 CAPITAL IMPROVEMENT PLAN
 COMPREHENSIVE ROAD PLAN --- FY 2019-2020

ROAD CONSTRUCTION	<u>L.F.</u>	<u>ESTIMATED COST</u>
Fennwood Circle	506	42,000
Total Road Construction Program	<u>506</u>	<u>42,000</u>
 PAVEMENT RESURFACING PROGRAM (VENDOR)		
Bushy Hill Drive	751	34,000
Clifford Street	1,202	54,000
Deming Street- (Berlin Turnpike to Culver Street)	1,487	112,000
Dowd Street-01 (Willard Avenue to Farmstead Drive)	1,615	73,000
Maple Hill Avenue- (New Britain Avenue to Robbins Avenue)	2,428	131,000
Richard Street- (Church Street to Revere Drive)	942	45,000
Red Rock Circle	645	29,000
Tremont Street- (Boylston Street to Red Rock Circle)	2,245	101,000
West Hartford Road	1,632	88,000
West Hill Road	1,487	76,000
Total Pavement Resurfacing Program	<u>14,432</u>	<u>743,000</u>
Crack Seal Program		15,000
ESTIMATED TOTAL COST OF COMPREHENSIVE ROAD PLAN	<u>14,938</u>	<u>800,000</u>
ESTIMATED FINANCING FROM LOCIP		200,000
ESTIMATED FINANCING FROM TOWN ROAD AID GRANT		400,000
ESTIMATED FINANCING FROM GENERAL FUND		<u>200,000</u>
		<u>800,000</u>

Appendix D

EQUIPMENT RESERVE FUNDS AND MAJOR EQUIPMENT REPLACEMENT SCHEDULE

The Equipment Replacement Reserve, part of the Capital and Non-Recurring Expenditures Fund, is funded by an annual appropriation from the General Fund that provides for the replacement of existing major equipment and rolling stock on a straight-line depreciation basis. The basis of the appropriation is the "Equipment Replacement Schedule," which shows the current major equipment replacement needs, and includes the funds needed to be reserved annually to pay for future replacements. The schedule (detailed on the following pages) inventories each piece of major equipment currently existing or as it is acquired in the motor vehicle fleet. The schedule calculates which piece of major equipment is in need of replacement when it reaches its optimum life cycle at a 3.5% inflation factor. The schedule also formulates the funds needed to be reserved annually on a straight-line depreciation basis to pay for future replacements.

The Town funds for future replacements on a depreciation-reserve basis. The "Schedule of Equipment Replacement Reserve Fund" on the succeeding page demonstrates that as of FY 2019-2020, the fund will no longer have a sufficient reserve level to meet its objective to fund at a constant level equal to straight-line depreciation and replace vehicles when they reach the optimum life cycle. This is due to reductions in funding by the Town Council in FY 2009-2010 and FY 2011-2012 and rising costs of replacement. These reductions by the Town Council will affect replacements in the near future, even though a concerted effort is being made to reduce the quantity of vehicles in the fleet.

APPENDIX D

SCHEDULE OF EQUIPMENT REPLACEMENT RESERVE FUND

	COUNCIL ADOPTED	PROPOSED CAPITAL IMPROVEMENT PLAN				
	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Opening Reserve Balance	39,229	159,140	172,732	112,082	27,852	45,791
Appropriation From General Fund						
Lease Payment	0	138,241	283,684	283,684	283,684	283,684
Annual Depreciation Funding	395,000	415,000	436,000	458,000	481,000	505,000
Total General Fund Appropriation	395,000	553,241	719,684	741,684	764,684	788,684
Total Funds Available	434,229	712,381	892,416	853,766	792,536	834,475
Less:						
Proposed Equipment Expenditures (acquisitions and lease payments)	308,969	539,649	780,334	825,914	746,745	854,583
Ending Reserve Balance	125,260	172,732	112,082	27,852	45,791	(20,108)

GENERAL GOVERNMENT

Funding is available to purchase a replacement for Unit #805, a GMC Van.

APPENDIX D

GENERAL GOVERNMENT

USER	VEH. ID.	MAKE	MODEL	VEH. YEAR	(1) PURCHASE PRICE	(2) ANNUAL DEPRECIATION	(3) ANTICIPATED LIFE CYCLE	(4) ESTIMATED YEARS REMAINING	(5) CURRENT REPLACEMENT COST	(6) PROJECTED REPLACEMENT COST	Lease & Other Payments	VEHICLES TO BE REPLACED DURING THE FISCAL YEAR BEGINNING JULY 1,					
												2015	2016	2017	2018	2019	
HUM. SVC. FACILITY	805	GMC	VAN	2002	23,000	2,900	13	0	32,000	32,000		32,000	0	0	0	0	
DIAL/RIDE	719	Chevrolet	Silverado 1500 w/cap	2005	8,800	1,850	11	1	40,580	42,000		0	42,000	0	0		
DIAL/RIDE	630	Ford	E450 F Econoline	2008	61,361	7,812	9	2	75,064	80,411		0	0	80,411	0	0	
DIAL/RIDE	9751	HONDA	CIVIC HYBRID	2005	20,247	3,244	12	2	28,148	30,153		0	0	30,153	0	0	
DIAL/RIDE	631	Ford	E450 F Econoline	2009	61,361	7,812	9	3	75,064	83,225		0	0	0	83,225	0	
HUM. SVC. BLDG.	806	FORD	E350 VAN	2006	21,496	2,775	13	4	29,892	34,302		0	0	0	0	34,302	
HUM. SVC. Gen Govt	752	HONDA	CIVIC HYBRID	2007	21,580	3,392	12	4	28,148	32,300		0	0	0	0	32,300	
Pool	753	HONDA	CIVIC HYBRID	2007	21,580	3,392	12	4	28,148	32,300		0	0	0	0	32,300	
TM	702	FORD	F350 Utility	2002	4,500	1,850	18	5	32,000	38,006		0	0	0	0	0	
DIAL/RIDE	7171	DODGE	CHARGER	2007	23,682	3,336	13	5	31,228	37,089		0	0	0	0	0	
DIAL/RIDE	701	FORD	Explorer	2013	32,045	4,522	9	7	33,167	42,197		0	0	0	0	0	
DIAL/RIDE	634	FORD	E350	2014	63,895	8,086	9	8	66,131	87,082		0	0	0	0	0	
DIAL/RIDE	636	FORD	E350	2005	51,305												
FACILITY	717119	FORD	EXPLORER	2003	23,119												
ENGRG.	717118	DODGE	DURANGO	2002	21,450												
HEALTH	7104	DODGE	INTREPID	2001	15,539												
BLDG.	7340	FORD	Explorer	1999	4,450												
HUM. SVC. Gen Govt	801	FORD	E150 VAN	1999	2,000												
HEALTH	7103	FORD	TAURUS	2000	19,627												
BLDG.	7120	FORD	500	2005	24,433												
DIAL/RIDE	7121	FORD	500	2005	24,433												
DIAL/RIDE	635	FORD	E350	2005	51,305												
TOTAL					601,189	50,971						0	32,000	42,000	110,564	83,225	98,902

- (1) The amount paid by the Town for the vehicle.
- (2) Annual depreciation is equal to the purchase price (1) less estimated resale value divided by anticipated life cycle (3).
- (3) Anticipated life cycle is the number of years the vehicle will actually operate. This may vary from the optimum life cycle.
- (4) The estimated life years remaining is the age of vehicle compared to the anticipated life cycle (3).
- (5) Current replacement cost is the cost to replace the vehicle today.
- (6) Projected replacement cost is the current replacement cost (5) multiplied by an inflation factor of 3.5% compounded by the number years remaining (4).

POLICE

Funding is available to purchase replacements for Unit #196, a Ford Taurus SEL AWD, and Unit #197, a Ford Taurus SEL.

The Police Department Equipment Reserve Program is split into two categories. Vehicles in the first category meet Equipment Reserve requirements of having a life expectancy beyond seven years. The second category includes those vehicles appropriated in the Police - Vehicles (#220) operating budget because their life expectancy is only three years due to intensive use.

APPENDIX D

POLICE USER	VEH. ID.	MAKE	MODEL	VEH. YEAR	PURCHASE PRICE	ANNUAL DEPRECIATION	ANTICIPATED YEARS		CURRENT REPL. COST	PROJECTED REPL. COST	Lease & Other Payments	VEHICLES TO BE REPLACED DURING THE FISCAL YEAR BEGINNING JULY 1,					
							CYCLE	REMAINING				2015	2016	2017	2018	2019	
ADMIN	196	FORD	TAURUS SEL AWD	2009	26,330	3,052	6	0	33,771	33,771		33,771	0	0	0	0	
DETECTIVE	197	FORD	TAURUS SEL	2009	21,720	2,540	6	0	28,298	28,298		28,298	0	0	0	0	
ERT	199	WELLS CARGO	UTILITY TRAILER CC	2001	20,990	6,000	16	1	91,787	94,999		0	94,999	0	0	0	
CANINE	172	FORD	F250	2007	27,000	3,563	10	2	33,853	36,264		0	0	36,264	0	0	
POLICE	107	FORD	TAURUS SEL	2010	25,309	3,711	7	2	29,043	31,112		0	0	31,112	0	0	
POLICE	117	FORD	EXPLORER	2011	31,687	4,622	7	3	35,132	38,952		0	0	0	38,952	0	
POLICE	127	CHEVROLET	EQUINOX	2011	28,913	4,226	7	3	32,056	35,541		0	0	0	35,541	0	
POLICE	126	FORD	TAURUS SEL AWD	2011	27,167	3,976	8	4	30,121	34,564		0	0	0	0	34,564	
POLICE	116	FORD	TAURUS SEL AWD	2011	23,644	3,473	8	4	27,134	31,136		0	0	0	0	31,136	
POLICE	137	KUSTOM SIGNAL	TRAFFIC TRAILER	2004	13,635	1,084	16	5	22,339	26,532		0	0	0	0	0	
POLICE	138	FORD	FUSION	2014	21,445	3,159	6	5	22,196	26,361		0	0	0	0	0	
POLICE	147	FORD	EXPLORER	2014	32,134	4,686	7	6	33,782	41,527		0	0	0	0	0	
POLICE	140	CHEVROLET	CAPRICE	2014	28,179	4,121	7	6	29,165	35,852		0	0	0	0	0	
ADMIN	148	FORD	TAURUS	2014	25,682	3,784	8	7	26,581	33,818		0	0	0	0	0	
POLICE	156	FORD	EXPLORER	2015	29,911	4,368	8	8	29,911	39,387		0	0	0	0	0	
ADMIN	157	FORD	EXPLORER	2015	29,911	4,368	8	8	29,911	39,387		0	0	0	0	0	
ERT	105	FORD	EXPEDITION	2010	28,219												
DETECTIVE	188	FORD	EXPEDITION	2008	24,858												
SUP.SVCS.	189	FORD	TAURUS SL	2008	18,696												
ADMIN	186	FORD	TAURUS	2008	25,174												
LT	185	CHEVROLET	IMPALA	2008	19,919												
LT	122	FORD	500	2005	24,433												
				TOTAL	554,954	60,712						0	62,067	94,999	67,376	74,493	65,700

Police cruisers are purchased through the Police Vehicles (220-8403) operating budget rather than the Equipment Reserve. They are listed here to give an accounting of the fleet.

PATROL	136	HARLEY	DAVIDSON	2003	13,450												
PATROL	164	HARLEY	MOTORCYCLE	2006	13,490												
PATROL	190	FORD	CROWN VICT	2008	22,949												
PATROL	183	FORD	EXPEDITION	2008	29,625												
PATROL	101	FORD	CROWN VICT	2010	22,108												
PATROL	102	FORD	CROWN VICT	2010	22,108												
PATROL	112	FORD	CROWN VICT	2011	21,889												
PATROL	123	FORD	CROWN VICT	2011	26,046												
PATROL	124	FORD	CROWN VICT	2011	26,232												
PATROL	129	FORD	TAURUS INTERCEPT	2013	31,232												
PATROL	130	CHRYSLER	CHARGER	2012	29,152												
PATROL	131	FORD	EXPLORER INTERCEPT	2013	31,522												
PATROL	132	CHEVROLET	CAPRICE	2013	30,858												
PATROL	133	FORD	INTERCEPTOR UTIL	2014	26,918												
PATROL	134	FORD	INTERCEPTOR UTIL	2014	35,640												
PATROL	141	FORD	INTERCEPTOR UTIL	2014	26,662												
PATROL	142	FORD	INTERCEPTOR UTIL	2014	26,662												
PATROL	150	FORD	INTERCEPTOR UTIL	2015	26,572												
PATROL	151	FORD	INTERCEPTOR UTIL	2015	26,572												
PATROL	152	FORD	INTERCEPTOR UTIL	2015	26,572												
PATROL	153	FORD	INTERCEPTOR UTIL	2015	26,572												
PATROL	154	FORD	INTERCEPTOR UTIL	2015	26,572												
44																	
POLICE	103	FORD	CROWN VICT	2010													GRANT
POLICE	128	Ford	F450 Box/Tactical	2011													DONATION
POLICE	135	HONDA	ODYSSEY	2006													DEA Forfeiture Funds
POLICE	149	FARBER	COMMAND UNIT MO	2013													GRANT

Note: No annual depreciation amount is listed for vehicles replaced in previous years. They are listed here to give an accounting of the fleet.

FIRE DEPARTMENT

Funding is available to purchase a replacement for Unit #2702, a Ford Explorer (this is in addition to funding from FY 2014-15, which was insufficient to replace this vehicle) and for the lease purchase payment on Unit #223, the Pierce Rescue R1.

As a note, Unit #206 is used as a reserve and training vehicle and is not scheduled to be replaced in the future.

APPENDIX D

USER	VEH ID.	MAKE	MODEL	VEH. YEAR	PURCHASE PRICE	ANNUAL DEPRECIATION	ANTICIPATED LIFE		CURRENT REPL. COST	PROJECTED REPL. COST	Lease & Other Payments	VEHICLES TO BE REPLACED DURING THE FISCAL YEAR BEGINNING JULY 1,				
							CYCLE	YEARS MAINING				2015	2016	2017	2018	2019
FIRE	2702	FORD	EXPLORER*	2008	22,789		6	0	45,980	45,980		17,000	0	0	0	0
FIRE	223	PIERCE	RESCUE R1	1994	268,000		21	0	620,882	620,882	138,241	0	138,241	138,241	138,241	138,241
FIRE	208	PIERCE	PUMPER E1	1995	259,896		21	1	631,138	653,228		0	145,443	145,443	145,443	145,443
FIRE	212	PIERCE	AERIAL T2	1997	540,000		23	5	1,202,304	1,427,980		0	0	0	0	0
FIRE	201	FORD	EXPLORER	2014	32,134	4,948	7	6	33,259	60,883		0	0	0	0	0
FIRE	242	PIERCE	DASH PUMPER E2	2003	383,568		20	8	565,446	744,585		0	0	0	0	0
FIRE	222	FORD	F350 P/U	2010	40,524	3,235	15	10	44,929	83,377		0	0	0	0	0
FIRE	252	KENWORTH	RESC TAC 2	2006	262,800		20	11	340,931	497,749		0	0	0	0	0
FIRE	214	WINNEBAGO	WFG37S CMD CTR	2001	150,000	8,750	25	11	183,498	267,902		0	0	0	0	0
FIRE	213	PIERCE	PUMPER E3	2008	496,450		20	13	595,337	951,081		0	0	0	0	0
FIRE	224	PIERCE	PUMPER E4	2013	621,288		20	18	821,288	1,174,036		0	0	0	0	0
FIRE	233	FORD	EXPLORER	2007	22,234											
FIRE	204	SUTPHEN	PUMPER E4 (OLD)	1991	222,083											
FIRE	203	SUTPHEN	PUMPER E3 (OLD)	1988	180,000											
FIRE	2550	FORD	VAN	1989	85,000											
FIRE	206	MACK	PUMPER E7	1965	60,000											
FIRE	215	DODGE	RAM 3500	1994	28,508											
FIRE	221	PIERCE	AERIAL T1	2006	973,495											
FIRE	NAFA	BUFFALO	PUMPER	1929	10,000											
FIRE	NAFA	BUFFALO	PUMPER	1929	10,000											
					<u>TOTAL</u>	<u>4,643,978</u>	<u>16,933</u>				<u>138,241</u>	<u>17,000</u>	<u>283,684</u>	<u>283,684</u>	<u>283,684</u>	<u>283,684</u>

*Ford Explorer #2702 was scheduled to be replaced in FY14-15 with \$28,980; Add'l money is needed to purchase a replacement for a total of \$45,980..

HIGHWAY DEPARTMENT

Funding is available to purchase replacements for Unit #322, a Sterling Dump Truck and Unit #368, a Ford Explorer.

APPENDIX D

HIGHWAY	USER	VEH. ID.	MAKE	MODEL	VEH. YEAR	PURCHASE PRICE	ANNUAL DEPRECIATION	ANTIC- EST.LIFE		CURRENT REPL. COST	PROJECTED REPL. COST	Lease & Other Payments	VEHICLES TO BE REPLACED DURING THE FISCAL YEAR BEGINNING JULY 1,					
								LIFE CYCLE	RE-MAINING YEARS				2015	2016	2017	2018	2019	
HWY		322	STERLING	DUMP TRUCK	2000	92,300	6,144	15	0	189,341	189,341		189,341	0	0	0	0	0
HWY		368	FORD	EXPLORER	2007	22,234	2,686	8	0	34,000	34,000		34,000	0	0	0	0	0
HWY		324	STERLING	DUMP TRUCK	2000	92,300	6,144	16	1	189,341	195,968		0	195,968	0	0	0	0
HWY		329	KENWORTH	TRI-AXLE	1987	24,000	1,428	29	1	54,120	56,014		0	56,014	0	0	0	0
HWY		356	ODB	LCT600 Leaf Collector	2005	15,993	1,881	11	1	21,492	22,244		0	22,244	0	0	0	0
HWY		313	STERLING	DUMP TRUCK	2001	89,386	6,087	16	2	189,341	202,827		0	0	202,827	0	0	0
HWY		304	FORD	F350 P/U w/plow	2008	27,104	3,519	9	2	32,193	34,486		0	0	34,486	0	0	0
HWY		330	BRAGA	9-TON TRAILER	2000	15,000	1,497	17	2	20,854	22,340		0	0	22,340	0	0	0
TRAFFIC		317	STERLING	DUMP TRUCK	2003	93,000	6,188	15	3	187,516	207,902		0	0	0	207,902	0	0
HWY		335	FORD	F350 Dump w/sander	2008	39,075	4,849	10	3	32,193	39,075		0	0	0	39,075	0	0
HWY		323	STERLING	DUMP TRUCK	2004	94,328	6,271	15	4	189,341	217,273		0	0	0	0	217,273	0
HWY		306	FORD	F350 P/U w/plow & sa	2010	32,706	3,784	9	4	36,262	41,612		0	0	0	0	41,612	0
HWY		358	CAT	LOADER 938	1999	96,500	4,813	21	5	146,872	174,437		0	0	0	0	0	0
HWY		333	ATHEY	SWEeper	2000	81,000	8,363	20	5	207,845	246,854		0	0	0	0	0	0
HWY		334	ATHEY	SWEeper	2000	81,000	8,363	20	5	207,845	246,854		0	0	0	0	0	0
HWY		321/347	INTERNATIONAL	DUMP TRUCK (CB) w	1999	207,000	13,963	21	5	207,000	245,851		0	0	0	0	0	0
HWY		359	CATERPILLAR	LOADER 935	2000	97,000	4,836	20	5	119,238	141,618		0	0	0	0	0	0
HWY		318	STERLING	DUMP TRUCK	2006	100,932	6,684	15	6	189,341	232,748		0	0	0	0	0	0
HWY		348	CATERPILLAR	BACKHOE	2006	103,962	6,873	15	6	127,796	157,093		0	0	0	0	0	0
HWY		307	FORD	F450	2007	38,614	2,945	15	7	47,466	60,390		0	0	0	0	0	0
HWY		325	STERLING	L7500	2008	114,159	7,510	15	8	135,585	178,540		0	0	0	0	0	0
TRAFFIC		326	STERLING	L7500	2008	114,159	7,510	15	8	135,585	178,540		0	0	0	0	0	0
HWY		328	DYNAPAK	ROLLER	2003	55,460	2,948	20	8	113,952	150,054		0	0	0	0	0	0
HWY		309	CHEVROLET	SILVERADO 3500	2013	44,618	4,825	10	8	44,618	58,753		0	0	0	0	0	0
HWY		340	CATERPILLAR	DOZER	2001	29,500	1,715	23	9	29,500	40,205		0	0	0	0	0	0
HWY		336	INTERSTATE	TRAILER	2006	18,002	1,535	18	9	22,129	30,160		0	0	0	0	0	0
HWY		312	FREIGHTLINER	DUMP TRUCK w/plow	2010	145,090	10,036	15	10	189,341	267,084		0	0	0	0	0	0
HWY		352	ODB	LCT600 Leaf Collector	2011	21,657	1,807	15	11	24,012	35,057		0	0	0	0	0	0
HWY		354	ODB	LCT600 Leaf Collector	2011	21,657	1,807	15	11	24,012	35,057		0	0	0	0	0	0
HWY		355	ODB	LCT600 Leaf Collector	2011	21,657	1,807	15	11	24,012	35,057		0	0	0	0	0	0
HWY		320	FREIGHTLINER	Dump Truck w/plow	2012	165,254	11,380	15	12	171,038	258,450		0	0	0	0	0	0
HWY		353	ODB	LCT600 Leaf Collector	2012	22,653	1,873	15	12	23,446	35,428		0	0	0	0	0	0
HWY		332	DOOSAN	Air Compressor P185	2012	20,585	1,735	15	12	21,305	32,194		0	0	0	0	0	0
HWY		362	LEEBOY	L1000T Paver	2008	58,880	3,357	20	13	69,932	109,370		0	0	0	0	0	0
HWY		364	Falcon RME	P4D2RID Asphalt Rec	2014	28,058	2,367	15	14	29,040	47,007		0	0	29,040	0	0	0
HWY		345	CAT	WHEEL LOADER	2014	249,841	12,905	20	19	258,585	497,131		0	0	0	0	0	0
HWY		341	FREIGHTLINER	DUMP TRUCK w/plow	2014	178,579	12,268	15	14	184,829	299,182		0	0	0	0	0	0
HWY		342	FREIGHTLINER	DUMP TRUCK w/plow	2014	178,579	12,268	15	14	184,829	299,182		0	0	0	0	0	0
HWY		365	SnoGo	MK-800 loader mount	2014	74,237	4,225	20	19	76,835	147,716		0	0	0	0	0	0
HWY		301	FORD	F-250	2005	25,900												
HWY		308	FORD	F-250	2005	25,900												
HWY		350	CAT	WHEEL LOADER	1994	90,000												
HWY		305	CHEVROLET	PICKUP TRUCK (Svc	2000	18,574												
HWY		3231	FORD	EXPLORER	2003	26,000												
HWY		3155	FORD	CROWN VICTORIA	2005	21,564												
HWY		3309	FORD	F-250	1995	22,080												
HWY		327	LEEBOY	ROLLER	1999	20,000												
HWY		314	FORD	DUMP TRUCK	1996	87,553												
HWY		303	CHEVROLET	DUMP TRUCK w/plow	2003	29,975												
HWY		349	JOHN DEERE	SKIDSTEER	1998	27,423												
HWY		311	INTERNATIONAL	DUMP TRUCK	1994	88,000												
HWY		3320	INTERNATIONAL	DUMP TRUCK	1993	84,000												
HWY		3701	CHEVROLET	PICK UP	1996	18,658												
HWY		343	FORD	JET TRUCK LN8000	1994	4,021												
HWY		310	INTERNATIONAL	DUMP TRUCK	1993	84,000												
HWY		315	INTERNATIONAL	DUMP TRUCK	1993	84,000												
HWY		366	INTERNATIONAL	Garbage Truck	1985	3,500												
					<u>TOTAL</u>		<u>3,767,226</u>	<u>211,199</u>					<u>0</u>	<u>223,341</u>	<u>274,226</u>	<u>259,653</u>	<u>246,977</u>	<u>258,885</u>

Note: No annual depreciation amount is listed for vehicles replaced in previous years. They are listed here to give an accounting of the fleet.

PARKS DEPARTMENT

Funding is available to purchase a replacement for Unit #403, a Ford F-250 Truck and Unit #405, a GMC Cargo Van 3500.

APPENDIX D

USER	VEH. ID.	MAKE	MODEL	VEH. YEAR	PURCHASE PRICE	ANNUAL DEPRECIATION	ANTIC-EST.LIFE		CURRENT REPL. COST	PROJECTED REPL. COST	Lease & Other Payments	VEHICLES TO BE REPLACED DURING THE FISCAL YEAR BEGINNING JULY 1,					
							IPATED LIFE CYCLE	YEARS RE-MAINING				2015	2016	2017	2018	2019	
PARKS	403	FORD	F-250	2006	23,766	2,863	9	0	37,000	37,000		37,000	0	0	0	0	0
PARKS	405	GMC	Cargo Van 3500	2002	9,000	990	13	0	30,000	30,000		30,000	0	0	0	0	0
PARKS	420	HOLLAND	FARM TRACTOR	2001	27,895	2,062	15	1	45,536	47,130		0	47,130	0	0	0	0
PARKS	416	CHEVROLET	VAN (Theater)	2002	23,645	2,093	14	1	37,000	38,295		0	38,295	0	0	0	0
PARKS	409	JACOBSEN	Riding Mower	1999	56,739	3,985	18	2	58,725	62,908		0	0	62,908	0	0	0
PARKS	404	FORD	F-350	2006	35,741	3,860	11	2	38,954	41,729		0	0	41,729	0	0	0
PARKS			Deep Tine Aerator	2002	20,110	1,643	16	3	27,014	29,950		0	0	0	29,950	0	0
PARKS	413	CHEVROLET	3500 Cargo Van	2006	9,000	1,186	12	3	25,630	28,416		0	0	0	28,416	0	0
PARKS	428	Ford	F550/L38A Aerial Bucl	2003	42,000	3,003	16	4	89,507	102,711		0	0	0	0	102,711	0
PARKS	419	FORD	F-350 w/sander	2008	39,075	4,194	11	4	38,954	44,701		0	0	0	0	44,701	0
FACILITY	4703	Chevy	Cargo Van 3500	2003	9,999	1,103	17	5	12,539	14,892		0	0	0	0	0	0
PARKS	418	JACOBSEN	HR-9016	2005	63,276	4,421	15	5	84,994	100,948		0	0	0	0	0	0
PARKS	417	JOHN DEERE	BACKHOE	2004	89,385	6,162	16	5	70,848	84,145		0	0	0	0	0	0
PARKS Sup	704	FORD	Escape Hybrid	2009	28,784	3,445	11	5	34,186	40,602		0	0	0	0	0	0
PARKS	408	CHEVROLET	Silverado 3500	2011	44,611	4,597	10	6	49,461	60,800		0	0	0	0	0	0
PARKS	430	BANDIT	CHIPPER	2006	29,878	2,195	15	6	33,126	40,721		0	0	0	0	0	0
PARKS	431	NEW HOLLAND	Boomer Tractor 3045	2010	38,085	2,742	15	10	33,126	46,728		0	0	0	0	0	0
PARKS	406	CHEVROLET	Colorado pickup w/plo	2011	25,191	2,655	10	6	27,931	34,334		0	0	0	0	0	0
PARKS	411	CHEVROLET	Silverado w/plow/sand	2012	35,758	3,862	10	7	37,010	47,086		0	0	0	0	0	0
PARKS	415	CHEVROLET	Silverado w/liftgate/plc	2012	33,912	3,677	10	7	35,099	44,656		0	0	0	0	0	0
PARKS		SMITHCO	SWEEPER	2002	22,000	1,769	20	7	29,551	37,598		0	0	0	0	0	0
PARKS	450	BOBCAT	SKID/LOADER	2008	44,528	3,171	15	8	51,098	67,286		0	0	0	0	0	0
PARKS	423	TORO	Groundmaster 7210	2012	45,212	3,217	15	12	46,794	70,710		0	0	0	0	0	0
PARKS	433	TORO	Groundmaster 4000	2014	63,639	6,491	11	10	65,866	92,911		0	0	0	0	0	0
PARKS	401	FORD	F-250	2004	26,730												
PARKS	445	TORO	WORKMAN	2001	18,000												
PARKS	414	JACOBSEN	MOWER	2002	59,000												
PARKS	407	Dodge	Ram Van	2002	3,125												
PARKS	402	CHEVROLET	DUMP TRUCK w/sanc	2003	34,425												
HWY	4302	FORD F-250	PICKUP TRUCK	2001	26,107												
PARKS	410	FORD	DUMP TRUCK K3500	2000	30,000												
PARKS	4139	CHEVROLET	PICK UP S10	2000	19,993												
PARKS	432	CHEVROLET	Suburban K1500	1999	2,000												
PARKS	473	FORD	TRACTOR	1993	31,170												
					<u>TOTAL</u>	<u>1,111,778</u>	<u>75,185</u>					<u>0</u>	<u>67,000</u>	<u>85,425</u>	<u>104,637</u>	<u>58,366</u>	<u>147,412</u>
					<u>GRAND TOTAL</u>	<u>415,000</u>						<u>138,241</u>	<u>401,408</u>	<u>780,334</u>	<u>825,914</u>	<u>746,745</u>	<u>854,583</u>
					<u>COUNT</u>	<u>154</u>											

Note: No annual depreciation amount is listed for vehicles replaced in previous years. They are listed here to give an accounting of the fleet.